

FINANCIAL TIMES



Shell's principles

Learning to live in a global fishbowl

EdF's Alphandéry

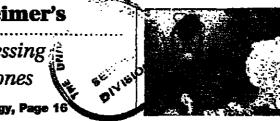
Preparing to replace big nuclear base

FT Interview, Page 19



Alzheimer's

Harnessing : hormones



Cayman Islands

Caribbean paradise under pressure

Survey, Pages 11-15

World Business Newspaper http://www.FT.com

Yen's weakness boosts Japan's trade surplus

Japan's trade surplus rose in February for the first time in 27 months on an annual basis, reflecting the weaker yen and raising fears of revived friction with trading partners. The sur-plus with the US, its largest trading partner, was 12.3 per cent above last February's. The surplus with the European Union rose by 3.2 per

Horseracing probe shakes Hong Kong

A widening probe into fixed horse races is emerging as the biggest such scandal in racing-mad Hong Kong in more than 10 years. The Independent Commission Against Corruption has made 37 arrests, including five jockeys, two trainers and three Jockey Club staff since

agents swooped on Sunday. Page 20

ADT being sold for \$4bn: Michael Ashcroft, British-born chairman of ADT, capped an extraordinary year with a \$4bn agreement to sell his Bermuda-based home security company to Tyco international of the US. Last year a planned all-stock sale of ADT to Republic Industries collapsed after Republic's shares tumbled.

Lonrho, the troubled international trading conglomerate, suffered an 8 per cent slide in its share price after warning that profits during the first half were likely to be a third lower than during the same months of 1996. Page 12

Argos, the normally conservative UK catalogue retailer, said it was prepared to spend up to £1bn on acquisitions and appointed a full-time director to lead the hunt for opportunities. Mike Smith, chief executive, said any acquisition was likely to be in the UK.

Latin America set for take-off: Enrique Iglesias, president of the Inter-American Development Bank, said most of Latin America was poised for growth that would double the average annual 3 per cent of the early 1990s. Page 5

Ford haits assembly line: The Ford plant on Chicago's south side will close temporarily this week because of a drop in demand for its best-selling Taurus car. The move affects 2.500 hourly workers, who will get 95 per cent of normal pay during the halt - the first since 1992.

Emu infighting: German foreign minister Klaus Kinkel, in a letter to the Financial Times, accuses Gerhard Schröder, prime minister of frighten the people of Germany" by saying in yesterday's FT that the Bonn government was using "creative accounting" to qualify to take part in the proposed single European currency. Page 18; German flexibility, Page 20

Mobile phone tie-up: Japanese cellular telephone companies affiliated with DDI, a long-distance telecommunications operator, and IDO, a cellular phone operator affiliated with Toyota, are considering a tie-up to build their next generation digital communications services together. Page 21

11:

Netanyahu survives vote: Israeli prime minister Benjamin Netanyahu survived a noconfidence vote, by 54-46, as members of his governing coalition rallied behind him in preparation for the building of a new Jewish settlement in east Jerusalem. Page 6

Foe tells Berisha to step aside: Fatos Nano, Albania's Socialist former prime minister, made his first public statement since his release from prison, calling on President Sali Berisha to "step aside" before elections. Page 2

Bulgaria to get IMF aid: A mission from the International Monetary Fund agreed to support Bulgaria's recovery from the brink of financial collapse with a \$658m aid package. Page 2

Diggers decline: Sales of mini-excavators, the "poor man's" construction machine, which have seen enormous growth since 1990, experienced a rare sales dip of 5 per cent in western Europe last year. Page 4

Champagne bubbles back: The UK has rediscovered its taste for champagne, importing more than 20m bottles last year, a volume not seen since the 1980s. The 18.4 per cent increase on 1995, compared to a worldwide rise of 2.6 per cent, re-established the UK as the number one champagne buyer ahead of Germany.

FT.com: the FT web site provides online news. comment and analysis at http://www.FT.com

E STOCK MARKET REDICES	# GOLD
New York: Inschiling	New York: Comex
Dow Jones Ind Av6,862.20 (-73.25) NASDAO Corporate1.266.52 (-26.45)	(Mar) \$\$347.9 (352.6)
NASCAO Composite1,296.52 (-26.45) Excose and For East	(3350)
CAC402588.38 (-57.24)	Loodor:
DAX3,350.99 (-8.30)	close \$340.35 (352.95)
FYSE 1004,373.3 (-51.0)	E DOLLAR
18,053.50 (+129.86)	New York knobiling
M US LUNCHTREE RATES	£1.580
	DN1,6896
Federal Funds	Ffr5.7005
Lana Band9543	SFr1,4585 Y123,635
Yeld	
	London:
STREE RATES	£1.5873 (1.6009) DM1.6901 (1.6993)
UK 3-mo intertenk63% (63%)	FFr 5.791 (5.7344)
HC: 10 yr GRt 1063g (107.3)	SF:1.4583 (1.4615)
Prance: 10 yr OAT106.71 (107.02) Germany: 10 yr Bund _100.91 (102.05)	Y123.685 (123.385)
Japane 10 yr JGB 105.741 (nc)	Tokyo closs: Y 123.80
,,	-
NORTH SEA OF (Argus)	E STERLING
Brent Dated	DM2.6826 (2.7203)
**************************************	100 Marie 1987.
What district of part of the base is the same is a same in the sam	Cross (21.30; Overen 002000;
	County (SASALES: Retreat Proposition)
MAI H B B S S & HO F 18 B DH 3 F R 40 4 5 15 15	Power Price St. Charles SELTS;

O THE FINANCIAL TIMES LIMITED 1997 No 33,243

Germany seeks flexible debt criteria for Emu

Waigel pledges to keep within budget deficit target

By Lionel Barber and Wolfgang Münchau in els and Samer Iskandar

Germany yesterday signalled that it would seek a flexible interpretation of the Maastricht target for debt to enable

its participation in economic

and monetary union. Mr Theo Waigel, German finance minister, blamed "exceptional circumstances". notably the cost of German unification and railway priva-

tisation, for a rise in public sector debt this year. Under the Maastricht treaty,

Mr Waigel's remarks, made

But he stuck doggedly to the

if they show that their stock of debt is below 60 per cent of Emu public sector deficit tar-gross domestic product or fall-get of 3 per cent of GDP. "I ing at a satisfactory rate. Under Germany's Emu plan, total debt - already above 60 per cent of GDP - is forecast to reach 61.5 per cent of GDP

at a meeting of EU finance ministers, was the first glimpse of flexibility in Germany's interpretation of the

always said that three means

three. I never talked about 60." The finance ministers welcomed the latest efforts by France and Germany to meet the Maastricht criteria in 1997, including the crucial deficit

Earlier, Italian and Spanish bonds fell sharply on renewed

tary union might be delayed after Mr Waigel restated in a German newspaper interview his position that the Maastricht criteria would take precedence over the timetable for Emu, due to be launched on

January 1, 1999. Finance ministers seized the chance yesterday to reaffirm the Emu timetable after scrutinising French and German

of 1998 based on this year's economic data and on whether countries' performance is sustainable

Peter Norman in Bonn writes: As the ministers met in Brussels, German opposition politicians expressed doubts if Germany could qualify for Emu. Mr Joachim Poss, finance policy spokesman of plans to comply with the the Social Democrat party in Maastricht targets in 1997.

■ Mr Gerhard Schröder. prime minister of Lower Saxony, has made "an irresponsible attempt to frighten the people of Germany." Mr Klaus Kinkel, Germany's foreign minister, writes in a letter to the Financial Times.

He was responding to charges which were made by Mr Schröder in yesterday's FT that the Bonn government was using "creative accounting" to qualify for the proposed single

> Court could block participation, Page 3;

Russian reformers in control

Yeltsin appoints 'young, fresh team' to push ahead with economic change

By John Thornhill in Moscow

Radical reformers last night took a dominant position in Russia's new cabinet, as a clutch of liberal ministers were promoted to more senior positions and Mr Anatoly Chubais, the first deputy prime minister, assumed personal control of the finance ministry.

Mr Boris Yeltsin, Russia's president, also persuaded Mr Boris Nemtsov, the reformist governor of Nizhny Novgorod, to join the government as first deputy prime minister in charge of social welfare reform and regulation of the country's natural monopolies.

The surprise promotion for emerge as Mr Yeltsin's the few reformers to enjoy political popularity, he had previously turned down several offers to join the govern-

Mr Yeltsin said the two ministers should work with Mr Victor Chernomyrdin, prime minister, to create a "young, fresh team with new thoughts and new brains. I will support them very decisively and firmly," Mr Yeltsin said.

Mr Nemtsov suggested Mr Yeltsin was now fully committed to a long struggle to complete economic reforms. Mr Chubais, who has been fighting to ensure there is a

strong like-minded reformist team in the government, has replaced Mr Alexander Livshits as finance minister and order to Russia's rickety public finances.

Poor tax collection and loose public spending has resulted in millions of federal employees and pensioners remaining unpaid for months as trade union and opposition leaders intensify calls for mass protests on March 27.

Several ministers associated with Mr Chubais also won higher profile roles in yesterday's reshuffle. Mr Yakov Urinson, deputy economics minister, was promoted to run the ministry while Mr Alfred Kokh, head of the privatisation agency, was named as a deputy prime minister.

Mr Chernomyrdin said the Mr Nemtsov, 37, will beighten government reshuffle would be speculation that he could completed by the end of the week. But there appear to be annointed successor. One of no seats in the new cabinet for several ministers closely linked to the prime minister who as a former industrial boss, has favoured a more gradual approach to economic

> prime ministers. Mr Vladimir Potanin and Mr Alexander Bolshakov, appear to have lost their jobs. Mr Victor Ilyushin, the deputy minister in charge of social policy, also appears unlikely to return to govern-

The two former first deputy

Mr Yeltsin will now turn his attention to preparing for the Helsinki summit on Thursday with US president Bill Clinton. But the Russian president turned up the diplomatic heat yesterday by condemning Nato's expansion plans in appears determined to restore forceful terms and criticising



Boris Nemtsov, governor of the Nizhny Novgorod region, who has been appointed as a first deputy prime minister by President Boris Yeltsin in the Russian government shake-up

the US for doing too little to help post-communist Russia.

Local hero wins place at top, Page 2; Russia's missed chance, Page 18

Advanta warns on **\$20m loss** for first quarter By John Authers in New York

Advanta, the US's ninth largest credit card issuer. warned yesterday that it expects to report a loss of about \$20m in the first quarter of 1997 - a move which triggered sharp falls in specialist credit card company

Advanta blamed increasing consumer bankruptcies and higher levels of credit card bad debt.

The announcement was damaging for confidence in a sector which has grown significantly in the last 10 years as newcomers have taken market share from traditional commerciai banks.

Advanta bas a reputation for being one of the most cards. It uses direct mailings

and competes keenly on price. The company said yesterday it expected a first quarter loss of about 44 cents a share. This compares with earnings of 91 cents a share for the same period a year ago. Advanta warned that profits for the year would be approximately \$1.50 per share, less than half last year's \$3.89.

Advanta's A shares dropped \$9% to 31% on the news. At

Continued on Page 20 Change on the cards, Page 25

'Confident' PM decides on May 1 for UK election

By John Kampfner and David Wighton

Mr John Major, the British prime minister, yesterday opposition called a national election for May 1, and expressed confidence that his Conservative party could win in spite of persistent opinion poll indications that its support trails far behind that of the revitalised opposition Labour party.

"I believe this election is winnable. Not only do I think it's winnable but I think that we are going to win this election," Mr Major said on the steps of 10 Downing Street, his office-residence, after making the announcement.

He recalled with pride the changes that have taken place in 18 years of Conservative rule, most of them under his predecessor, Lady Thatcher. "There has been a revolution

in choice, in opportunity and in living standards," he said. "At the general election, there's a choice between the party that has brought that revolution about and the two parties that have opposed

Opinion polls still favour the Labour party

almost every single aspect of those changes." changed, and detailing the Exuding a confidence that rewards to be reaped from a

has deserted many Conservatives recently, Mr Major anticipated the six-week campaign would be "a lot of fun". However, Mr Major's hopes

of a revival on day one were dealt a severe blow when the Sun, whose ridiculing of Labour in the 1992 election was seen as crucial, said this time it was endorsing Labour. In a front-page editorial today, the newspaper described Mr Tony Blair, the Labour party leader, as a man of "vision, purpose and cour-age", contrasting him with

"tired, divided and rudderless" Mr Blair said: "The Conservatives say this is the best that Britain can be after 18 years. I say we can do better than this.

CONTENTS

better hospitals and less vio-

lence on our streets." Labour officials said Mr Blair would "fight the election on his terms", emphasising the "three Rs" – reminding voters of the Tory record, reassuring them how Labour has changed, and detailing the

Labour government. The most recent opinion poll, by NOP, reported that 52 per cent of respondents backed Labour, 27 per cent the Conservatives and 13 per cent the Liberal Democratic party.

The main issues in the campaign are likely to be Britain's relations with the European Union, which divides members of both main parties, and possible constitutional changes to reform the British parliament and devolve power to regional governments.

After the last election in April 1992, the Conservatives had a majority of 21 in the 651-seat House of Commons.

Editorial Comment, Page 19

Foreign Exchanges31

Gotd Markets

Inc. Bond Service Managed Funds ___ 33-35

Reports, Page 10 LONDON - LEEDS - PARES - FRANKFURT - STOCKHOLM - MADRID - MEN YORK - LOS ANGELES - TOKYO - BORG KOM

Debt Facilities Provided by Barclays Bank David Webster & Co Addleshaw Booth & Co Dibb Lupton Alsop Coopers & Lybrand **HSBC** Private Equity HSBC Private Equity Europe Limited Vintner's Place, 68 Upper Thames Street, London EC4V 3BJ Tel: 0171 336 9955 Fax: 0171 336 9961 REGULATED BY IMRO

This announcement appears as a matter of record only

£12,100,000

INSTITUTIONAL BUY OUT

ABBEY HOSPITALS

Structured, Led and Equity Underwritten by

HSBC Private Equity

Russian mafia chief arrested in Italy

By Robert Graham in Rome

The boss of The Brigade of the Sun - one of the three main Russian mafia organisations operating in Moscow - was yesterday arrested along with 12 others while attending a meeting in the Italian Dolomites ski resort of Madonna di

ltalian police said the organisation was involved in large-scale recycling of illicit funds channelled out of Russia into legitimate Italian front businesses. This edly involved in the fuel oil trade is the first time key figures of the burgeoning Russia mafia in been in prison serving a five-year Europe have been caught in a sentence for corruption. police net after much had already een discovered about their dawn on a hotel in the smart ski to concentrate money laundering pany was set up as a means of

ruthless business methods. Yesterday the assets of 11 Italian registered companies were seized, including Globus, an off trading company. A big recycling route was being set up through the purchase of Russian fuel oil with pro-

posed contracts worth \$150m,

In this connection police said Mr Alberto Grotti, a former deputy chairman from 1990-92 of Eni, the state-controlled oil group, would have been arrested for being allegbut since last November he had Special police units swooped at

called under the guise of celebrating the 46th birthday of Mr Esin Yuri Ivanovich, the Rome-based boss of the Brigade of the Sun. Seven lieutenants had been summoned from Moscow to discuss strategy with the six members of the organisation resident in Italy. riages to acquire domicile and

The gang had been under investigation in Italy since January 1995 following a tip-off from the FBI that Mr Esin had been forced to leave the US because of the law closing in on him and through fears of attack from vengeful Russian mafia enemies. Mr.Esin was one of 12 leading mafia bosses who met in 1993 in Miami and decided

police said.

Mr Esin and his gang set themthe help of Italian organised crime. They sought to be as unobtrusive as possible, usually marrying Italians in convenience mar-

The laundered money came from prostitution, drugs, racketeering, extortion and arms dealing in Rus-

The large flow of Russian tourists flying to Adriatic resorts were used as carriers, taking up to

\$30,000 at a finne. The Globus fuel oil trading com-

resort where the summit had been operations on Europe, Italian recycling large sums of money through purchases of the commod ity direct from the Russian proselves up in Italy without seeking - ducer which would have been then sold in the international market. Yesterday a senior police officer told journalists: "If the deal had gone ahead it would have caused serious damage to Agip [the operating arm of Eni]."

Other recycling operations involved companies baying Italian clothing, furniture and foodstuffs. Bank accounts with "several billions of lire" were also seized yes-

But police said the most important aspect of yesterday's operation was the way they had broken an organisation.

Toyota's odd French connection

While France is softening its hostility to foreign investment and products, the motor industry is in a league of its own, write John Griffiths and David Owen

f you were to ask just about any car industry analyst which European country he thought Toyota was about to invest \$1.5bn in. France would be just about the last on his list.

But judging from what European components suppliers have been told. Japan's biggest car company appears to be planning to build a plant in France that will turn out a car every two minutes by the year 2000.

Toyota is saying only that it will announce in May which of the sites under consideration it will choose, but Lens in northern France could well be it.

Yet Japan's eight car companies have not been able to raise their share of the French market above 4 per cent this decade, and analysts can think of few reasons why Toyota might be able to raise its 0.83 per cent by much.

It is not known just how much the small market share of Japanese cars is a result of the import quota restraints, which have the effect of restricting imports from Japan itself to around 3 per cent of the total market.

However, the lack of progress made by Nissan and Honda in penetrating the French market from within Europe - from their bases in Britain - would suggest that the quota effect is small.

On this evidence, Toyota would have a difficult hearts and minds campaign to win in a market in which Peug- widespread recognition that, eot and Renault account for with unemployment at a off the mark when Japanese nearly 60 per cent of all new

notoriously prickly about afford. foreign involvement in their

"step aside" ahead of parlia-

mentary elections.

tion, which he denied.

chaos and looting gripped

Tirana with the collapse of

FINANCIAL TIMES
Published by The Financial Times (Europe)
Cambell, Nibelungstriplatz 3, 60318 Frankfurt am Main, Germany, Telephone ++49
69 156 350, Fan ++49 69 596 4481, Repretented in Frankfurt by J. Waher Brund,
Wilhelm I, Brüssel, Colin A, Kennard as
Geschäftsführer and in London by David

Wilhelm J. Brüssel, Cohn A. Kennard as Geschäftsfitherr and in London by David C.M. Bell, Chsimsan, and Alan C. Miller. Deputy Chsimsan. The shareholder of hermanical Linea (Europe) Cumbid is Fearson Overseas Holdings Limited. 3 Burlingston Gardena. London, WIX 1LE. Shareholder of this company is Pearson pic, registered at the same address

SWEDEN:

French car market Total market, 1996 General Motors Group 139,012 85,201 Flat Group VW Group 175,111 217,292 625,817 566,858 85.201 798 8,301 13,260 . Mitsubishi

tronics group to Daewoo of for one job in four in our Korea, examples abound of country? cases in which foreign involvement in the French economy has not been wel-

Gradually, however, there

Berisha must step aside,

insisted all video tape We need them to develop our recorders had to be imported rural zones, to convert both through a tiny customs post our traditional industrial terin west-central France, to ritories and our defence sites the nationalistic outburst which are being restruclast year over plans to sell tured Must we be part of the Thomson elec- reminded that they account

Nonetheless, if Toyota goes ahead it would be a landmark. No foreign carmakers build vehicles in France, although many parts seems to be an increasingly companies have set up there.

As it is, the French are the country can no longer According to Insee, the government statistics institute. As Mr Jean-Claude Gau- such investment only really

become the second-largest recipient of Japanese investment in Europe after the UK. Datar, the state regional

development agency, recently predicted 1997 would be "a splendid year" for foreign investment in France. Mr Raymond-Max Aubert, a planning delegate, said he was harbouring "particular hopes for Japan". He said the "political context" was favourable and that several big Japanese investments were "in course or in preparation".

Last year, according to Datar, Asian investment accounted for 15 per cent of the nearly 23,000 jobs created or maintained in France as a result of foreign investment projects - up from 11 per cent in 1995.

But in some respects, cars are in a league of their own, and that league is dominated by Renault and Peugeot who are unlikely to take kindly to more car production capacity being created in France at a time of overcapacity throughout Europe estimated by analysts at around 20 per cent. Matters are being made no

easier by the severely depressed state into which the French new car market has relansed after the ending of government incentives. New car registrations in France are expected to fall by 10 per cent this year and prices are under intense pressure. In the absence of an upturn which no industry Indeed, France was slow analyst expects to materialise, both Renault and Peugpostwar record of 12.7 per investment first started flow- eot may be forced to start cent, prickliness is a luxury ing overseas in the 1970s. looking for further capacity

Of course, Toyota would not expect the French mar- total sales figure of 2,178,100 domestic economy. From the din, planning minister, became a factor in France in ket to absorb all production units, rather than 1,039,300, celebrated incident in 1982 recently said: "We need the mid-1980s. By the early from a Lens facility. The which applied only to the when the government these [foreign] investments. 1990s, however, it had 200,000 cars a year eventual month of February.

output implied would be for sale throughout Europe. Of Nissan's current annual output of around 220,000 cars a year in Britain, for example. only around 30 per cent are

sold in the UK itself. Later this week Renault is expected to disclose 1996 losses of around FFr5bn (\$870m), some FFr3bn at the operating level in the car division. Peugeot is still profitable but the French market recession has helped slash profitability by more than half in the past year.

Both can only greet with dismay the prospect of a new competitor, with the world's most renowned and cost-effective "lean" production system setting up shop on a greenfield site under the French industry's nose.

Such is the protective nature of the French industry that a few months ago Mr Jacques Calvet, outgoing Peugeot chairman, warned that Peugeot would withdraw its components business from the French supplier Valeo should Valeo be taken over by US interests sentiments echoed by Mr Louis Schweitzer, the Renault chairman.

A Japanese connection is hardly likely to be viewed more favourably. Toyota may have a tougher road ahead than even it might have bargained for.

CORRECTION

New car sales

Yesterday's table of west European new car registrations for January-February 1997 should have quoted a



Patos Nano: first public statement since release

Bulgaria to receive \$658m

By John Hamilton in Sofia and Anthony Robinson in Lendon

from IMF

An International Monetary Fund mission yesterday agreed to support Bulgaria's recovery from the brink of financial collapse with a \$658m financial assistance

package. The new loans to be disbursed over the next 12 months are expected to trigger \$290m in agreed financing from the World Bank and further support from the European Union, whose external affairs commissioner, Mr Hans Van Den Broek, arrived in Sofia to

discuss details vesterday. The new IMF financing includes a \$510m standby agreement to replace a \$580m three-year facility cancelled in October, and a \$148m loan to finance grain imports. Some \$50m will be used to underpin the banking system. Mr George Soros, the Hungarian-born financier and philanthropist, has also offered \$25m to finance imports of badly

needed pharmaceuticals. To secure the new package the caretaker government of Mr Stefan Sofianski, Sofia's mayor, agreed to speed privatisation of state-owned enterprises and banks. The new financial package will support establishment of a currency board monetary system and strengthen the lev, which has recovered to around 1,600 to the dollar after falling to a low of 3,200 lev on February 7.

The currency board is expected to stabilise the economy by linking money supply to the level of hard currency reserves and preventing the government from printing money to finance budget deficits or enterprise losses. Ms Anne McGuirk, who has led the IMF's talks with the caretaker government, said the new system, in which the lev will be fixed to the dollar, would be introduced in June.

The \$50m financing for the banking system "is aimed at making sure that all the banks are sound before moving to the currency board in June", Mrs McGuirk said. Fourteen banks were closed last year and Mr Plamon litchev, deputy governor of the National Bank of Bulgarla, said the central bank was now looking for foreign banks to strengthen governance of the state banks and prepare them for privatisa-

"The position of the remaining six large state banks has improved both in terms of liquidity and capital adequacy, but we are not out of the woods yet," he said. The first \$180m tranche of the new standby loan will be available shortly after the expected approval by the IMF board in the second

years of savines.

Responsible for Advertising content: Colin A. Remard. Printer: Hurrivet International Verlagsgesellschaft unbtf, Admiral-Rosendahl-Straue 3a, 63263 Neu leanburg ISSN 0174 7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London 551 971. Mr Boris Nemtsov, the PRANCE:
Publishing Director: P. Maraviglia, 42 Rue
La Boérie, 75008 PARIS. Telephone (01)
5376 8254. Fax (01) 5376 8253. Printer:
S.A. Nord Eelair, 15/21 Rue de Caire.
F-99100 Roubnia Corica; I. Editor: Richard
Lambert. ISSN 1148-2753. Commission
Paricaire No 67808D.

Responsible Publisher: Hugh Carnegy 468 618 6088. Printer: AB KvIllstidningen Expressen, PO Box 6007, S-550 06, Josephine. O The Financial Times Limited 1997.
Editor: Richard Lambert, do The Financial
Times Limited, Number One Southwark
Bridge, London SE1 9HL.

tional financial institutions tasks and work with the urging, I would never had monopolies, Mr Nemtsov have hailed Nizhny Nov other highly ambitious first agreed to work in the gov will also fly in the face of gorod as a model of how to implement agricultural reform and privatisation.

sian reformers, however, Mr Nemtsov has also shown a sure political touch, winning stand that my post is one for re-election in 1995 with a kamikaze pilot," Mr Nemmuch popular acciaim.

The young governor has also made a splash on the national stage by speaking out forcefully against the Chechen war and helping to turn the upper house of parliament into a more respected forum for political

Mr Nemtsov will need all programme with verve and his energy and political guile been president, even with prove politically explosive. determination. The interna- to succeed in his appointed his will and his persistent

deputy prime minister, Mr ernment with Chubais and Anatoly Chubais. But he certainly appears well appraised of the scale of the challenges ahead

tsov said after his appointment. "But fortunately kamikaze pilots were not always killed instantly."

an offer to join a government headed by Mr Victor Chernomyrdin, he said he had eventually submitted to to bring longer-term gains. President Boris Yeltsin's Cutting Russia's burdendirect pleas. "Had he not some housing subsidies will

Chernomyrdin," he said.

hand to reform Russia's Way network.

lar short-term measures in the housing market needed In tackling the natural

powerful corporate barons who can deploy enormous influence and wealth in

Mr Nemtsov is risking a lot to jump from his secure job as a regional governor rewards are also great. On a tour of the US in the early 1990s, Mr Yeltsin hinted that Mr Nemtsov could one day succeed him. If the new minister really can achieve his task of civilising Russia's wild capitalism and curbing the powers of its biggest corporations, then many other Russians may be persuaded to think the same

German banks warn Brussels

Germany's private sector banks said yesterday they were losing patience with the European Commission for delaying an investigation into state-owned regional banks which received capital injections through public housing development funds.

Mr Karl-Heinz Wessei, president of the German banking association, said further delays were "no longer acceptable" and that he expected Brussels to open an inquiry soon. The association, whose members include Deutsche Bank, Dresdner Bank and Commerzbank, has also told the German government it is no longer available for national talks to reach a compromise.

The dispute centres on the way Westdeutsche Landesbank and five smaller public sector banks received capital injections from local authority-owned housing organisations totalling DM11.4bn (\$6.7bn). The banking association says the extra capital was made available at interest rates below capital market levels. WestLB and other state regional banks reject the charge, pointing out that the capital is available only for bousing project

EU stand-off on beef proposal

EU farm ministers were last night digging in against European Commission plans to give the European Parliament greater say over agricultural policies. The ministers voiced unanimous opposition to a decision by Mr Franz Fischler, agriculture commissioner, to change the legal base for labelling beef and registering cattle.

Mr Jacques Santer, the Commission president, had promised proposals for farm legislation under Article 100(a) of the Rome treaty, which gives the parliament the right to share in the law-making, rather than under Article 43, under which parliament has only to be consulted.

The pledge was made in the wake of a damning report by MEPs on the Commission's handling of the "mad cow" disease crisis. The parliament has threatened to vote on a motion of censure against the Commission at the end of the year unless it overhauls the management of

agricultural policy. EU officials predicted a stand-off last night. The ministers will have to vote unanimously if they wish to overturn Mr Fischler's plan but they are divided among themselves over the proposal. Caroline Southey. Brussels

Renault chief to meet unions

Mr Louis Schweitzer, Renault chairman, has agreed to discuss with Belgian unions tomorrow whether to keep open the carmakers' plant at Vilvoorde, a union spokesman said yesterday.

"It doesn't mean he said he has agreed [to keep the plant open]...but he wants to handle that issue," the union official said. "You should see this as a first contact. Don't think that an arrangement can be found on

Renault's decision to close its Belgian plant with the loss of 3,100 jobs prompted a march by more than 40,000 European workers in Brussels on Sunday. *Reuter, Brussel*s

Czechs reject Russian threats Russian hints of economic reprisals if the Czech Republic

ioins have been described as "absolutely unacceptable" by Mr Josef Zieleniec, Prague's foreign minister. "We consider it frivolous to connect the expansion of the North Atlantic alliance with bilateral [Czech-Russian] relations and threaten economic sanctions in this context," he was quoted as saying.

warned the Czech Republic on Sunday that key bilateral agreements with Russia might be jeopardised if it joined Nato. Citing a possible damaging loss of arms markets for Moscow, the ambassador added: "Agreements fundamental to the Czech Republic, such as gas deliveries and nuclear energy, create a basis for future problems that our countries would face."

Mr Zieleniec responded that Mr Ryabov's statement made it clear why "it is important. . . . at the earliest tobecome a member of the key western political, economic, and security organisations". Reuter, Progu

Rbs500,000 banknote issued

Russia yesterday issued a Rbs500,000 (\$86) banknote, its largest ever, because inflation has eroded smaller denominations, according to the Itar-Tass news agency. It will replace about half the current Rbs100,000 notes in circulation and has a state-of-the art protection against counterfeiting, officials have said.

The decision to introduce the new notes is also linked to an increase in the average monthly salary, which has topped Rbsl.lm, central bank officials said. AP, Moscow

m's par

2 - Ag.,

- 10 a

-, .-.<u>.</u>

22,000,000

and the same

- -- --

Truggi Truggi

ليوندان د دري دو و مادر دري دو و

400

 $^{(a)} = (a^{-1} - a)$

· · · <u>*</u>

15 1 E 15 1

Fig. 1

Seed and the seed en Maria e a_sin 24 11 20

e et la mari

12 # 34

- ...

- - - - -

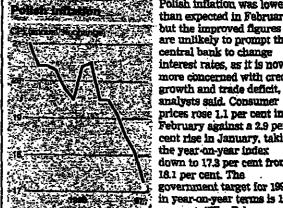
Belarus bars Soros director

Belarusan authorities have barred the executive director of the Soros Foundation from re-entering the country and accused him of supporting the opposition, state-run television said yesterday. The foundation, set up by the American billionaire Mr George Soros, has invested \$13m in Belarus, including \$6m last year mostly for education, ecological amd medical programmes.

The television said that the director, Mr Peter Bern, a US citizen, was accused of interfering in Belarus's domestic affairs and was barred "for activities which do not correspond to his status". It added that he was accused of taking part in opposition mass actions, and showed pictures, provided by the KGB security service, of him watching an opposition rally.

"The barring of the opposition's best friend will not mean any difficulties for the Soros Foundation's activities in Belarus," the television presenter said. Reuter, Minsk

Poland's inflation rate falls



ECONOMIC WATCH

Polish inflation was lower than expected in February are unlikely to prompt the central bank to change interest rates, as it is now more concerned with credit growth and trade deficit, analysts said. Consumer prices rose 1,1 per cent in February against a 2.9 per cent rise in January, taking the year-on-year index down to 17.3 per cent from 18.1 per cent. The government target for 1997

data are a nice surprise after the finance ministry said it expected February

Analysts expect the trade gap to rise to \$12bn in 1997 from \$8.15bn in 1996 - a move which could erode Poland's currency reserves needed to pay its huge foreign debt.

ه جدا من المعلى

says Socialist chief overran the prison where he Mr Fatos Nano, Albania's was being held and the jus-Socialist former prime minister, yesterday made his first not guarantee his safety. public statement since his Mr Nano, a former econorelease from prison, calling mist widely seen as a succeson President Sali Berisha to

ers crowded outside the for- ing the "tragic mistakes" of mer Communist party's nearly five decades of communist dictatorship. headquarters in Tirana to greet the former Marxist "I think he should step prime minister. Mr Nano aside, not down." Mr Nano told a news conference. "Tm was pardoned by the president at the weekend after inclined to shake hands with him as an Albanian citizen serving nearly four years in prison for alleged corruprather than as a president." Mr Berisha has rejected The government freed Mr resignation demands by leaders of an insurrection in Nano, who was formerly a the south triggered by the collapse of fraudulent pyra-Marxist, last Thursday after

mid investment schemes in

need for United Nations "blue helmets" to be sent to tice minister said he could Albania. He threw his support behind the coalition government set up last week under the prime minister, sor to Mr Berisha, said he Mr Bashkim Fino, who is wanted the president to be also a Socialist. Mr Nano removed by democratic appealed to all Albanians to Several hundred support- means rather than by repeatlay down weapons that were seized from abandoned military barracks or handed out to supporters of Mr Berisha's rightist Democratic party.

The government controls little of Albania outside the capital which is calm and under a night-time curfew. The army has all but dissolved and the southern rebels - some of them just criminal gangs - are armed with tanks and heavy weapons An EU delegation arrived in Tirana vesterday to offer which many Albanians lost advice to the government on

Nizhny Novgorod's acclaimed reformer faces an awesome national challenge

Russian local hero wins place at the top

By John Thornhill in Moscow

youthful governor of Nizhny Novgorod just appointed one of Russia's first deputy prime ministers, faces an awesome challenge in trying to rebuild the country's devastated social welfare system and get a grip on its mighty natural monopolies. But it is difficult to think of many other Russian politicians who would stand a better

chance of succeeding. In his industrial region. some 400km east of Moscow, the 37-year-old governor has pursued an economic reform

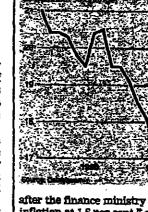
Unlike many other Rus-

"I perfectly well under-

Having previously rejected

That suggests Mr Nemtsov has been given a strong defence of their interests.

housing market and social welfare system and to introduce stricter regulation of into the cauldron of Kremlin natural monopolies such as politics. But the potential gas, electricity and the rail-He will require strong support from Mr Yeltsin if he is to push through the unpopu-



in year-on-year terms is 13
per cent. The February

inflation at 1.6 per cent," said Mr Marek Zielinski, analyst at Bank Slaski. However, analysts said the inflation data, long one of the key factors in the central bank's interest rate decisions, had become secondary to credit and trade gap growth smid concern Poland's balance of payments deficit might slip out of control.

The reserves are now at \$18bn. Reuter, Warson

Iini-excavators hit a downturn

Sales of mini-excavators the "poor man's" construc- machines were invented. tion machine which has seen

Research, a London consul- systems. tancy, sales in western climb from 15,997 sales in

The number of mini-excavators used in Europe has grown more than four times since 1989. Annual sales in Europe at distributor prices now account for some £400m (\$636m), from virtually nothing in 1980.

Off-Highway Research expects European sales to decline a further 11 per cent to 19,380 systems this year, mainly because of soft demand in Germany, Europe's higgest market for construction equipment.

However, the total sold is expected to edge up again to more than 22,000 in the year

Europe is now almost self-sufficient in the manufacture of mini-excavators, with production slightly less than sales. European output fell 9 per cent last year to 19,220, from 21,100 the year

In 1985, fewer than 1,000

vators in the region were imported in the mid-1970s from Japan, where the

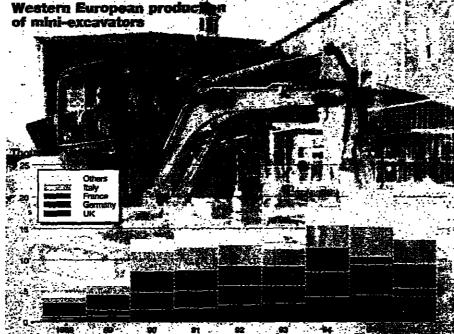
The machines weigh a few enormous growth over the tonnes and cost about past decade - experienced a £17,000. They are much lighrare sales dip in Europe last ter and cheaper than conventional excavators and According to Off-Highway other types of digging

The mini-excavators are Europe declined 5 per cent to often hired out by the day by 21,870 units from 23,142 in plant operators, with con-1995. But the latest figure sumers using them for tasks still represents a healthy such as installing an outdoor swimming pool. Another fast growing use is by contractors digging up roads, for instance for laying TV cables. Other applications for the equipment range from grave digging to gardening.

Four of the biggest seven European-based manufacturers of mini-excavators are owned at least partly by Japof last year, 115,100 mini-excavators were in use in west ern Europe, roughly one for every 3,000 people. In 1989, the continent had fewer than 25,000 machines.

Pel-Job, a French company now owned by Volvo of Sweden, was among the first European manufacturers in the early 1980s. It had previously imported mini-excavators from Takeuchi, a Japanese construction equipment producer.

According to Off-Highway Research. Pel-Job is the market leader in mini-excavators machines were made in in Europe, with a share of 11



This put it fractionally ahead of Melroe, part of the and Hitachi of Japan -US Ingersoll-Rand machinwhich in Europe makes its ery company. Kubota of mini-excavators in the

Janan. J.C. Bamford Excavators of Britain and Yanmar of Japan are the next biggest sellers of the systems in Europe. Kubota, which has a plant

gest manufacturer of the machines, turning out 3,140 the year before.

4,390 systems, mainly

Netherlands.

consultancy.

duction, followed by FAI of Schaeff, a privately owned Italy, in which Japan's Kom-German company. atsu has a minority stake, In 1996, Britain was in sec-

ond place producing mini-excavators in Europe, with an output of 4,050 machines. Besides JCB, the other main makers of these systems Neuson of Austria and Yanmar are the next biggest with UK plants are Atlas producers, according to the Weyhausen of Germany and Hanix, owned by Itochu, the

Japanese trading company. Both these groups make mini-excavators, producing about 900 mini-excavators a year in the UK. Last year, because of the activities of Italy made 4,000 machines, Kubota. The only other size- just behind the UK: France

the decision by the US to deny Japanese telecoms companies licences to operate in the US.

Japan

delay

angry over

telecoms

Mr Tochi Minami, a senior adviser in the ministry of posts and telecommunications, yesterday said the "highly regrettable" decision would make it "difficult" for Japan to negotiate an extension of a bilateral 1995 telecoms procurement agreement with the US.

Japan has reacted angrily to

The pact expires in September. The US had hoped to begin talks on a renewal in May and planned to ask for improvements in the pact's transparency provisions. Washington says the agreement also needs updating in view of the planned restructuring of NTT, Japan's domestic telecoms company, under which NTT will become a holding company

for three subsidiaries. The licensing delay keeps NTT and KDD. Japan's international telecoms company. out of the US market just when telecoms companies in the US and Europe are forming alliances in preparation for the global telecoms pact which takes effect next Jan-

Earlier this month the administration wrote to the Federal Communications Commission asking for a delay in NTT's and KDD's applications. "Executive Branch agencies are conducting a review of the trade policy concerns raised by these applications," senior administration officials told the FCC. "Upon completion of the review we will provide further advice." The US clearly hoped delaying the licences would give it leverage in the procurement negotiations. Officials complain that NTT. 60 per cent state-owned, still refuses to follow international equipment procurement rules.

They also resent Japan's refusal to raise its 20 per cent ceiling on foreign ownership of NTT and KDD during pact negotiations last

Foreign companies, however, will be allowed to acquire up to 100 per cent

interest in US carriers. Japan maintains that since the US signed the global telecommunications agreement, it has no right to protest lenge, as the US is not a big about the foreign-ownership cap, which was included in the agreement. The foreign ownership dispute is governmental, while the application by NTT and KDD for a US operating licence is

strictly a corporate matter,

WORLD TRADE NEWS DIGEST

US backs F-16 deal

The US has approved "almost all" Abu Dhabi's requirements for weaponry and technology on F-18 fighters, Mr Robert Lawrence, Lockheed Martin's president for the Middle East and Africa, said at Abu Dhabi's International Defence Exhibition (Idex) at the weekend. Over 700 exhibitors from 53 countries are taking part in the exhibition, which opened on Saturday and continues until March 20. Guif states are expected to commit between \$60bn and \$80bn to capital defence spending in the next five years.

. . :3

´-- 🖫

Lockheed is the involutite to will the iton's share of a supply and support contract worth \$6bn 48bn to equip the Abu Dhabi air force, on behalf of the United Arab Emirates (UAE), with up to 80 strike aircraft. Other contenders include British Aerospace's Tornadoes, F-15s made by McDonnell Douglas, now part of Boeing, and France's Dessault Aviation.

The Abu Dhabi government is also expected to fast. patrol hoats worth up to \$1bp on behalf of the UAE navy. Bidders include the UK's Vosper Thorneycroft: France's DCNI, the international arm of Direction des Constructions Navales; the Netherlands' Koninklijke Schelde Groep; and Germany's Lurssen.

The Russians are also competing, along with two US companies. Newport News Shipbuilding, a subsidiary of Tenneco, and Halter Marine. Room Allen, Abu Dhain

Manila settles US row

The Philippines has settled its disagreements with the US over quota limits on garment and textile exports. The Philippine Garment and Textile Export Board said

vesterday it would be able to increase exports by \$50m. under the new agreement. The US is the Philippines' dominant market, last year accounting for \$1.67bn or 60 per cent of the country's total garment exports. The new agreement will date from January 1 and includes children's wear, among the most profitable areas.

Losses incurred because of the controversial rule which set quota curbs last year will be compensated for by the US. In return, the Philippines will withdraw its complaint of unfair trade practice against the US filed with the World Trade Organisation.

Indian LNG tenders out

Some 17 companies have tendered to supply liquefied natural gas to India, Mr C. Prasad, chairman of the state-owned Gas Authority of India, said in Singapore yesterday. India is expected to need 150 cubic metres a day by the year 2000, while production is only likely to reach 68 cubic metres a day. GAIL and its partners, Indian Oil Corporation and Oil

and Natural Gas Corporation, plan to set up import terminals to handle 5m tonnes of LNG a year. Bidders include Total, Shell, Mobil and British Gas, A decision is likely in six months, when the government is expected to approve the project. Reuter, Singapon

EU boosts Japan drive

The European Commission yesterday rolled over its efforts to help with EU companies' export promotions to Japan, pledging Ecul2m (\$13.8m) to a four-year campaign covering 10 priority sectors. "The campaign is expected to help 1,000 European companies market their products and services in Japan over the next four years through trade missions, trade fairs and other events," the Commission

Target sectors were medical, material-handling, and marine equipment, waste management technologies. construction materials, packaging machinery, food, drink, information technology and outdoor life products and equipment. The Ecu8m previous programme ran for three years to 1996.

■ John Laing International, the British construction company, and DM Consunji, the Philippines' largest construction group, were resterday awarded the \$230m contract to build four residential towers in Makati, the central business district of Manila.

The contract was awarded by Rockwell Land Corporation, the Philippine property developer. It represents the first stage in the \$1bn development of Rockwell City and is the latest investment in the capital's booming property market. Justin Marozzi, Manila

P states 'need banana regime'

By Caroline Southey in Brussels

African, Caribbean and Pacific countries risk economic ruin if the European Union is forced to withdraw preferential access for their banana exports, the European Commission has

The prediction is part of the Commission's latest offensive to defend the EU's access arrangements were

producers duty-free access.

case for the preferential trade terms the EU offers ACP countries under the Lomé convention. The WTO is due to issue an interim report on the case this week. Although the Lomé special

iffs and Trade (Gatt) in 1994,

The US says the regime is rigged to protect EU companies at the expense of Latin American groups. In addition, it says the arrangement does not benefit Lomé countries but has a negative impact on the economic and

by 27 per cent.

Last year, Germany was

Europe's biggest maker of

American, making it impossible for smaller producers The Commission dismisses the contention that EU com-

both US companies, have increased EU market share. The paper also questions Washington's motive for launching the WTO chalbanana-producing country. The paper suggests the challenge is politically motivated pointing out that US interest was sparked by a complaint lodged by Chiquita Brands

the Japanese ministry says. INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vecancy rate indicator are in index form with 1985-100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The

	u united states			E JAP	e japan					GE	RHANY					
	اروابه: العقدة المقددة	industrial production	Unemp- krytemi Take	Vacation rate inclusion	Composite jeeding indicator	Robell antics values	indugial production	Linemp- idywydai raig	Vacandy rate Indicator	Composite leading indicator		Petall pales where	indownia' production	Unterpley legitiest	Vacancy Indicator	Companie leading leaders
1986	105.6	100.1	6.9	98.4	95.8	106.5	99.7	2.8	94.3	89.1	_	103.3	102.2	6.4	136.9	89.3
1987	108.5	105.8	6.1	104.2	96.7	113.8	103.1	2.8	108.3	90.9		107.4		6.2	149.5	89.9
1988	113,0	110.5	5.4	104.9	100.2	122,5	113.1	2.5	135.9	96.5	. '	110.6	106.3	62	165.1	96.8
1989	115.5	1125	5.2	97.9	98.9	132.6	119.7	2.2	147.0	98.4		1142	111.4	5.6	219.5	97.7
1990	116.2	112.3	5.5	82.7	94.6	141.6	124.5	2.1	149.8	95.1		123.4	117.2	4.8	261.9	98.2
1991	113.3	110.1	6.8	61.7	99.5	144.5	126.8	2.1	144.2	91.9		130.7	118.0	42	297.9	95.0
1992	117,0	113.6	7.4	61.8	104.4	139.8	119.0	2.1	124.2	- 90.6		127.8	116.3	7.7	287.9	89.0
1998	122.2	117.5	6.8	67.7	109.5	131.7	113.6	2.5	106.6	95.8		121.9	109.2	. 8.9	229.0	84.9
1994	129.6	123.4	6.0	79.0	111.3	129.5	114.5	2.9	102.2	103.6		120.4	113.9	9.6	241.2	103.3
1995	133.8	127.4	5.5	79.3	111.3	128.5	118.5	3.1	106.5	109.1		120.9	115.7	9.4	268.1	1006
1996	138.9	130.9	5.4	77.1	117.1	132.8	121.6	3.3	120.0	109.7		119.1	114,4	10.4	273.7	104.3
1st qtr.1996	4.0	1.2	5.6	78.1	113.3	5.8	1.1	3.3	110.7	108.2	_	-1.8	-4,1	10.3	272.A	100.1
2nd ctr. 1996	42	2.9	5.4	76.3	115,4	3.2	0.6	3.5	115.8	108.9		-1.9	-1.9	10.2	281.9	100.6
3rd qtr.1996	3.6	3.0	5.2	76.3	116.5	1.4	3.9	3.3	122.4	109.3		-0.2	0.1	10.4	270.5	103.5
4th qtr.1996	3.7	3.8	5.3	77.8	117.1	3.1	4.8	3.3	129.8	109.7		-2.0	1.5	10.7	270.2	104.3
March 1996	4.7	1.4	5.5	78.1	113.3	5.8	-2.9	3.1	107,4	108.2	_	-0.2	3.4	10.4	283.8	100.1
April .	4.7	2.6	5.4	76.2	113.6	2.8	· 0.2	3.4	117.7	108.5		-1.4	-2.1	10.2	283.0	100,3
May	4.6	2.9	5.4	74-2	114.3	. 23	· 2.7	3.6	122.2	108.7		-4.7	-28	10.2	260.5	100.6
June	3.2	3.3	5.3	78.7	115.4	4,4	-1.1	3.5	110.3	108.9		0.5	-0.9	10.3	281.3	100.8 100.6
Judy ·	3.7	3.4	5,4	76.7	115.6	-1.7	6.0	3.4	129.2	109.1		-0.3	-0.7	10.3	273.8	101.5
August	3.2	2.9	5.1	74,8	116.1	2.1	1.8	3.3	117.2	109.0		0.3	1.2	10.3	269.6	102.6
September	3.9	2.6	5.2	77,A	116.5	3.6	3.8	3.3	120,6	109.3		-0.6	0.3	10.5	270.4	103.5
October	4.7	3.3	5.2	75,3	117.0	4.3	6.5	3.4	133.4	109.3		-2.1	-0.9	10.6	269.6	104.8
November	3.4	3.9	5.3	79.9	117.2	4.0	4.5	3.2	129.4	109.4		0.4	0.7	10.7	269.6	104,6
December	3.0	4.3	5.3	77,9	117.1	1.0	3.7	3.3	126.7	109.7		-42	2.9	10.9	270.4	104.3
January 1997 February		4.7		79.3			8.5					_	1.8		265.4 275.4	
	¥ FR	ANCE				II ITA	Y				Ē	UNI	TED KI	NGDO		
	Retail Sides Volume	îndastrisi Producțion	Unemp- lojiment rate	Vacancy reta indicator	Gampusite heding indicator	Flota solo roles	in Industrial	1	Ungerp- leysnest galo	Composite incluy industr		Reçail polos	Industrial Brockstion	Upensp- toyusett 7850		Companie lesing judicator
1986		101.1														

February		4.7		79,3			8.5				1,8		265.4 275.4	
		ANCE				I ITALY	,			R UN	TED K	INGD	DM	
	Retail Sides Volume	îndustriel producțion	Unemp- lojiment rate	Vacancy rets indicator	Composite leading leadcoter	Fictall union relation	Industrial producting	Unsusp- leysment (allo	Composite installe industr	Regal orden volume	Instantial Production	Unemp- toymett 78ts	Vectory reta legitator	lengae
1986	102.4	101,1	10.4	107.0	95.5	106.8	104.1	10.4	94.5	105.3		11.2	116.1	92.8
1967	104,5	103.1	10.5	117.2	95.3	112.1	106.8	10.9	98.2	110.8		10.3	141.1	96.6
1988	107.9	107,3	10.0	135.3	100.0	107.8	114.2	10.9	100.6	117.8			144.0	96.2
1969	109,5	111.3	9.4	160,6	99.7	116.9	118.7	10.9	98.7	120.1	114.0	7.2	124.3	94.6
1990	110.4	112,8	8.9	163.2	94.9	114.4	118.0	10.3	95.4	121.1	113.7	6.9	97.7	94.6 92.5
1991	110.3	111.4	9.4	128.2	96.2	110 <u>.9</u>	116.9	9.8	97,6	119,4		. 8.8	88.6	95.1
1992	110.5	110.0	10.4	109.5	94.B	116.9	115.4	9.8	94.7	120.4		10.1	69.6	97.6
1993	110.7	105.8	11.7	90.0	98.3	114.1	113.0	10.2 -	101,5	123,9		10.4	76.5	104.5
1994	110.7	109.9	12.2	104.1	101,7	107.4	119.9	11.1	103,5	128.5		9.5	93.9	106.8
1995	110.5	112.0	11,6		97.3	102.1	126.9	12.1	102.0	129,9		8.7	107.5	105.2
1996	110.0	112.4	12.4		99.7	_	123,8			133.8			132.0	108.4
1st qtr.1996	0.7	-0.6	12.1		99,1		0.4	12.0	100.4	2.0	1.4	B.3	112.3	107.0
2nd atr.1996	-1.0	-0.3	12.4		99,7		-12	12.0	100.7	2.8		8.3	121.3	107.6
3rd qtr.1996	-2.3	0.6	12.5		101.3		-4.8	12.1	102.4	3.4		64	139.7	108.1
4th qtr.1996	0.8	2.0	12.7		99.7		-4.2			3.8		•	154.5	108.4
March 1996	-1.0	-0.9	12.3		99.1		0.9	TLA.	100.4	2.2		8.3	115.2	107.0
April	0.2	0.1	12.3		99.0		-3.4	r.a.	100.2	2.3		8.4	115.4	107.1
May	-2.3	0.0	12.4		99.1		-1.8	n.a.	100.3	2.4	1.5	8.3	120.2	107.3
June	-0.8	-1.0	12.4		99.7		1.8	n.e.	100.7	3.5	1.1	8.3	128.2	107.6
July	-21	Q.B	12.4		100,5		-2.9	n.a.	. 101.2	2.3	1,4	8.2	133.8	107.7
August	1.9	0.6	12.5		101.3		-8.8	n.e.	101.9	4.3	άŦ	8.3	137.8	108.0
September	-6.7	0.6	12.6		101.3		-24	n.a.	102.4	3.0		444	147.5	108.1
October	42	1.9	12.6		101.2		-24	n.a.	102.9	4.3			152.8	108.6
November	0.0	2.0	12.7		100.4		-1,9	n.s.	103.4	42	1.5		156.2	108,6
Decomber	-1.7	1,9	12.7		99.7		-80	n,e.			1.5 1.7		154.8	108.4
January 1997					100.3			n,e.		2,9 4,5	24		152.7	107.8
February								E 6		719			1,02.7	,2110

All somes seasonally edjusted. Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA. Retail sales volumes data from sources except Japan and Raly (value sales deflated by OECD using CPI). Refers to total retail sales except France and taly (major outlets only) and Japan only), industrial productions data from national government sources. Includes mining, manufacturing, gas, electricity and water supply industries except manufacturing only) and UK (also includes construction industries). Unscapplyment rate oCCD standardised rate witch adjusts set for as possible for the unemployment used in official sources. Vacancy rate indication relevant vacancy researce divided by total chains employment, expressed in index form. Defin US – help-scarted advertising, Japan – new vacancies, Germany and France – as Jobs vacant, Italy – no data available, UK – unfilled vacancies. Compassional control of the control of





World Stainless Steel

15 & 16 September 1997, Radisson SAS Hotel Düsseldorf

Focusing on issues including:

- The current supply picture and development towards 2000
- Changing patterns of demand and the push for higher grades of stainless steel products
- New opportunities in the rapidly growing Asia Pacific region Will there be enough raw materials to meet the demand for stainless steel products?
- The impact of technology on competitiveness

High level industry speakers include:

Mr Heinrich Stawowy Chief Executive Officer Krupp Thyssen Nirosta GmbH

Managing Director Jindal Strips Limited Mr Frank Straub

Blanco GmbH & Co KG

Mr Ratan Jindai

Mr Chen Lung-Tan General Manager, Marketing Division Yieh United Steel Corporation (YUSCO)

Mr Victoriano Muñoz Chairman and Chief Executive Officer Acerinox, SA

> Dr Arthur H Aronson **Executive Vice President** President, Specialty Metals Segment Allegheny Teledyne Incorporated Mr Wilson Nélio Brumer

Chief Executive Officer Companhia Aços Especiais Itabira Mr Wilrich H Schroeder

Managing Director

Samancor Limited

Mr Philippe Choppin de Janvry Chief Executive Officer

Mr Øyvind Hushovd

Falconbridge Limited

FORTHCOMING EVENTS

اعزياص

in Germany, is Europe's big-

systems last year after 3,310 Pel-Job and JCB are in sec-Europe. The first mini-exca- per cent, equating to sales of ond and third place in pro- able German-based maker is made 3,900.

> which gives ACP banana General Agreement on Tar- American producers. Wash- would provoke severe ecoington cites as evidence the nomic hardship and political The arrangement has been the US has maintained that fact that the regulations instability in a region challenged by the US in the the waiver was never have cut access of producers already struggling against World Trade Organisation. Intended to cover the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador, Honduras, Guadeprivation, says a Comtemplate of the EU in Ecuador in Ecuador

> > In a blunt defence of the preferential terms, the Commission argues that banana export earnings are a "critical component" of the economies of the ACP countries. "The destruction of the

controversial banana regime granted a waiver under the trade interests of Latin Caribbean banana industry in the Caribbean to compete.

panies are benefiting at the expense of US and Latin American groups, pointing out that Del Monte and Dole,

uted to EU member states.

out that economies of scale

and lower wage costs have

driven down the cost of

banana production in Latin

The Commission points

and the Hawaii Banana Industry Association.

Mr Per Ericson

President AB Sandvik Steel

President and Chief Executive Officer

Mr Friedrich Terörde Chairmar **ELG Haniel Group** The organisess severare the right in after the progression

•		June 1997, Royal Lancaster Hotel, London 2, please contact Sarch Gibb on Tel: (+44) 171 896 2639
To regis	ter NOW fax this form	n to us: (+44) 171 896 2696/2697
WORLD STAINLES	S STEEL 15 & 16 September 1997	FEES ARE PAYABLE IN ADVANCE 153478 Please send me further details
Mr/Mrs/Miss/Ms/Dr	First Name	Please reserve one place at the rate of £943,00 (£220,00 plus German MWST at 15%)
Surname		Please reserve one place at the World Aluminium Conference at the rate of £934.13 £795.00 plus VAT at 17.5%
Position		Plane wer that all regerouses usignizing the Virela Systatem Saint Conference are bable to pay German MINET at 15%. All regestrates for World Alemanapa are light to pay UK VAT at 15%.
Company/Organisation		Chaque enclosed made payable to FT Conferences
Address		Bank Transfer to: FT Conferences, Midland Bank plc. City of London Corporate Office, Account Number: 71009095 Sort Code: 40 02 50 International SWIFT Code: MIDLGB22.
	City	(please quote delegate name as reference) ☐ Please charge my AMEX/MasierCard/Visa with £
Postcode	Country	Cand number:
Tel	Fax	Expire Date: Signature of Cardholder:
Type of Business		Signature.
Data Projection Act. The adventage	tion you provide will be held on our detachage and may be used a searching companies products, and for third party statings	Catcellation Policy. Concellations must be received as wrising by two works before the event, are will be subject to a 20% consideration for unless a substitute delegate to offered. After this date, the fell registration for will apply, however catchingtons will still be excepted.
Or register by p		se, 149 Tottenham Court Road. London W1P 9LL, UK 171 896 2626

NEWS: EUROPE

an Olympian task



tary union and he will automatically say if we were," he said.

would like to see Italy join Emu right from the start in January 1999. After a few seconds of reflection, how-ever, he will admit it would probably be preferable if the single currency was introduced a few years later.

Emu poses an Olympian challenge for a highly frag-mented, overstaffed and inefficient system which is still 60 per cent controlled by the state. The industry's average return on equity was a dismal 0.3 per cent in 1995. Last year it improved, but was still lingering at 2.2 per cent.

Forecasts make depressing reading, with an estimated average return on equity of 3.1 per cent for 1997, 1998, and 1999 respectively against 20 per cent in the UK, nearly 15 per cent in Spain and 6.5 per cent in the troubled French banking sector.

Italy is still in the midst of adapting its banking sys-tem to the modern world," explained a leading Milan banker. "This process only started 12 years ago. We still have to consolidate an industry with around 1,000 banks. and we have hardly begun privatisation," he said, ding that Emu was now a

further complication. "Merging or privatising absorbs a huge amount of management time and effort: imagine if you also have to adapt yourself to an entirely

But for all these difficulbanker what ties, Mr Giuseppe Zadra, the he thinks of general manager of the Italian Banking Association (ABI), believes the system will be ready for Emu in 1999. "We would like to be in from the start, but even if

> Mr Zadra chairs the ABI strategic committee set up to prepare the industry for Emu. A year ago, it approved a report listing the problems banks must solve to be ready to work in euros.

we are not we are acting as

Paul Betts finds the country's banks optimistic about meeting Emu deadline

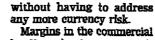
It created a series of technical committees to address specific problems ranging from institutional relations, credit policy, systems and resources, payments systems and financial markets to legal issues.

"All our interbank activities will be done in euros insisted. With the risks still high that Italy may fail to meet the terms for immediate entry in Emu, interbank payments are already being adapted to operate a double euro-lira currency system. That is just one small

example of the measure of the problem facing Italy. Ironically, the short-term impact of Emu is likely to be felt hardest by the larger banking groups. Under Emu, foreign banks are expected to be drawn to Italy's wide lending and deposit margins

As for adapting the

"Our challenge is to transform the problems and costs Banco di Roma's main branch at Milan: short-term impact



lending business, which affect the big banks more than the small ones, are believed to be most at risk because they are thought to have lower entry barriers. Retail margins, however, could prove more resilient because of the franchise strength of Italian banks, especially the smaller

regional ones. Smaller banks, with their less sophisticated and developed financial activities, are also likely to be hit less - in the short term at least - by rency related commissions and financial operations.

In the longer term, however, the larger banking groups are expected to have a competitive edge in Emu. Their critical mass and their international networks should enable them to develop and distribute savings and investment products to expand their reach for new deposits. One of the biggest head-

aches for smaller banks is the higher cost of adapting information technology systems to the single currency. ABI has been urging smaller banks to consider combining their new requirements with other banks or simply outsourcing their information technology

Estimates of the overall cost of Emu for the Italian banking system range from L2,500bn to L4,000bn (\$1.5bn-\$2.4bn) over the next three years. A study has shown that for one of Italy's largest banks, domestic interest margins could be reduced by up to L370bn over three years while commissions on currency transactions could fall by around L50bn.

operations and structure of a big bank for Emu, another study estimates the total cost at around L270bn. Of this total, around L40bn would be spent on information technology systems, L15bn on staff training, and about L55bn on internal and external communications. and as much as L160bn in the bank's operating pro-

of adapting to Emu into a business opportunity," said the head of a big Italian bank, "It's exactly like Borsalino. They used to be dominant in hats. Every gangster from Chicago to Marseilles wore a Borsalino. The hats went out of fashion and so Borsalino now sells trousers, jeans, shirts, whatever, but they are still remembered as

Court could block Bonn's participation

By Wolfgang Münchau, Economics Correspondent

Many commentators who predict or fear a delay in economic and monetary union point to the German constitutional court as a likely

declared its competence in many's conformity with EU law, could theoretically try to block German participation in Emu if the government fails to meet the Maastricht treaty's convergence criteria. Mr Wilhelm Nolling. a former member of the a contract. The EU is not an Bundesbank's council, who has expressed doubts about German ability to meet the law through the "bridge" of criteria, has threatened to national enabling legislation. launch a challenge at the

German constitutional powers. lawyers warn that the powers of the constitutional ment is split right down the court are not nearly as middle over this Mr Everlclear-cut as they appear. Mr ing. now professor of Euro-Ulrich Everling, a former judge of the European Court Bonn, said a negative judgin Luxembourg, suggests ment by the constitutional that a ruling on Emu could court on German Emu pareven trigger a constitutional crisis: if it challenges EU law dented. "This would be it would redefine the coun-much worse than a delay try's whole legal relationship precedent allowing any genuine political and constinational court to rule on its own right to interpret and

reinterpret European law. The confusion touches upon the complicated relations between EU law and national law. EU law normally overrides national law if there is a conflict between the two on European mat-

1993, greatly extended its own European role. Attach- ing legal confusion was last ratification of the Maastricht treaty on monetary union, it gard a ruling by the Eurosaid the country was not subordinating itself to "an unclear, automatic and uncontrollable mechanism".

Mr Paul Kirchhof, a senior court, is the most vociferous defender of its rights and has publicly warned against a softening of the Maastricht convergence criteria. He argues that the relationship between the EU and a member state is similar to that of upper level in a hierarchy: EU law feeds into national It is through this bridge that the national court derives its

Germany's legal establishpean law at the University of ticipation would be unprecedecided upon by politicians. with the EU. It could set a This would give rise to a tutional crisis," he said.

In the worst case, other countries could follow Germany's example and opt out of EU law as it suits them, resulting in a gradual erosion of EU law.

The question is whether the European Union treaties form a genuine constitution ters. But there are several for its members, or whether exceptions. The German they only take effect as part court, in a famous ruling in of their own constitutions.

year's decision by the government of Saxony to disrepean Commission, which had ordered the repayment of subsidies to Volkswagen the motor group, which it said were illegal under EU judge of the constitutional state aid rules. Saxony had openly questioned the Commission's right to intervene. The deadlock was temporar ily resolved only after a compromise between the Com-

> The ripples of the constitutional court's 1993 Maastricht ruling are also felt in lower courts. In 1994, a German regional financial court overruled the European Court on the grounds that it had exceeded its competence. The court based its judgment directly on the constitutional court's Maastricht ruling.

mission and the German

The relatively short period between April 1998 - when EU heads of government decide on who joins the single currency - and January 1999 - the prospective starting date - will not give the court much time for a decision if there is a challenge. The court might even take a decision after monetary union has already

And if at the end of the day the German court did rule against Emu, the question of whether or not to delay could pale into insignificance compared with the more pressing political and constitutional concerns that would then face both the governments and financial

Italy limbers up for Little to celebrate for Swedish PM

Persson has failed to fulfil high hopes after a year, writes Hugh Carnegy

r Göran Persson. Sweden's Social Democratic prime minister, is about to mark the completion of his first year in office. But the anniversary, on Friday, will hardly be a happy one. When he took over from

Mr Ingvar Carlsson as party leader and premier last March expectations were high. As finance minister he had fought and largely won a hard battle to overcome an acute crisis in Sweden's pub-An authoritative and

respected politician, he promised to set Sweden back on a path of prosperity and social welfare after the shock of deep recession in the early 1990s. He said he would halve record unemployment by the century's end. The SDP's opinion polls ratings surged in response. A year later, however, the

picture is very different. Total unemployment, at 13.3 per cent of the workforce, is higher than ever. Mr Persson is under fire from the left for the severity of budget cuts on the country's big public sector and, from the right, for ducking free market reforms that could stimulate private sector employ-

Recent opinion polls have shown the SDP sliding to ratings as low as 26.5 per cent, well below its archenemy, the conservative Moderate party, and a catastrophic level for the party that has governed Sweden for 58 of the past 64 years. It tion with 45 per cent of the vote. Mr Persson's own poll rankings are lower than for any recent prime minister.

in the public finances, the real economy has proved a bishment of the public disappointment. finances has been consolidomestic product growth dated. The budget deficit. slowed to less than 2 per which topped 13 per cent of cent last year, and although gross domestic product in it is expected to pick up pace 1994, is set to be eliminated again this year, the painful next year; public debt is fact is that growth has starting to come down; intermostly come from the export est rates have fallen sharply sector which is not increasand prices are stable. Sweing employment. Investment den is also set to qualify for levels in Sweden are propor-European monetary union, tionately among the lowest

Meanwhile, under presfrom the planned start in sure from the big public secsition within the SDP and But Mr Persson has been caught up in a cross-current of issues which have combined to undermine his posiyear will be channelled into the welfare system from

tor lobby within the party, Mr Persson has promised to start spending more public money once again, saying an extra SKr10bn (\$1.3bn) a

next year to protect employ-

in industrialised countries.

ment. But he has resisted calls to loosen the rigidly regulated labour market and cut taxes to spur job creation. This in turn has raised doubts in the financial markets about the government's strategy.

Second, the prime minister's political strategy has drawn him into conflict with mies. He has forged a close alliance with the small, rurally rooted Centre party in order to provide the necessary parliamentary majority for his minority government. This has the added advantage of splitting the ranks of the right-of-centre alternative coalition, led by the Moderates, to which the Centre party used to belong.

But the main fruit of the

SDP-Centre alliance - an agreement to begin decommissioning Sweden's big nuclear power industry before the end of its technical lifespan - has split the SDP and brought protests from industry and several top union leaders.

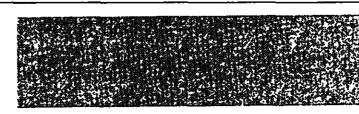
The decision is in line with a 1980 referendum decision to replace nuclear power. which provides half of Sweden's electricity. It is also in line with Mr Persson's personal commitment to building an ecologically sustainable society. But critics say he has risked increasing energy costs and raised a further obstacle to employment growth for the sake of Centre party demands.

The fundamental problem which underlies all these issues is the lack of direction the SDP has suffered since the crisis of the early 1990s. Then, the "Swedish model" of a welfare-based, egalitarian society which the party had built up over decades was overturned by deregulation and the international-

isation of the economy. Mr Persson has so far failed to articulate a clear new vision behind which the party can rally. The reforms government has embraced have been made hesitantly, grudgingly and unwillingly", as one critic

The prime minister does not face a general election until September 1998, giving him time to reverse the current trend in the polls. If he pocket, the odds remain that he will form the next government. But that prospect looks less certain than it did



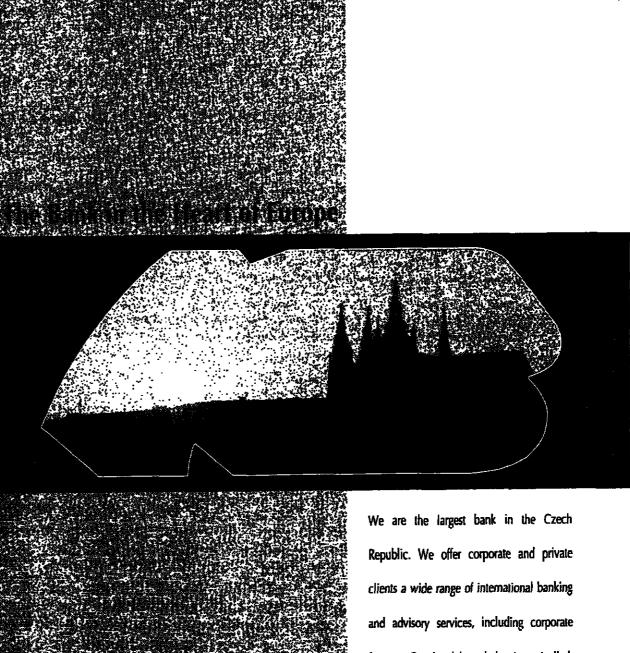


although entry is unlikely

1999 because of heavy oppo-

the electorate at large).

symbol of partnership



Komerční banka, a.s., Head office: Na Příkopě 33, 114 07 Prague 1, Czech Republic, Tel.: ++420(2)24021111, Fac: ++420(2)24243020, Telex: 121831, Swift: KOMB CZ PP □ Representative Offices: 35 Moorgate, London EC2R 687 🛘 4th Tverskaya-Yamskaya Street 33/10, 125047 Moscow 🛘 Westendstraße 21, 60 325 Frankfunt am Main 🗆 660 Madison Avenue, New York 10021 🗆

finance. Our local knowledge is unrivalled.

Netanyahu wins no-confidence vote

By Judy Dempsey in Jerusalem

Israel's prime minister, Mr survived a no-confidence vote after members of his ruling coalition rallied behind him in preparation for the building of a new Jewish settlement at Har Homa, east Jerusalem.

The vote, initiated by the opposition Labour party, left Mr Netanyahu with a comfortable majority after 46 deputies voted for the motion, with 54 against. The vote followed intense lobbying by Mr Michael Eitan, parliamentary leader of the coalition, who per-

behind the prime minister.

Mr Netanyahu, who said before the vote he would start prepara-Benjamin Netanyahu, yesterday tory work at Har Homa this week, is bracing himself for possible unrest by the Palestinians once the bulldozers climb the hill there.

Mr Yitzhak Mordechai, Israeli defence minister, said he had sent additional troops to the West Bank and outskirts of Gaza in anticipation of any violence.

"Our working assumption is that incidents are likely to occur, even severe incidents," Mr Mordechai said. Other senior officials were trying to arrange a meeting between Mr Netanyahu and Mr

estinian Authority, as soon as pos-

Despite fears of unrest which would deal a heavy blow to the peace process, already at a standstill, the final status talks, due to start yesterday have been postponed. Government officials said there was "no turning back" for Mr Netanyahu. "Har Homa will go ahead," Mr Moshe Fogel, a govern-

The timetable for the start of the final status talks, focusing on Jerusalem, Israel's future borders and Palestinian refugees, was agreed if Israel had the right to build, 41 on January 15 after the US-bro- per cent supported the project. But Editorial comment, Page 19

Yassir Arafat, president of the Pal- kered Hebron agreement, in which 21 per cent opposed construction at Israeli troops withdrew from the West Bank city of Hebron

But since then, Washington, which acted as guaranter for that accord, has been conspicuously absent in trying to keep the peace process on track. Among Israeli public opinion, there appears to be evidence of a growing swell of opposition by Israelis to building Har Home at this time.

In its latest poil, the Centre for Peace Research at Tel Aviv University showed that if building on Har Homa would lead to violence, even

all: those who believed it should be postponed amounted to 31 per cent. In addition, Peace Now, the independent Israeli peace movement, yesterday showed how Har Homa

It said the government's policies aimed at expanding Jewish settlements in the West Bank and cast Jerusalem "were activities under taken to appease a group [the settlers) that forms just 2.5 per cent of the population of Israel and is

Nigeria airfare rise signals safety moves

unenviable safety record, Nigeria's domestic airline industry welcomed an agreement with the military government to double fares from yesterday.

"It is still not really enough to allow us to operate commercially," said Captain Muhammad Joji of the Airline Operators of Nigeria, "but it is a step in the right direction and we remain hopeful of a further upward review later this year.

A one-hour flight from the commercial city of Lagos to the capital Abuia had cost the equivalent of about \$30. Last year, more than 150

heap, unreliable and in possession of an Antony Goldman on new resources to make flying less risky

people were killed in crashes and currency reform which meh, the aviation minister, officially unexplained but have raised dollar costs four-had maintained that a higger widely linked to poor maintenance both of ground facilities and aircraft.

Operators acknowledge the crisis gripping the sector. Only six out of 65 registered private airlines are running regular services. More than 50 aircraft were flying three years ago. Today there are barely 20. Soon there may be less than 10. Most aircraft are more than 20 years old, ageing DC-9s, 727s and other marques long since forgotten elsewhere. Despite soaring inflation

done no more than cover costs." said Captain Joli. "and proper maintenance requires proper resources". The government, however, industry's arguments, saying

Air Commodore Ita Udo-I-

but a few, and could contribute to inflationary pressures within the economy Aviation specialists denied

own travel within the country. If it meant an improvement in safety and reliability, other users can and would pay much more."

Nigeria's three most suc-cessful carriers, Bellevue, ADC and Kabo, have sought to escape the constraints of an increasingly unprofitable domestic environment by moving into the more lucrative, dollar-ticketed, international market. ADC has negotiated rights along the west African coast and operates as Liberia's national flag carrier. Bellevue is looking to take over moribund Nigeria Airways routes to Rio de Janeiro, Nairobi and Bombay. Kabo has hopes for destinations in the

Meanwhile, combating the serious problems afflicting ground facilities and safety equipment will also require resources and a political will absent for some time. Radar, air traffic control, emergency services and other technical infrastructure have suffered from years of

A number of ambassadors, government officials and ousiness executives were delayed eight hours in Lagos last week for a flight because of poor visibility at Abuja airport, where earlier this month a pilot narrowly missed the control tower whose light he had mistaken for the runway. On Thurscountry were grounded because of a power cut. For such safety reasons, the British High Commission has since last year banned its staff from flying on domestic airlines.

Mr Peter Igbinedion, the new head of the Federal Airports Authority of Nigeria has a two-year plan to upgrade facilities at Lagos. Abuja, the main oil centre Port Harcourt and Kano, the largest city in the north. New maintenance contracts are being signed. Central government assistance has risen considerably since the son of General Sani Abacha, the head of state, was killed in an air crash in January last year.

The international terminal at Murtala Muhammad Airport in Lagos, once infamous for graft, aggression and sloth, has been smartened up. British Airways and others have paid for concessions to set up executive lounges releasing resources which Mr Igbinedion said would go towards the creation of a safe operating environment.

Such changes, even if accomplished, will take time. For now, passengers at the domestic terminal are resigned to a service which is not only less than it should be, but less than what it was five years ago.

"I know things are not fine," said one lawyer waiting for a flight earlier this week, "but have you seen our roads?"

Lebanon PM confident on economy

> reason to fear mounting tension in the Middle East than Lebanon. The guerrilla war against Israeli occupation of south Lebanon by the Syrianbacked Shia militia Hizbollah has a well-established pattern of episodic violence that casts a pail over Lebanese efforts to reconstruct a country all but destroyed by

the 1975-90 civil war. But as Lebanon last Friday commemorated the first Israeli invasion of its territory 19 years ago. Mr Rafiq al-Hariri, the country's billionaire prime minister, struck a characteristic note of optimism tinged with defiance as he reviewed Lebanon's resilient performance since Israeli's 17-day bombardment of Lebanon last April. "The country has acquired a sort of immunity"

to Israeli attacks, he said. Operation "Grapes of a victory." Wrath", as the Israelis called it, ended in a stalemate. Israel failed to bludgeon Beirut and Damascus - which deploys 40,000 Syrian troops to police Lebanon - into disarming Hizbollah; instead pendent of that of Syria, agreed rules of engagement,

forbidding them to fire on or from civilian positions inside the occupation zone. Moreover, the death last month of 73 Israeli commandos in a helicopter crash en route to Israel's "security

zone" in southern Lebanon has rekindled debate inside Israel on a withdrawal. israel has never managed entirely to pacify its north-

ern frontier. In 1982, full-scale invasion eventually drove Mr Yassir Arafat's Palestine Liberation Organisation out of its Lebanese strongholds. But the cost was a bloody and traumatic three-year war of attrition with Shia Moslem militias. which drove them back to the "security zone" they first carved out in 1978.

Damascus are nervous that the hardline Likud-led government of Mr Benjamin Netanyahu, frustrated at the growing death toll in the Lebanon conflict, will lash out - and this time target Syrian positions in the Bekaa valley, Hizbollah's rear guard. But Mr Hariri is sanguine. "It will not escalate," he believes. "Before, we never had a mechanism: now we do, in the monitoring comittee." war".

Officials in Beirut and

Lebanon cannot and will not make peace with Israel separately from its Syrian overlord, which wants the full return of the Golan Heights, captured by Israel in the 1967 Arab-Israeli war. Beirut instead insists on the unilateral withdrawal Hariri says: called for in UN Security

Council Resolution 425 of 1978. But despite popular Israeli bostility to involvement in Lebanon, Mr Hariri appears resigned to the low-level conflict continuing. "They want to give a false impression about their will-

ingness to withdraw from Lebanese territory, But if that's what they want, they can say frankly and openly they are willing to implement [resolution] 425. But I think they want us to live under the impression that year ago) from where we k war is imminent, to keep things boiling." Last April, he argues, Mr

Shimon Peres, the former Israeli premier and architect of the regional peace process - fighting an election against Mr Netanyahu, who threatened its "land-forpeace" foundations - "managed to convince his interna-

tional allies he needed to do

it [attack Lebanon] in order

To country has more to win the election and t peace. He could make a ca Netanyahu cannot."

Mr Hariri emerged in 15 as the personification of L anon's determination rebuild the country, and re-establish Beirut as t region's financial centre, k in its pre-civil war role as commercial banking cenrecycling petrodollars to t west and more as a capi market attracting develment funds for Lebanc

Syria and the region. "We had to build an acc mulated feeling, layer up layer, that the war ended," he says. He fethat point has been reach because public opinion 1 got used to the lingeri conflict with Israel.

They know that after t April aggression, the Leb ese economy succeeded absorbing it, and the Leb ese leadership turned it is

In the diplomatic efforts end "Grapes of Wrath", Hariri artfully used his w range of international o tacts to give Lebanon i ... beginnings of a voice in en the country's qualified sovereignty.

"There is not only a nati here, but an independe sovereign state," he affirm And an economy with immune system.

After April, the Lebane pound strengthened, inter-

Real GDP Growth payment % shap

rates and inflation cm down, yields on governme and private eurobonds i and spreads narrowed. the current account surpl trade deficit, financed by continuing inflow of ov \$6bn a year from the Lebel

Internal borrowing f reconstruction has ris€ however - partly to cove the estimated \$500m cost the Israeli bombardment and GDP growth fell from : 7.2 per cent average year. But "no country continue to grow over 7 cent a year indefinitely.

dealt with it". The prir; minister, who made his ovestimated \$4bn fortune construction in Sau Arabia, believes firmly th. Lebanon will come into own, with or without Israel

"Now it's up to Neta" yahu," he concludes. has all the cards in h hands. He can say 'I want implement [resolution] 4 ' and to resume the neg tions with Syria [halted off, and all this tension

would disappear. "It's for them to decide they want peace, which could be very close, and the together we could fight an " body in the region wit wants to destroy that peac But if what they want is dominate the Arabs, the

David Gardne



AS INVESTING

Aging populations. Diminishing retirement funds. No wonder the

BECOMES INCREASINGLY way institutional investors work is changing. They're relying an

COMPLEX, CHOOSING complex strategies. They're looking to alternative ways to generate

A FINANCIAL SPECIALIST better returns. And they're looking to us. After all, we've created

BECOMES INCREASINGLY

some global trends of our own. And our products, services

SIMPLE.

and technology will make your investing decisions simpler.

Mutual Fund Services

Global Custody

Investment Management

Pension Fund Services

Investment Information Services

Cash Management Currency Management

Securities Lending



UN to make deeper cuts

Mr Kofi Annan, the United Nations secretary general, last night announced further measures to reform the organisation, including the elimination of 1,000 jobs, a \$128m budget cut, and the consolidation of 30 separate divisions into four main departments.

He told the General Assembly's budget committee that these were economies within his authority but a broader restructuring would follow in July after consultations with member states. The current UN annual budget is about \$1.3bn but member states including the US, the iggest debtor, owe more than twice that amount for regular expenses and peacekeeming

Asked at a press conference how he would respond to a critical US Congress that might consider his cuts inadequate, he said any deeper reduction would be unwise. The effect on existing staff would be minimal, he insisted, because there were already about 1,000 vacancies unfilled. He acknowledged that, at 38 per cent of the budget, UN administrative costs were too high and he proposed a one-third cut by 2001. Also, the huge volume of documents would be reduced by at least 25 per Michael Littlejohns, New York

James Baker is special envoy

Mr James Baker, US secretary of state under President George Bush, has returned to the international limelight, agreeing to help the United Nations resolve a bitter dispute over Western Sahara, a former Spanish dependency largely controlled by Morocco.

Mr Baker, 68, said last night he would visit the area next month for initial contacts with "the parties involved". As well as Morocco, these are the Polisario independence movement, Algeria and Mauritania, all of which reject King Hassan's claim to sovereignty.

A statement yesterday from Mr Kofi Annan, the UN secretary general, said that, as his special envoy, Mr Baker would assess whether a proposed referendum in Western Sahara could be implemented in its present form or whether "adjustments" might improve the chances. If not, he would advise the UN "on other possible ways of resolving the conflict".

A UN-supervised poll was supposed to be held in January 1992 on the territory's status, following a ceasefire the previous September. But quarrelling broke out over who was entitled to vote. It is a large country. though sparsely populated, and many inhabitants are

Mobutu in intensive care

President Mobutu Sese Seko of Zaire was yesterday in intensive care in a Monaco hospital, as rebels against his 31-year regime consolidated their hold on eastern Zaire and made the southern province of Shaba their next target

France yesterday repeated its call on all sides in the Zairean conflict to accept a plan, backed by the United Nations and the Organisation for African Unity, for an immediate ceasefire, but refused to join Belgium, the former colonial power in Zaire, in acknowledging the Mobutu era was over. As Mr Mobutu went into hospital again for prostate cancer treatment, Mr Erik Derijcke, the Belgian foreign minister, said at the weekend that the rebel leader, Mr Laurent Kabila, was now "a factor who could not be ignored".

But the French press commented widely yesterday that France had lost out politically by staking too much on Mr Mobutu as the only man capable of holding the country David Buchan, Paris

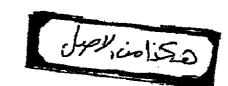
fold, the government has permitted no fare increase dince 1994. "Even with full passenger volumes, we have

local carriers benefit from some of the cheapest aviation fuel in the world as well as modest landing and park-

increase would price air travel out of the reach of all

"Even as things stand," said one, "I doubt one person in 200 has ever travelled by air. The reality is that government officials are the most frequent fliers in Nigeria. They regard private companies as a public utility, in effect imposing an informal subsidy on their

would cost the tax payer more than Shk1hn (\$227.2m). implacably opposed to the peace Hariri: optimism tinged with defiance day, flights to all parts of the



the Lating

Note to the letter off.

eta fatian dine

NEWS: THE AMERICAS

US Treasury pushes tax collection agency reform

By Gerard Baker in Washington

The US Treasury yesterday proposed a radical overhaul of the Internal Revenue Service, the country's tax collection agency, designed

its management and open parts of its activities to

Amouncing what he said would be the most far-reaching changes to the IRS in decades, Mr Lawrence Summers, the deputy Treasury secretary, told a conference of tax executives in Washington that the agency could do much better at providing a more

"The IRS needs to be more

responsive to taxpayers, to a host of allegations of administration would work use technology more aggressive effectively and to be more efficient," he said.

The Treasury's five-point plan, which will require the support of Congress, is designed to head off heavy to improve its criticism of the IRS's permanent supervisory accountability, strengthen performance in recent commission to oversee the performance in recent months.

> congressional Republicans want to abolish it and running of the agency. transfer its powers to a public-sector institutions and the private sector.

Calls for reform have grown following a series of embarrassing episodes that cost-effective, high-quality have included the botched tax collection service to introduction of a \$3.5bn new computer system designed to streamline tax collection and

heavyhandedness by many of the IRS's 100,000 tax collectors.

The plan calls for strengthened accountability by the Treasury through the establishment of a IRS's regular function.

unsurprisingly, deeply advisory committee would unpopular and many also be appointed to bring outside expertise to the

The IRS's managers would mixture of of other be given greater flexibility in personnel matters, including the right to hire outsiders at different pay levels from the government-prescribed

The agency's budget would be established on a longer-term basis

to simplify the highly complex, 9,451-page tax code, though he gave no details. He ruled out support for the widely-touted flat-tax,

He said it would not only be unfair, it would not even commission to oversee the achieve its main aim of simplifying the tax system. An externally-staffed He also pledged to find a replacement soon for Ms Margaret Richardson, the current IRS commissioner, who has announced her intention to leave the agency by the end of next month. We will charge the new

commissioner commissioner with developing a strategic plan for change. And we will work to give the new commissioner flexibilities and tools he or she needs to effect change," Mr Summers said.



happy to die fighting his old enemy. Observer, Page 19 Reuter

Cuba's Castro hit at US yesterday, saying he would be

INTER-AMERICAN DEVELOPMENT BANK MEETING

Latin America poised 'to double growth'

Most countries in Latin America are poised for a take-off that could give the region growth of double the average annual 3 per cent of the early 1990s. Mr Enrique Iglesias, president of the Inter-American Development

Bank, said yesterday. efficiency thanks to ongoing structural reforms, and the enormous effort being made to boost investment, it should be possible to double current GDP growth," he told the opening session of the bank's annual meeting. This could double living for a rise in the ratio of

standards within 20 years. "Though some observers nario, I think it is a viable one, if there is a policy in the countries to build on recent efforts to strengthen their economies," he said.

yesterday they would than investors in mind, he continue to consider said. favourably further buy-backs of Brady bonds provided international bond market conditions remained favourable, reports Stephen Fidler from Barcelona.

ank, said yesterday. Mr Martin Werner,
"If we look at the broad Mexico's director of public gains achieved in economic credit, said Mexico had some \$7bn tled up in collateral in Brady bonds, issued as part of its agreement restructuring its 1980s bank debt. Brady bonds were inefficient because they were issued

investment to gross domestic product from the current may find this too rosy a sce- average of 21 per cent to 27 per cent, he said.

If present trends continued, in the year 2000 Latin America would have 510m people and a GDP of Reforms so far augured well \$1,700bn. Imports would

Officials from Latin with the needs of auction was under way.

American governments said commercial banks rather Argentina's under-

Mexico is currently conducting an exercise to buy back more than \$1bn of so-called Aztec bonds, which will release \$400m of US Treasury bonds being used as collateral. Mr Werner said the government would continue to look for ways to reduce its Brady burden. However, he said Mexico would not repeat the auction for Brady bonds which it conducted last year because of the market risk in the week or so while the

and exports to over \$370bn. However, reducing the require boosting its savings He cited reforms still needed in tax, education, social security and labour.

secretary for finance, Mr Miguel Kiguel, said Argentina would also consider buying back Brady bonds, a move which it had

previously avoided because it was worried about "crowding out" other government bond issues in quarter ahead of its component, would financing needs, this was less of a concern. In conversations with

Mr Guillermo Chapman, priority.

grow to more than \$400bn secretary of the US Treasury, said in a speech that President Bill Clinton's negotiations in a timely region's vulnerability will administration remained committed to the goal of a rate and increasing exports. free trade agreement for all the Americas, agreed by regional leaders in Miami in 1994. "We are now working Mr David Lipton, assistant with our Congress to intro- May, he said. Mr Clinton is Nicaragua and Bolivia.

Brady bonds.

Mosca, said his government was not considering such a buyback - even though it is over the next few months. directed at reducing the government's short-term debt. Reducing the Brady finance minister of Panama, maturities - was not a

> duce the 'fast track' legislation needed to launch trade manner." he said.

Hemispheric free trade would be at the top of President Bill Clinton's agenda when he visited Latin America and the Caribbean in

said Panama had also he will meet central Ameribought back some of its can heads of state - Argen-Brady bonds. tina, Brazil, possibly Vene-By contrast, Uruguay's zuela, and Barbados, where finance minister, Mr Luis he will meet Caribbean leaders. He is also expected to visit Mexico next month.

Mr Lipton called on the considering a \$300m IADB to increase its efforts international bond issue to deepen integration. This meant not only removing the market. Now, with the This money, which may barriers to trade in goods government at least a include a 30-year and services, but also issues such as a harmonisation of economic disclosures by government and financial and accounting standards for priinvestors yesterday, the debt - with its long vate institutions. "The goal should be that a bank examiner in Buenos Aires should be comfortable reading the financial statement of a bank in Bogota," he said. • The IADB is likely to receive backing within months to help finance debt concessions under a new initiative to relieve the debts of highly indebted poor coun-

tries. Two candidates are

AMERICAN NEWS DIGEST

Salvador poll neck and neck

Preliminary results from Sunday's nationwide parliamentary and local government elections in El Salvador indicate that the ruling right wing Arena party has lost substantial ground to the country's former leftwing rebels, the FMLN.

Full official results are not expected until later today, but projections made with 60 per cent of the vote counted would give Arena and the FMLN around 30 seats each of the 84 in the Legislative Assembly. The balance of power would be held by a handful of minor parties to the right

US budget talks deadlock

Talks between the US administration and Congress aimed at producing a balanced federal budget over the next five years have reached a standstill. Sen Trent Lott, the Senate majority leader, said yesterday. Mr Lott said Republicans would now begin work on reaching a budget deal with Democratic members of Congress in the hope of by passing the White House.

Talks between the White House and Republican leaders broke down late last week after President Bill Clinton rejected Mr Lott's proposal to appoint a commission to look at possible changes to the way in which social security benefits and tax brackets are adjusted each year

Setback for US tobacco

The US tobacco industry suffered a legal setback yesterday when the Supreme Court declined to hear a challenge to a new Florida law that makes it easier for the state to sue cigarette manufacturers for the costs it incurs in treating smoking-related illnesses. The law allows Florida to sue the industry on behalf of the entire class of smokers in the state.

The state plans to lump together all costs for treating smoking-related illnesses and share them among tobacco companies according to market share. The law may prove hard to enforce because the industry last year won a court ruling requiring the state to name individuals so claims could be challenged. Richard Tomkins, New York

Finance house insolvent

The Jamaican government yesterday took over one of the island's largest finance houses in an effort to head off fresh instability in the financial services sector. Eagle Financial Network, the holding company for a commercial bank, a merchant bank, an insurer, a stock broker, and two of the island's leading hotels, will be managed on the government's behalf by the Canadian Bank of Nova Scotia until it is "returned to viability", said Mr Omar Davies, Jamaica's finance minister. "Eagle Financial Network has become insolvent and control is being turned over to the government for J\$1," said Mr Paul Chen Young, in announcing his resignation as the Canute James, Kinastor company's chairman.

Mrs Jagan sworn in as PM

Mrs Janet Jagan, widow of Guyana's former president Cheddi Jagan who died 10 days ago, was sworn in as prime minister and deputy president yesterday. She replaces Mr Sam Hinds, who was elected president to succeed Mr Jagan. Canute James, Kingston

ILUCO://

Wherever you look on the net, you'll find HP. While many companies are buzzing with words like "intranet" and "electronic commerce," as if these technologies had just come down the runway, we've been busy building one of the world's largest intranets for our employees, and - with the help of our partners - provided the first secure trading for banks on the net. So, here's how to replace buzz on the net with doing business via your website. Get the information access you want. At http://www.hp.com/go/computing/



Flextech deal values channels at \$636m

By Raymond Snoddy in London

A joint venture completed yesterday between the BBC and Flextech, the cable and satellite channel provider, has put a high value approaching £400m (\$636m) on two satellite channels. UK Gold and UK Living.

UK Gold is a channel based on the programme libraries of the BBC and

of the Financial Times. The an audience share of something above 2 per cent in cable and satellite homes.

UK Living, a channel aimed mainly at women, has been growing rapidly and gets more than a 1 per cent audience share in homes which receive multiple channels.

The high price paid mainly in Flextech shares was agreement with the BBC. The deal had to be

unpicked before the BBC and Flextech could go ahead with joint venture plans to launch eight channels for will run the eight new chan-digital television largely nels such as One-TV, a teledigital television largely using programmes from the BBC library and BBC production.

Agreement has been reached with Flextech, ulti-

now part of Pearson, owner partly influenced by the fact mately controlled by Tele- other is designed to acquire that UK Gold had an exclu- Communications Inc of Den- and run UK Gold. Under the UK Gold channel usually has sive programme licensing ver, the largest US cable deal, Flextech will acquire 75 company, and BBC World- per cent of UK Gold and the had risen to 772p making the wide, the commercial arm of the BBC, to set up two joint

The main joint venture vision version of Radio 1, Catch-Up TV, featuring recently transmitted programmes and Learning, an educational channel. The

68.75 per cent of UK Living it consideration worth £269.9m does not already own from Cox Communications of the US, Pearson and BBC Worldwide investments, plus loan stock issued by the chan-

To pay for the deal Fiextech is issuing 34.9m new shares. At the time the

was worth 496p a share. By March 14 the Flextech stock - or about £370m for the total equity of both channels. When all the complex transactions are complete. Piextech will have 50 per cent of both joint venture companies and 100 per cent

of UK Living.

Pearson Results, Page 21 Lex, Page 29

Court quashes conviction of Asil Nadir aide

By John Mason, Law Courts Correspondent

Mrs Elizabeth Forsyth, aide to the former Polly Peck yesterday had her conviction for handling £400,000 (\$636,000) of stolen money quashed by the Court of

It ruled that the trial judge, Mr Justice Tucker, had misdirected the jury twice, making her conviction misafe.

The court rejected Mrs Forsyth's claim that the Serious Fraud Office had acted unfairly in bringing her to trial. However, it said the SFO's decision to prosecute had been "strange" when charges against Mr John Turner, the former Polly Peck group accoun- against Asil Nadir."

tant, had been dropped after Mr Nadir fled to northern Cyprus in 1993.

Afterwards, Mrs Forsyth said: "I knew I would get chairman, Mr Asil Nadir, justice in the end and I am grateful despite having spent 10 months in prison for a crime that I did not

> Mrs Forsyth was sentenced to five years' imprisonment after being convicted in March 1996. Earlier this year, the Court of Appeal released her on bail, saying the sentence imposed on her was disproportionate.

> An SFO spokesman said: "The case emphasises the difficulty for judges in giving directions to juries in fraud cases. This decision does not affect the case

Lloyd's profits fall predicted

Profits on business written this year at the Lloyd's of London insurance market are predicted to fall by over a third from 1996 levels, according to the results of a survey of 70 underwriters.

The forecast comes amid severe price competition which has severely eroded margins in several key areas of the market. Rates for catastrophe reinsurance have fallen by between 10 per cent and 20 per cent this year, said Syndicate Underwriting Research Limited, owned by Lloyd's. members' agency Anton Jardine.

Its forecast of a £400m (\$636m) return on capacity - the amount Lloyd's can write in terms of premium income for the 1997 year of account contrasts with a projected profit of £510m for the 1996 year and actual profits of £1.1bn for 1993. Lloyd's traditionally announces its results

RECORD DATE SEIZURES Fears over increase in heroin use

Customs investigators yesterday announced record seizures of 79.9 tonnes of illegal drugs last year amid fears of a steep increase in heroin use. The volume of drugs intercepted by Customs last year was up by about 10 per cent, with a total street value of more than 5510 million.

Mr Keith Hellawell, chief constable of the West Yorkshire police and chairman of a drugs committee set up by the Association of Chief Police Officers, warned that heroin use was becoming worse than ever. Heroin was now the first choice drug for many young people and in some areas cost the equivalent of cannabis.

LONDON UNDERGROUND POWER Consortium poised to take over

London Underground, which runs the state-owned underground railway in the capital, is poised to hand over responsibility for its electricity supply to a private sector consortium. That would end the regime under which it has provided most of its electric power from two of its own power stations.

Seeboard Powerlink, consisting of Seeboard, a regional electricity distributor; the BICC construction group; and ABB, an electrical engineering group has been selected as preferred bidder for £200-£300m contract. The Powerlink consortium will undertake to operate, maintain and upgrade electricity supplies to the underground's 400km of track and 270 stations.

HEALTH SERVICE

\$295m overspending forecast

The worst hit health authorities in England are set to overspend by £186m (\$295m) this year, latest figures from the executive of the state-run National Health Service reveal. Sixty-five of the 98 authorities in England are heading for a £186m deficit when the financial year ends

the day before polling day.

The figures show that "whoever wins the general election is going to face a very tough time responding to the problems that the NHS faces," Mr Philip Hunt, director of the National Association of Health Authorities and Trusts, said. Nicholas Timmin

Election campaign, Page 10

Crown Agents privatisation is threatened

The impending privatisation of Crown Agents, the procurement organisation involved in projects worth some £4bn annually, was thrown into uncertainty yesterday when the Labour party withdrew its support.

The UK government was due this week to finalise the privatisation of the leading supplier of procurement, financial management and technical services to governments in developing countries. Privatisation would transfer ownership to a new foundation whose members include British Telecommunications, Unflever and Bar-

Parliamentary convention means that during an election campaign, the government must seek opposition approval of decisions binding an incoming government. Despite supporting the original bill, Ms Clare Short, Labour's shadow aid minister, refused to do so when contacted yesterday by Baroness Linda Chalker, minisment. "Baroness Chalker tus," said a Labour source. ish".

founded in the 1830s to pro-cure supplies for British colonies. It has 1,000 staff in 40 offices worldwide and earned £60m in fees last year. Leading clients included the World Bank, the European Union and the United

Nations. Privatisation is designed to allow Crown Agents to take on private sector projects and form joint ventures while maintaining its reputation for impartiality and

integrity. The move is not intended to raise money, although it is possible a small amount will be raised from the repayment of £1.7m owed by Crown Agents to the govern-

Crown Agents has diversified from its original trading base and earns 30 per cent of its revenue in Europe and the former Soviet Union.

Although it plays a signifi cant role in Britain's overseas aid programme. Crown Agents has operated at no cost to the exchequer for several years, with the vast majority of its business ter for overseas develop- financed from other sources.

Mr Peter Berry, managing appears to have reneged on director, believes privatisathe promises we secured on tion will prove to clients that the new foundation's mem- it is independent of governbership and [charitable] sta- ment pressure to "buy Brit-



Elizabeth Forsyth leaving the Court of Appeal in London

Plan to trade in 'covered warrants'

The London Stock Exchange than the companies whose and Switzerland. The rants on shares and equity is drawing up plans to create a screen-based market in covered warrants, a form of equity derivative giving investors the right to buy shares in a company at a fixed price in the future, our Banking Editor writes.

About 100 of the instruments, called "covered" because they are issued by investment banks rather on exchanges in Germany ment banks that issue war-

listed already. However, the exchange has not provided a direct method to trade them. in April, and to commence The creation of an open trading method for covered

warrants would bring London closer to the practice of other European exchanges. rants are commonly traded been approached by invest-

ment on its proposed market trading in May. It is to propose using the Seats Plus

trading platform. Mr Martin Wheatley, head of markets development at Hundreds of such war- the exchange, said it had

shares are involved, are exchange is planning to indices, which were seeking issue a consultation docu- a more open trading method Until now, investment

banks that have issued covered warrants have only been able to quote prices for them on a proprietary electronic network such as that provided by Reuters, the financial information com-

Melanie Miles 0171 873 4874

Clare Bellwood 0171 873 3234

Fax 0171 873 3064

BUSINESSES FOR SALE

Virtuality Group plc (IN ADMINISTRATIVE RECEIVERSHIP) & Subsidiaries

(In Administration)

business and assets of the Headsets Division of Virtuality Group plc and its subsidiaries. ■ Business at the forefront of VR technology,

The Joint Administrators offer for sale the

applied to the design and manufacture of VR headsets and software. ■ Low cost headsets for consumer applications launched in Japan and close

to launch in USA. Significant potential

- High specification headset with steady sales for professional applications.
- Profitable business custom-designing commercial VR software.
- Locations in UK (Leicester), California and Japan. 60 employees.
- Significant investment required to achieve the substantial royalty income and sales growth projected for the business.

All interested parties should contact Mark Lee or Richard Scarrott at: Arthur Andersen, 1 Victoria Square, Birmingham B1 1BD. Tel: 0121 233 2101. Fax: 0121 627 0072



Arthur Andersen Is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

FOR SALE Rare opportunity to purchase 2 engineering transmission of metals.

Reply to Box 85119, Financial Times, ne Southwark Bridge, London SEI 981

CLEANING COMPANY

operating within M25 area. Niche market - only blue chip clients. Base T/O approx. 2m pa. Principals only. Write to: Box 25120, Financial Times. One Southwark Bridge, London SEI 9811

PROPERTY INVESTMENT COMPANY FOR SALE - Medium size company -neuring capital losses, Solid rent rolls. Prime sizes and locations. All enquiries. 01438 798358 office Irs.

Vajor Sports & Leisure Club mendous growth potential.

Channel Islands

Substantial Membership and Apply: Box BS316, Phancist Times, ne Southwark Bridge, London SE1 9181.

EXHIBITION FOR SALE

1200 sq. m., Est. 4 Yrs. Trade Specific within a £12 Billion på møustry. rage profits past three years £100k. Reply to Box B5117, Financial Times, Dar Southwark Bridge, London SE1 913

GRAPHIC DESIGN CO - Thames Valley near MS/M4. Interesting, Excrative, solvent, no debts, established. 2290k includes period third previous of 1500aq ft. Write to: Sox 25173, Financial Times.

JACQUES MARISA LIMITED

- Turnover approximately £3 million
- 16,000 square feet Freehold office and warehouse premises near Daventry
- Interested parties should contact M.D. Gercke on (0171) 939 4504.

Price Waterhouse

CHAIN OF 11 BETTING SHOPS Turnover approx. £4m

South & East Midlands based

For more details, write to:

Box B5114, Financial Times,

One Sozitiwark Bridge, London SEI

FOR SALE

Profitable Building Company
~ Inner London ~

HENRY THE 0171 405 8411

£1.2m numover Good Profits level

Mainly quality re

Consact Chris Derry

with night market, and vast sales potential with diversity of outlets. Proven track record. Profitable with dous scope for expension,

Production facility in place, base for office and distribution negotiable. Write to: Box BS124, Plannein) Times, One Southwark Bridge, Loudon SE1 WEL

The No. 1 independent listing of medium to large compenies for sale in the UK (T/O £1m+). New sections and all UK

FOR SALE Spring and Presswork Manufacture

For Sale Wainfleet, Lincolnshire

Petrol filling station, motor repair MOT Station and 24 hour brea Owner retiring, Price £135,000. Full details contact Willsons. tel: 01*7*54 763090

0181-875 0200

Successful and extremely profitable based in the Midlands.

Please reply to Ballard Syree, Tel: 01905 794504

TIRED OF THE RAT RACE? South Coast Yacht Brokerage and South Coap tack brokengs and Moorings Company for sale, Long esublished family business. All assistance, training and back up available if required from retiring owners.

ADVANCED VIDEO

- COMMUNICATIONS PRODUCTS
- World leading developer of equipment for advanced video transmission systems solutions: international customer base in the rapidly expanding surveillance, telecoms,
- transportation and cable TV sectors: Leading edge R&D expertise from broad band
- analogue to high speed digital; Rapid growth in sales from \$6 million to \$10 mailion plus with forecast profits of £1 mailion

Serious written expressions of interest to Jeremy Furniss by 28 March 1997 by fax on (0171) 383 3389 write to the address below:

Livingstone Guarantee Pic Acre House, 11-15 William Road, London NW1 3ER

👼 LIVINGSTONE GUARANTEE 🔡 THE ACQUISITION & DISPOSAL SPECIALISTS Regulated by the SFA

Rabbow & Co Auctioneers & Valuers By Order of The Joint Administrators 202 AFA MIPA MSPI - Melvya Langley FCCA FSPI Rabbow & Co.

As a Whole or in Individual Parts The Company "Jewell of Watford Ltd."

Offer For Sale

- 1) Second Hand Car Sales Department with Customer Base.
- Daily Car Rental Busines 3) Service Department with Customer Base & Experienced Stuff. Body Repair & Paint Shop with Costomer Base & Experienced Staff.
- For further details & sales pack contact: G. Rabbow, Rabbow & Co. 115 Lower Clapton Road, London E5 ONP Tel: (0181) 985 1579 Fax: (0181) 985 7633

ADVERTISING applied to advertising service aireed at tourists in London.

For Sale or Merger Internet Services Company ith major corporate accreditation and strong regional customer

Write to: Box R5125, Plannelal Times, Doe Southwark Bridge, London 582 982

T/O £400k - near break-even.

Fax: 0171 792 0970

LIQUIDATIONS AND RECEIVERSHIPS

what they did and who the liquids

Wholesale & Retali 2 well known, long established

businesses for sale. Central London locations -\$3.5m combined T/O. Considerable ecope for major

Box 85103, Financial Times, One Southwark Bridge, London S21 9HL

CRAWFORD BROS (N/C) LIMITED

(In Receivership) Print Finishers Newcastie Upon Tyne etakan kura anggay

Jana 1997 1998 新藤

The world of the second

And Laboratory

^{数の}appen v Dicks - フランス **だたがappl**質

で からずかり 大神経経

¥ 5 €

* · · • • •

7 8 7 8 **3**

14.4

文 作 人

7 - 1-4-20-2

.....

 $\alpha_{\mathbf{t}}, \alpha_{\mathbf{t}'} = \alpha_{\mathbf{t}'},$

Salaha **Ny**a

Day Con . Saleston - A se dinger

The state of the s

1 16

The Joint Administrative Receivers offer for sale the assets and business of Crawford Bros (N/C) Limited.

- Freehold factory 31000 square feet Modern Equipment
- E3m tumover (approx)

Road, Sunderland SR1 ILA.

- Blue chip customer base Substantial order book
- Long-established 75 years For further details please contact the Joint Administrative Receivers. Jan W Kings and Simon J Lundy, Jennings Johnson, 19 Borough

Tel: (0191) 565 0565 Pax: (0191) 567 1661 E-mail - jennings-johnson@onyxuet.co.uk

JENNINGS JOHNSON

CHARTERED ACCOUNTANTS Jennings Johnson is authorised by the Institute of Chartered Accommunic in England and Wales to carry on investment business.

A fast expanding Mechanical & Electrical Contractor & Consultant, specialising in niche markets in the public and private construction industry, is available for sale.

Situated on the South coast of England with area offices in the Midlands and Home Counties, rapid growth in turnover and margins has been achieved resulting in high profits.

If you are interested in further information please contact: Mt Corporate Services limited 14/16 Nelson Street Douglas, Isle of Man

Fax: 01624 677049

Printers in South East London for sale, 2 and 4 culour presses up to B2 size. In house repro with pre-press plus finishing. odem factory, skilled workforce. Blue Chip customer base. Turnover in excess of £1 million. Very profitable. Write to: Box B5123, Financial Times, One Southwark Bridge, London SE1 9HL

PRINTERS FOR SALE

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFFESION/ ADVICE BEFORE ENTERING INTO

Tel: 01624 623422

PRODUCT DESIGN CONSULTANCY

For Sale ☐ turnover £900,000 ☐ profit before tax £150,000 D international client base

□ London based Foreign Group seeking divestment. Enquiries to:

Loadon W14 9BZ

☐ long-term rolling contracts

BUSINESS SERVICS DISCOUNTING OF

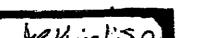
TRADE DEBT Forfaiting facilities for the discounting of negotiable

trade debt, most countries considered with a preference for Africa, Americas, Asia Pacific and the Middle East.

full country menu available. JPR Financial Accountants Est. 1983 Tel: 0127-554 9030 Fax: 0121 523 7199

Authorised Forfalting Agent

Your Office in New York: or Landon from \$1 a day. Tell Profession & more, Tel. 212 972 9617 Fee. 212 972 9637 Internet. Bernell: info@mynefice.note



The opportunity arises to purchase the business and assets of the above distributor of bathroom equipment and accessories to DIY stores and mail order companies.

The principal features are:

Blue chip customer base

 Finished goods stock Inhouse finishing and packaging facility

This advertisement has been approved by Price Waterhouse solely for the purposes of Section 57 of the Financial Services Act 1986. Price Waterhouse is a firm authorised by the Institute of Chartered Accountants in England and Wates to carry on

Unusual Circumstances of Food Company

Turnover £1 million.

Every week, every company that has gone into Squidation or receivership.

TOUCHSCREEN

base in the South East.

Tel 01852 660669 or Fax 01652 680 For further details.

MOTOR PARTS DISTRIBUTION

NORTH EAST VEHICLE

MANUFACTURER

wishing to develop

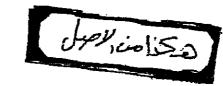
commercial parts operation

through purchase of business

or franchise opportunities.

Write to: Box B5127, Financial Thees. One Southwark, Bridge, London SE1 991

by a hands-on entrepreneur. Only enquiries from Principals retained representat will be replied to.





Diamon Py ifident econom

NEWS: ASIA-PACIFIC

Kim's son apologises to Koreans

The son of Mr Kim Young-sam, the South Korean president, yesterday apologised to the nation as he confronted new allega-tions of influence-peddling and meddling in state

The allegations that Mr Kim Hyun-chul played a key gole in administration appointments and policy has further, undermined his father's presidency, which has already been severely weakened this year by the Hanbo loan scandal and a dispute over a controversial

Prosecutors earlier cleared the younger Mr Kim of any suspected involvement in the Hanbo loan scandal, but opinion polls revealed that a majority of the public believes he helped press banks to lend nearly \$6bn to the Hanbo steel group that went bankrupt in January.

Ten senior government officials and businessmen yesterday went on trial in the bribes-for-loans scandal "Lowering my head, I

deeply apologise to the people and solicit your forgiveness. I also apologise to my father for my failure to fulfil my filial duty as a son," said the president's second son in a statement that reflected the nation's Confucian values.

The younger Mr Kim, who is aged 38, has been dubbed "the crown prince" because of his alleged political influence as his father's closest

He said he "wept profusely" when he saw his father express shame that his son's name had been linked to Hanbo when the financial sources for a politi-president made a televised cal organisation operated by apology last month for the



Kim Hyun-chul: dubbed 'the crown prince'

call Mr Kim Hyun-chul before a live televised parliamentary hearing on the

Mr Kim Hyun-chul said he was willing to testify before parliament and would agree to a new prosecution probe into his role in the Hanbo affair. "I will willingly accept any punishment if I was in the wrong," he said.

The prosecution is also preparing to investigate allegations that the president's son illegally intervened in state affairs. This followed the release last week of a videotape that showed him apparently trying to arrange a key media appointment.

The opposition claims that Mr Kim received classified reports from the intelligence service, selected cabinet ministers and defence officials, and tried to increase government influence over the media. Questions have also been raised about the the president's son, who had no means of support as he The opposition parties, studied for a doctorate in

which called the son's apol-ogy "insincere", said they university in Seoul.

Red Lantern dimmed by harsh light of market forces

Work and welfare: China's burden

hen Chinese digni-taries visited their counterparts in the communist bloc in the 1960s and 1970s, the gift they tended to take was a Red

Lantern radio. Red Lantern, which made radios and record players at its plant in Shanghai, was then the showcase of China's high technology electronics ndustry and high on the government's list of the top 100 enterprises in China. Today, the production

lines, warehouses, office blocks, canteens and dormi-Shanghai headquarters, which once employed more than 3,000 people, is a deserted maze patrolled by a few dozen workers on security detail. Red Lantern exemplifies

the thorniest problem facing China's economic reformers the all-but-bankrupt stateowned enterprise which threatens the efficiency of the national economy but which also provides welfare for redundant workers.

China's new leadership will have to reform stateowned enterprises (SOEs) to live up to the legacy of the late Deng Xiaoping, who exposed the state sector to the market economy. The plight of Red Lantern shows how much unfinished business Deng left behind.

The opening of Shanghai to international competition in 1990 dealt a swift blow to Red Lantern. Sales fell from approximately Yn120m (\$14.5m) to Yn30m (\$3.6m) within three years and it burched from profit to loss. "Sales were excellent dur-

ing the planned economy period, but after 1990 we turned to the market economy and enterprises like ours went into decline. With old management systems and too many workers, we were just too slow. We could not cope with the challenge from foreign companies," says one of the remaining managers,

However, the company has not been allowed to go bankrupt. Red Lantern remains Employment in SOEs as a share of Total employment 68.1% 70.3%

paid a subsistence wage by

the company and a further

in business and, in theory, at bring hefty social costs. least, has 1,000 workers. Of those, 600 are redundant but companies such as Red Lan-

400 "are assisting in the reemployment programme" and similarly remunerated. The "active workers" number 10 people responsible for sales, 10 for product development and 10 for quality control. Another few dozen are

in management or security. Failed SOEs in Shanghai are shouldering the costs of hundreds of thousands of unemployed workers while, across China, the World Bank estimates state enterprises employ more than 15m redundant workers.

The World Bank acknowledges that, given the "central position of state enter-prises in the Chinese economy, their importance as employers of urban workers and their role in providing social security, health and education services",

bankruptcies last year, out of more than 2,000 stateowned enterprises.

controls are tight. But the

scale has been tiny. There

were fewer than 50 SOE

China's economic reform cess to be accelerated. Mr Zhu Rongji, architect of China's transition to a market economy, sees the bankruptcy or restructuring of prerequisite to successful economic transformation.

At Red Lantern, the manthrough our very lowest point and now we can start to build up the business again". It says Red Lantern has contracted out its manufacturing operations to rural assembly factories and is using the Shanghai headquarters as a marketing and quality control centre. It accepts it cannot compete with the innovative designs of foreign manufacturers and is targeting China's poorer, rural market with :heap stereo equipment

Midway through a threeyear stabilisation programme, it claims its sales figures have already shown a marked improvement.

External financial assistance, which included a Ynım loan from Red Lantern's mother company, Shanghai Instrumentation and Electronics Holding, and Yn6m loans from state-owned banks, helped in the recovery

The Shanghai municipal government has chosen 42 enterprises to test "comprehensive enterprise reform" which, if successful, will be applied to other loss-making SOEs as an alternative to bankruptcy or merger.

"We are a microcosm of the SOEs across the country. If this stage of development succeeds then we will become a model for others," says Red Lantern's management. "Then we will start

James Harding

allowing SOEs to fail could some bankruptcies in Shang-Economic boost China denies exploring for oil in Vietnamese waters

By John Burton

A 442 M

South Korea is expected to announce on Friday new bly improve the performance measures to boost its troubled economy, with an emphasis on narrowing a the past year. record current account deficit and reducing inflation.

is scheduled to hold a news conference with other eco- ment. nomic ministers on a revitalthreaten to slow growth and rency that is boosting inflation through higher import

The Seoul general share close at 658.9 points on the expectation that Mr Kang will announce an immediate rise in the foreign shareholding ceiling in a listed com- to be announced.

plan expected pany to 23 per cent from the current 20 per cent. This will increase liquidity and possiof what has been one of Asia's worst markets over

Seoul had already promised to raise the ceiling by Mr Kang Kyung-shik, who this amount in 1997 as part was appointed earlier this of its entry into the Organimonth as finance minister, sation for Economic Co-operation and Develop-

Analysts are also hoping isation plan for the econ- for measures that will funnel omy, which is suffering from money from the huge underhigh interest rates that ground economy into the organised financial system. a rapidly weakening cur- Mr Kang has already floated proposals suggesting that bearer government bonds be issued to encourage those holding secret funds to index rose by 2.65 per cent to transfer to officiallysanctioned investments.

Proposals to reduce some of the 11,000 administrative regulations are also expected nam's sovereignty by dril-

By Tony Walker in Beljing and Jeremy Grant in Hanoi

China yesterday firmly denied Vietnam's claims that one of its oil exploration vessels was operating in Vietnamese waters, in a festering dispute over potentially oil-rich waters of the South China Sea.

A Chinese foreign ministry spokesman said exploration was being conducted "within the continental shelf and exclusive economic zone of China". He described the operation as "beyond reproach". Industry analysts say that China's swift reaction to Hanoi may indicate confidence that it has evidence of sizeable energy resources in the region. Hanoi protested to Beijing last week, saying Chinese oil

explorers had violated Viet-

"Vietnam demands the Chinese side stop the operation of the Kan Tan 111 oil rig and withdraw it from the exclusive zone and the continental shelf of Vietnam," reported the official Vietnam News Agency.

The Chinese vessel appears to be operating in waters north-west of the Spratly islands. Vietnam and China are among a number of claimants to the islands and surrounding waters.

An official at Vietnam's state oil agency PetroVietnam told Reuters news agency yesterday the area currently the focus of dispute, known as Block 113, had been surveyed by Vietnam and was thought to contain oil and associated gas. The block, moreover, is not far from the Yacheng gas field, a large gas develop- threaten to disrupt ties. ment in Chinese territory

piped to Hong: Kong since in 1988 the Chinese sank three Vietnamese naval ves-

tern is China's "highest pri-ority", the World Bank

argued in a report last year.

Inefficient, loss-making

SOEs are "a drag on growth

The financial support these

the fiscal and banking

systems has periodically

threatened macroeconomic

Shanghai is in the van-

guard of local governments

struggling with the dilemma

to endorse bankruptcy and

take on responsibility for the

redundant workers or allow

the state companies to limp

on and risk long-term damage to the economy. The city has pledged to accelerate the

reform of SOEs, forcing

some companies into bank-

ruptcies and dealing with

other failures through

merger and acquisition.

stability."

Some analysts say Beijing believes block 113 contains South China Sea waters. additional reserves of gas and could complement the Yacheng field. They say the Yacheng pipeline has spare capacity and could accommodate more gas. "What's interesting is that

the Chinese, having started a gas system, now appear determined to extend it," said Mr Al Troner, managing director of Kuala Lumpurbased Asia-Pacific Energy Consulting. "They may think that the whole area is gas prope. It's not an

unlikely assumption. Relations between Hanoi and Beijing have improved recently, but territorial disputes over the South China Sea and Gulf of Tonkin

The two countries fought a from which gas has been brief border war in 1979 and search further affeld.

sels in clashes over disputed

Both sides are seeking to exploit prospective oil-rich areas of the South China Sea and both have sought to involve foreign companies in exploration work in disputed

In 1992, China signed a contract with Crestone Energy of the US to explore year, the Vietnamese reached agreement with Conoco of the US to explore

near the Spratly islands. China's neighbours periodically express alarm at Beijing's territorial ambitions in the South China Sea. Beiime's need for oil and its relative lack of exploration success in the Yellow Sea, East delta appear to be driving its

Powell reiterates US commitment to

By Laura Tyson in Taipei

Mr Colin Powell, retired US military chief, yesterday underscored Washington's commitment to provide Taiwan with defensive weapons as the island announced plans to buy US-made Stinger antiaircreft missiles after the collapse of a similar deal with France.

Mr Chiang Chung-ling, defence minister, yesterday told the Legislative Yuan, or national legislature, that a plan to buy shoulderfired Mistral missiles from France

blaming rival China for sabotag-

ing the deal. "Because the Mistral budget has been listed for two years, and because France was unable to confirm a time to sign the deal with us. . . we decided to buy US Stingers first," he said.

Stinger missiles aided Mujahiarmy from Afghanistan in the 1980s.

Mr Powell said in Taipei that it

had stalled but stopped short of Taiwan maintain adequate to seek Mistral sales from France installing US-made Patriot antidefences, "I think what we do necssarily is to make sure that Taiwan has proper self-defence," said Mr Powell, who served under

President George Bush. jing, which regards Taiwan as a rebel province, Paris agreed in 1994 to halt all new arms sales to deen fighters in ejecting the Soviet Taiwan. But it intends to complete transfer of 60 Mirage 2000-5

fighter jets purchased in 1992. Mr Chiang declined to say if was in the US's interest to help Taiwan's military would continue of 150 US-made F-16 fighters and is stabilising, not provocative.

and how much Taiwan had offered for the weapons. Media reports said the 2,000 Mistrals were worth Mr Powell. T\$10bm (US\$364m).

The US is Taiwan's biggest arms Under intense pressure from Bei- supplier despite Washington's 1979 diplomatic recognition of Beijing as the sole government of

The US is under pressure from China to stop arming the Nationalist-ruled island. Taiwan will soon take delivery

missile systems made famous during the 1991 Gulf war overseen by

The 59-year-old former general described Taiwan-US ties as "excellent," citing Washington's dispatch of two aircraft carrier groups to the region in March last ear as a counterweight to intimidating war games and missile tests being mounted at the time by Bei-

He said that the US move was

Military challenges PNG premier

By Nikid Tait in Sydney

Papua New Guinea's army and police chiefs yesterday said they had lost confidence in Sir Julius Chan, the prime minister, and gave him 48

hours to resign. Sir Julius, who has been under intense criticism for his decision to employ foreign mercenaries to train PNG defence forces waging a the mineral-rich island of intend to step down. He said he would instead dismiss the bead of the defence forces.

The government has said that the mercanaries would not be used in direct combat but suspicions have lingered that they could ultimately have a hands-on role.

Yesterday's showdown unfolded in Port Moresby, PNG's capital, when Brigadier General Jerry Singirok, head of the PNG army, said that forces under his command were refusing to co-operate with about 40 employees of Sandline Inter-Bongainville, said he did not national, who have been Mr Bob Nenta, PNG's police training PNG soldiers in commissioner, to Sir Wiwa Wewak. Sandline is said to Korowi, PNG's governorbe receiving around A\$35m general. However, under the

(US\$27m) for its services. He added in a local radio broadcast that Sandline employees had been detained and would be asked to leave the country.

"I couldn't stand the government spending Kina 30m [\$22m] in three months on Sandline International when my men can hardly get enough food, supplies or uniforms," he said. His remarks followed a visit earlier in the day with

not, for example, sack an incumbent prime minister. Gen Singirok denied his

actions amounted to a coup. "People are saying there is a coup...there is no coup." After holding an emer-

control". "There is no need for any anxiety or any fear," he said last night. prompted a sharp drop in governments since conflict large Panguna copper mine.

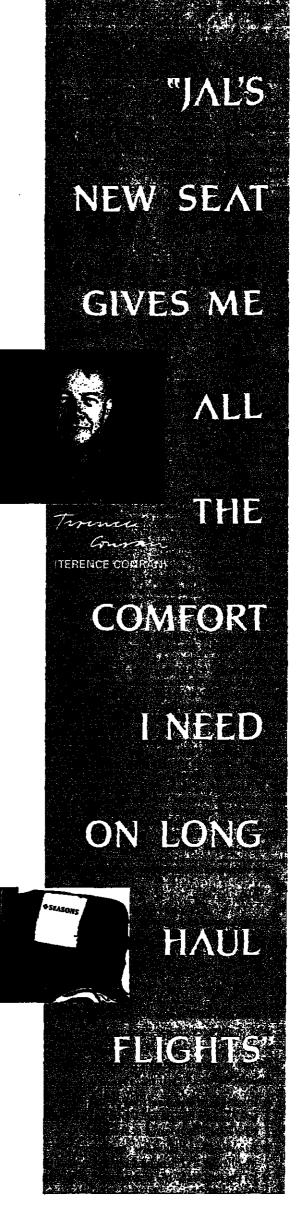
terms of the PNG constitu- the share prices of a number tion, the governor-general of resource-based compenies has limited powers, and can- with big PNG interests. Oil Search dropped 24 cents to A\$2.60 and Orogen Minerals fell 24 cents to A\$3.20.

The Australian government, which administered PNG before its independence in 1975 and which has gency cabinet meeting. Sir already expressed grave mis-Julius also played down the givings over Sir Julius' hircoup suggestions, saying ing of the mercenaries, also that the "situation is under said it was following the sitnation "very closely and

with great concern". The Bougainville crisis The political confusion has been a problem for PNG forced the closure of the



owners joined forces with



It's no wonder too businessmen prefer to fly with Japan Airlines. On board our new Executive Class Seasons, our Skyluxe seat makes comfort the No.1 priority.

It has a multi-positional headrest for full support. A lumbar and leg support for posture. And to rest your eye. British designer Terence Conran has created a soothing interior that changes with the

Even Seasons' changing menu appreciates European and Japanese tastes.

From 1st April to 30th June, 50% bonus miles for frequent flyers between Europe and Japan to celebrate our JMB unification.

For more details contact your travel agent



A BETTER APPROACH TO BUSINESS

Major opens final stage of struggle to survive

As election date is announced, John Kampfner describes the battles facing the main parties

his will be the general election of superlatives. The campaign will be the longest, the most expensive the most high tech and possibly the dirtiest of them all.

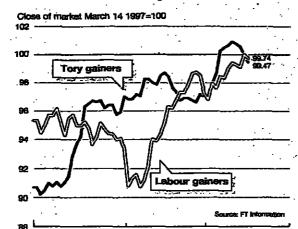
The task facing both candidates for Downing Street is unprecedented. To gain an overall majority after 18 years of opposition, the Labour party will have to secure the biggest swing since the second world war. To remain in power after six fraught years, Mr John Major, the Conservative prime minister, will have to overturn an opinion poll deficit that has never been as consistent or as wide.

Mr Tony Blair, the Labour leader, will be asking voters to opt for an unknown quantity and to abandon the Conservative party they supported in 1992 when they had considerably less disposable income.

They will be asked to back an alternative portraying itself as both safe and radical. For all its talk of a dislocated society and ruined economy, Labour has hijacked many Tory articles of faith that it has derided for so long.

The Conservatives' difficulty is even more acute. They are asking voters to restore to power a party at war with itself over Europe, and some of whose prominent members have been embroiled in "sleaze" scandals. They have spent the past year trying to work out with, so far, no apparent

FT election share price index



Shares which would oain from a Tory win/Labour deteat L'abour Wandfall bex L'abr windfall bex United Utilities Tony pension plan Possible Lab tighter trans Tighter Lab regulation, tougher taxes? Dable business hint by possible Lab/31 links

Lab pact on broadband net Looser curbs on council housebuilding Lab may accoelerate PFI
Possible tax breaks for cap investment
Possible Lab rapprochement with SU
Close association of CEO with Lab Franchise entranched by devolution

The FT Election Share Price Index is an attempt to canture movements in stock market sentiment during the election campaign. It consists of two sub-indices; one of ten shares that might be expected to gain from a Labour defeat/ Conservative victory; the other of ten shares that might benefit from a Labour win/Conservative defeat. The index will be published at intervals once the formal campaign is under way next month. The selection of stocks reflects the consensus of City of London opinion. Experience from the 1992 election suggests that the index provides an intriguing snapshot of entiment but should not be taken too seriously. Its movements should be seen in relation to the overall market trend-The chart shows how the sub-indices have moved since the beginning of the year. During this period, the FTSE 100

index has risen 6.2 per cent. The indices are unweighted, so a 1 per cent rise in any constituent is reflected in a 0.1 per cent rise in the sub-index of which it is a part. Share prices at the close of business on Friday March 14 are set equal to 100. Stock selection is the responsibility of the FT.

on is a hybrid - New Labour, New Danger, This seeks to demonstrate that. while it has shed much of the old baggage, Labour is at least as dangerous as before, especially with its plans for

constitutional change. So far, in spite of a poster campaign paid for by donations the Tories refuse to disclose, the message appears not to be getting across.

large as claimed.

"The polls have been sloppily conducted," said a senior official. "They reflect nebulous calls for change, but without asking 'a change to what?" That's what we're going to be doing during the campaign, confronting perate. people with the consequences of such a change."

Mr Major will project himself as the leader who - for Tory strategists doggedly all the mistakes and problems of the past six years -

Labour. The line they settled 25 per cent deficit is not as is best equipped to steer the became party leader in 1994. century.

> The official Tory slogan, unveiled last Saturday by Mr Major, is "you can only be sure with the Conservatives". To some, that seems cumbersome: to others, des-Mr Blair has yet to pro-

duce his one-line riposte. Labour's clarion calls so far have been "enough is enough" and "time for a change". Ever since Mr Blair

country into the 21st he and his hardened advisers have sought to close off the flanks to attack by reto the apolitical "average

> Mr Blair will be tempted during the protracted campaign to play it steady. His aim will be to avoid the mistakes of his predecessor, Mr Neil Kinnock, who is now the European Union transport commissioner. During the run-up to the

1992 election, Labour went in to that battle a few points dismissed the Tory strategy ahead, but gave the impres as counter-productive. sion at its final rally that it was certain to win.

Mr Blair has consistently warned colleagues against complacency, against talk of landslides. Such talk may alienate floating voters who need to be cajoled gently into the polling booth with reassurance that a Labour government will show no

At the same time, he is worried by apathy, by a perception that "they are all as bad as each other". To vote for Mr Blair requires an element of idealism, to believe in the ability of politicians to engender real change.

Mr Major, to burst the Blair bubble, is the one who will have to spring the surprises. Ironically, for a leader of a party in such disarray, whose typical rank and file member is near retirement age, the prime minister has little to lose. He can blame defeat on his fractious party. Mr Blair has all the pressure of a leader who has dragged his party kicking and screaming into the centre ground and for whom defeat would spell ignominy.

Conservative strategists believe they can "expose" Mr Blair as shallow and "smarmy", ready to promise anything to anyone, just to get into power. They will contrast his bourgeois private-school background with Mr Major's humbler origins

· "honest John versus pho-

"There's absolutely no evidence that a long campaign will suit the Conservatives. It gives us more time to say what we will do. In any case. all polling data show Tony is ahead of Major in all catego - sexes, classes, poli-Mr Major famously said

A senior aide to Mr Blair

that he would go at a time of his own choosing. He confounded the odds by standing down as Conservative party leader in 1995 and fighting off a challenge from Mr John Redwood, who resigned as a minister in Mr Major's government to challenge him for the party lead-

Labour now hopes that by staying for almost the full length of his term. Mr Major has forsaken the one weapon left in his armoury - sur-

There is a clear precedent Late in 1978, Mr James Callaghan, the Labour prime minister, delayed calling an election and had to endure a "winter of discontent" involving disruption by trade unions on a scale not since experienced in Britain. He called the election in 1979 and was crushed by the Conservatives led by Mrs Margaret Thatcher.

Labour strategists believe the latest "mad cow" scandals will be Mr Major's equivalent of the "winter of discontent"

"He will live to regret not having gone to the polls ear16th election since

1945 Warting occition prime (Comercative) ejected in Entropy Mydelicle; in late 1940s Labour govern instries and establishes allogat Health Service with enfineix for all ties to age 77 Churchill wite his find general election as party leatier even though Comparemities win fewer sielbe 146 per cent) than Labour (48.6 per cent) 1955 Sir Anthony Eden with shorth eithr stacesding Charchill as party leader, in 1958 Biltain declines to loin he ste nettons which form

(Kig Harold Macmillan gains in Conservative majority will Society Tool ve rever had it

1964 Labour led by Herold Wilson wirts with narrow

1986 Wison was again will mach bigger majorily. In 1968 British boops are sant to N Mile Conservative leader Speard Facth conformed positions by unseating Labour Sphermount; 1973, Britain Spirit Error and time as

Description of the Republic 1924 Labour tips two periors elegions, increasing restable absorber in 1975 Magnetic Stratcher Magnest Theores Despeciably bests, result a Chasevelor, 1970-79, seek opinios bette crain barries winner of discorport

Labour rejects business fears on trade union powers

By Robert Taylor, Employment Editor

Labour leader Mr Tony Blair has refused to drop his party's plan to give trade unions new legal powers of recognition in the workplace despite pressure from business leaders who fear it would mean a return to the destructive industrial relations of the 1970s.

Mr Blair has told employers he

no back-tracking," said one senior party official yesterday.

Under Labour's policy, the details of which will remain secret until after the election, employers would be legally required to recognise and bargain collectively with a trade union "where a majority of a relevant to represent them. At the

ment. "We are not going to moment, employers are not change this policy. There will be legally required to recognise unions even if most of the work-

The bargaining agenda would cover pay, hours, holidays and training and would be extended to other issues if there was "mutual agreement" between an employer and union. Companies could face fines if they refused to workforce" in a ballot wanted it comply with the recognition laws. The introduction of compulsory

recognition would hit several industries which benefited from trade union reforms during Mrs Margaret Thatcher's term as prime minister in the 1980s. They include the newspaper industry,

industry. Mr Blair's determination to stand by the policy has delighted union leaders but alarmed employers who fear his decision could herald a return to strikes

the docks and sections of the oil

and threaten their freedom to

Mr Adair Turner, directorgeneral of the Confederation of British Industry, said: "Good employee relations should be built on trust and this is not best fostered if collective bargaining has been imposed on an employer by a trade union. Collective bargaining can work where it has two willing partners, but not where there is only one."

The Engineering Employers Federation has also warned the Labour leader that its member companies are "alarmed". Mr David Yeardle, the EEF's head of employment affairs, said: "It is the most important issue directly facing our member companies if Labour is elected, much more than the national minimum wage." A Labour official said: "Employers . will learn to Militar of all sources

1979 (Unabling wins her Sins)

geograf singlish; 1900.

Foliable has will: Arcarifica

1983 Their bis will: Arcarifica

With bigger, projects

1983 Their bis raits that

figure (Ball-Variable Lacopeas

1.800 Their bis costen as

Christmatific lamins and

CONTRACTS & TENDERS

INVITATION TO BID

are invited from suitable suppliers by TCDD (General Directorate

personally from "TCDD Private Commission of Ports, Supply Department Gar/ANKARA, Telefas; 90312-312-32-15, Telex: 44309 TR" or from the "Central Cashier's Office of TCDD General Directorate Car/ANKARA" starting from 20 March 1997 against payment of 500.-USS, or as equivalent in Turkish Lira. I piece of Gamey cram; and 26 pieces of subber tyred yard gantry crames out of total 9 teems of configurate which are inducated below shall be appoint as 100% credit the other 7 items of equipment shall be supplied by the credit of Europea lovestment Bank.

The bids will be evaluated in conformity with the bidding documents and conditions, and the selection enterta will be according to the price submitted 150% weighting; and also the technical aspects to be detailed in the tender documents. A bid of 3% of the offer shall be submitted with the bids together with the record for the purchase of the specification and render documents.

1 Gentry Crase
26 Rubber tyred yard Gestry Cranes
86 Testers
32 Fi.B., Diesel Schall Mast
22FLTs, Electric Small Mast
24 Spreaders for Gestry Cranes and Trans
37 Tegmasters
38 Reach Stackers on 19 June 1997 at 14,00 hours on 13 May 1997 at 9,30 hours on 9 May 1997 at 9,30 hours on 9 May 1997 at 14,00 hours on 12 May 1997 at 14,00 hours on 13 May 1997 at 14,00 hours 9.30 hours 37 PLTs for Empty Containers og 15 May 1997 es 9,30 hours

Scaled bids shall be opened in the pres TCDD reserves the night as an whether to award any contract.

NOTICE FOR PUBLICATION

HM Customs and Excise issued a notice in the Official Journal of the European Commission on 12 March 1997, requesting tender applications to contract for the provision and management of training facilities, including residential accommodation and (optional) conferencing facilities within the UK.

The deadline for receipt of applications is 17.00 hours on Friday, 18 April, 1997.

Full details of the Notice can be obtained from HM Customs & Excise by faxing your request to:

Mrs K Cobb. HMC&E, Training Services Division, Southend on Sea, Essex. SS2 6EB Fax No: 01702 367598

Mr K Bratley, HMC&E, DPU, Ralli Quays, Salford, Manchester M60 9LA Fax No: 0161 827 0270

APPOINTMENTS

GROUP FINANCE CONTROLLER

Outstanding International Career Opportunity

Switzerland based - Competitive Package Emhart Glass, a wholly owned division of the Black & Decker , management information, and assist in the implementation of

inspection equipment. Headquartered in Switzerland, the Group has a global turnover of around US\$ 250 million, with production

facilities in Europe and the USA and

The successful candidate will demonstrate a proven track record in financial accounting and reporting Ideally already in an international Group Finance cole, you

This Group appointment requires a counting qualification and highly developed Based at the Swiss head office, the Group Based at the Swiss near office, the Group

Hinance Controller will join a highly professional and pro-active
team responsible for all aspects of financial management, management, and PC skills. Fluency in English as well as reporting and control of the Group. The Controller will drive the further development of accounting policies, procedures and highly international career opportunity.

For further information and a confidential discussion contact Dennis de Munck on (+44) 171 209 1000 (quoting reference FT0097) or send/fax your CV to FSS Europe. Charlotte House, 14 Windmill Street, London W1P 2DY Fax: (+44) 171 813 9479 mail: ddm@fss.co.uk



COMMERCIAL PROPERT

For further information on advertising opportunities, please contact:

Tina McGorman Tel: +44 171 873 3252 Fax: +44 171 873 3098

Stay in Touch.

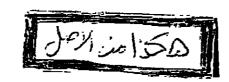
FT Guide to Telecoms - Wednesday, March 19.

Tomorrow the Financial Times will publish the first in a new quarterly series of guides to the telecommunications industry. Each issue will focus on developments affecting individual companies and the industry as a whole both at home and abroad.

The first issue will look at telecommunications in developing countries and emerging markets and will include sections on technology, news analysis and personalities. The FT Guide

to Telecoms. Keep in touch.

Financial Times. World Business Newspaper.



Big stores

music CD

price war

A price battle has erupted in the music market as retail-

ers respond to aggressive

album price-cutting by Tesco

and Safeway, the supermar-

Pricing is a sensitive issue

in the UK music industry.

which has seen the damage caused to US record labels

by aggressive discounting by

Safeway in the UK is this

week offering any two Top 10 albums for £20 (\$31.80).

The standard price range

is£11.99 to £15.99 for chart

alhums. Like other super-

market companies, Safeway

has increased the amount of

sales space it devotes to

albums and singles over the

The Safeway campaign fol-

lows a price promotion by

l'esco last week. Tesco

advertisements claimed it

was selling five albums.

Tesco's, selling Pop for

£11.99 and the Manic Street

North American retailers.

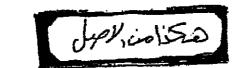
By Alice Rawsthorn

in London

ket chains.

unleash

Share %



error of the state of the state of

Donald to take me

sign transport to be gard

NEWS: UK

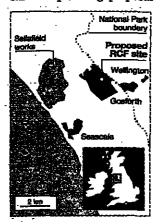
Irish criticisms find echo

Proposal for nuclear dump is rejected

By Michael Peel in London

Plans for an underground laboratory to investigate the safety of a proposed £1.9bn (\$3bn) long-term nuclear waste dump at Sellafield in north-west England have been thrown out.

Mr John Gummer, the UK the dump. environment secretary, yesappeal against Cumbria County Council's refusal to grant planning permission for the laboratory. Nirex is the state-owned company set up to manage disposal of intermediate and low level nuclear waste. Mr Gummer said the planning proposal



was flawed by poor design and scientific uncertainties. Nirex was set up by the nuclear industry in 1982 to dispose of low and intermediate-level nuclear waste. It Patrick Green, senior wanted to build the £200m (\$318m) laboratory, known as the Rock Characterisation Facility (RCF), to test whether the area would have dumping intermediate-level

Mr Gummer gave three provided sufficient grounds for dismissing the applicadevelopment was technically inquiry."

deficient and that Nirex did not have a full understanding of the hydrogeology of the area.

He agreed with the findings of a public inquiry that the process of construction of the RCF could have damaged the planned site of

The facility would have terday dismissed Nirex's had an adverse effect on the surrounding Lake District National Park, he said. The surface elements of the laboratory were badly designed. Mr Gummer echoed criti-

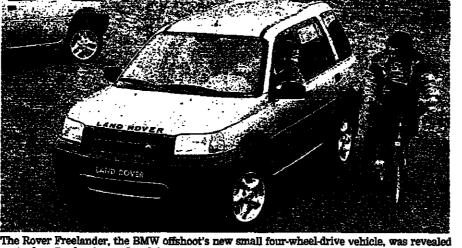
cisms made by the govern-ment of the Republic of Ireland concerning the process of site selection when he said the company did not appear to have made the choice in an "objective and methodical manner". The Irish coast is about 250km from Sellafield.

Nirex has not released details of assessments of other potential sites and the hish government has lodged a complaint with the European Commission accusing the company of contravening EU directives on the transparency of decision-

Environmental groups had opposed plans for the new facility at Longlands Farm, near the nuclear processing plant at Sellafield

"At the original inquiry we put up seven leading scientists who found flaw after flaw in the plans," said Dr nuclear campaigner for Friends of the Earth, the environmental pressure

Nirex said it wanted to been a suitable site for review the inquiry report and Mr Gummer's decision before deciding on its next move. "Nirex's remit is to reasons for refusing the find a disposal route for appeal, saying each of them intermediate level radioactive waste," it said. "We are obviously very disappointed tion. He said the planned at the result of the planning



yesterday. Production at Land Rover's plant is expected to reach 70,000 vehicles a year.

Car sales record predicted

Demand for new cars in Britain next year could match the record 2.3m of 1989, Professor Garel Rhys of Cardiff Business School predicted yesterday, John Griffiths writes. Prof Rhys is motor industry adviser to the House of Commons trade and industry committee. He said a rise of 10 per cent in 1997 on last year's sales was a "real possibility." His prediction was more bullish than that

of the Society of Motor Manufacturers and

which reported that registrations of new cars in the first two months of this year reached 369,671, up 5.4 per cent on a year before.

The statistics for February show that Ford's leading market share continued to come under increasing pressure. The company is not, however, facing a strong single challenger. It is suffering primarily from market gains being made by a broad swathe Traders, the motor industry's trade body, of importers.

Imports boost market share REGISTRATIONS Feb 1997 OF NEW CARS

Total Market	162,687	24	100.0	100.0
JK Produced	56,297	-5.8	34.6	37.6
mports	106,590	7.4	65.4	62.4
lapanese makes	23,105	12.3	14.2	12.9
ord group	27,524	-19.5	16,9	21.4
Ord .	26,753	-20.3	16.4	21.1
larguar A	771	46.6	0.5	0.3
Seneral Motors (1)	23,307	-8.4	14.3	16.0
/auchali	22,054	-8.0	13.5	15.1
Seab	1,253	-13.8	8.0	0.9
SANNE GEOGRAP	21,435	25	13.2	13.2
W.W	4,780	11.5	2.9	2.7
iovar ²	16,655	0.1	10.2	10,5
endeot tuorib	18,992	14.3	11.7	10,4
Peugeot .	13,784	19.2	8.5	7.3
Atroen	5,208	3.1	3.2	3.2
ogenedati duorib	13,208	9,6	8.1	7.8
olicia kagen	8,048	-0,6	4.9	5,1
EST.	2,818	36.9 21.1	1.7 0.8	1:3 0:6
30-1-7	1,232 1,110	26.1	0.7	0.6
ionault	13,422	16.5	- 8.2	7.2
		-16.9	3.7	
Essen.	8,075			4.6
oyote	5,955	36.6	3.7	2.7
est group	7,036	-5.3 -6.0	43	4.7
lat Wa Romeo	347	10.2	0.2	4.5 0.2
lolvo	3.376	38.9	2.1	1.5
lercedes Begz	3,361	18.0	21	1.8
ionda	4,413	13.3	. ·	24
			2.7	
Service .	2,813	61.1	1.7	1.1
Corean makes	4.647	67.3	2.9	1.7

confirmed for submarine contract

By Tim Burt in London

The Ministry of Defence has announced a £2bn (\$3.18bn) order for three new Trafalgar class submarines for the Royal Navy and hinted it could spend another £1bn on a further two vessels. The order has been placed

with GEC-Marconi, the defence arm of General Electric Company. It is expected to be the last big defence contract announced before the May I general election.

GEC, which will build the VSEL, its defence subsidiary, because of its innovative US navy, but the Astute ves-in Barrow, north-west production methods, involv-sels could be the first in ser-England, has been awarded prime contractor status on the project, making it the rines, and because of the decade. first warship builder to take superior nuclear power techresponsibility for design, nology of its subcontractors. manufacturing and in-

service support. It secured the order in competition with VSEL, which launched a rival bid before being acquired by GEC for £835m in 1995.

ing plans for modular assem-

The reactor cores on the Astute Class, will be among the first in the world that will not need refuelling during their 25-30 year lifespan. Scientists in the US are

vessels at the shipyard of had won the contract partly similar technology for the production methods, involv- sels could be the first in service when they are delivered bly of the 6,000-tonne subma- in the middle of the next

> The technology is expected to lead to significant cost savings, as refuelling and submarines, to be called the refitting Britain's existing nuclear submarines can keep them out of service for 18 months.

Work on the contract is expected to sustain about

and subcontractors including Rolls Royce, BAeSema Thomson-Marconi and Sonar.

submarines wil The replace the five existing Swiftsure class vessels. which will gradually be withdrawn from service over

that the Royal Navy's complement of 12 nuclear powered submarines would

including U2's Pop and the Ministry officials said GEC thought to be developing 7,000 jobs at GEC-Marconi Spice Girls' Spice, for £2 less than W.H.Smith and Woolworth. Woolworth immediately reduced the price of two of the five albums in line with

> Preachers' Everything Must Go for £10.99. It is considerthe next 10 years. ing formal action against The ministry emphasised Tesco, alleging that the latter's advertisements over-

stated Woolworth's prices for The Hits Album 1997. Asda, one of the first supermarkets to move into the music market and now operating music departments in 205 of its 212 stores, slashed the price of all five albums cited in Tesco's advertisements to the same

level as its rival. "If the supermarkets conduct a price war among themselves, it would be imfortunate." said Mr John Preston, chairman of BMG Entertainment, one of the UK's largest record companies. "But the situation will become more serious if the

official admits errors over sale

Dr Derek Pooley, chief executive of the United Kingdom Atomic Energy Authority, admitted yesterday that the company had made misjudgments in the sale of the its facilities services division.

Giving evidence to the House of Commons Public Accounts Committee. Dr Pooley blamed the increased costs on inexperience and the tight timescale set for the sale.

The costs of £3.1m (\$4.9m) were 24 per cent higher than expected and accounted for more than 25 per cent of the sale proceeds.

Dr Pooley faced heavy criticism over his decision to offer £4.4m of consultancy work connected with the sale to Coopers and Lybrand, the accountancy firm.

"It clearly would have been better if we had taken the time to seek competition, but I am not convinced that the taxpayer would have

achieved better value for money as a result," he said. The consultancy costs of £2.2m

were £300,000 higher than expected. This was largely due to a payment of £149,000 made to a Coopers' secondee for seven months of work as temporary manager of the division.

"We did not wish to recruit anyone because we did not have a future home for them," said Dr

Vendor costs were £600,000 higher than expected because of a 340 per cent increase in the costs of reporting accountants. Binder Hamlyn were appointed on a fixed price contract following a competition against a standard specification for the work. Costs eventually totalled

£709.000 against a budget forecast of £161,000. Dr Pooley said: "We were overoptimistic about producing the data rest of the music trade that was required for the work.

BUSINESS OPPORTUNITIES

readers are recommended to seek appropriate propessional advice before entering into commitments

Fax 0171 873 3064

CONTRACTS & TENDERS

Melanie Miles 0171 873 3308

NAFTA POLSKA S.A.

12 Jasna Street 00-013 Warsaw

Poland

INVITATION FOR BIDS

Clare Bellwood 0171 873 8234

NAFTA POLSKA S.A. implementing the Government "Programme of restructuring and privatisation of the Polish oil sector announces for the investment banks conducting international business and for consortia with their participation

Unlimited tender for selection of an adviser to Management Board of Nafta Polska S.A. for privatisation of

Petrochemia Piock S.A. and Rafineria Gdanska S.A. Specifications for the assignment (Terms of Reference) are available to those wishing to participate in the tender process, at the seat of Nafta Polska S.A., 12 Jasna Street Warsaw, (room No 306).

The tender shall be conducted as a two-stage tender. The final deadline for delivery of offers at the seat of Nafta Polska S.A. (room No 304) is

21 April, 1997 at 3:00 pm. Nafta Polska S.A. reserves the right to nullify the tender for no given reason.

March Investment Opportunities

£125,000 Pure Wines and Beers £250,000 Corporate Tax Software £375,000 Miniature Radar System £300,000 Mobile Asset Security Mail Order Music and Video £500,000 £100,000 Millepede Cable Ties Chromatography Instrument £150,000 Fire & Security (EIS Status) £500,000 £25,000 Bespoke Fishing Rods & Cases New Guide to Venture Capital (UK & Europe)

1000+ sources of capital, 1300 pages, 8th edition Investor & Entrepreneur Workshops investing & raising capital, deal structure, case studies Details in VCR's monthly Report

5 1 81 45 CAN A

VCR Trial subscription available to investors Tel: 01865 784411

GREY HAIRS & WISDOM

Former Chief Executive of major advertising agency offers grey hairs and wisdom, business development skills, creative resources and wide management
and marketing experience to companies needing weight

From a day a month. Write to: Box B4692, Financial Times, One Southwark Bridge, London SE1 9HL

DIVERCO Nationwide

SELLERS and BUYERS Contact in confidence: DIVERCO LTD. 4 Rank Street Worcester WR1 2EW Tel: 01905 23383 Fax: 01905 613523

Merger & Acquisition

We buy loss making companies and rescue them.

You sell them. The Postern Front is confidential and focused on corporate

turnarounds and rescues. Contact Trevor Swete at Postern 44A Floral Street

London WC2E 9DA Tel: 0171 240 4747 Fax: 0171 240 2799 Powers Fund Management Ltd is regulated by JMRO

TGF (Corporate Finance) Limited

is seeking to expand its existing ase of suitable candidates fo ase send a detailed CV specifyin industry knowledge to Mrs. Joann Macree at the following address:

234 Southchurch Road. ead-on-Sea, Essex SS1 2EGF

Management Buy-Out What is your company worth?
PC spreadshes valuation model, as used by vertor: capitalists. £49.95 + VAT. For further details contact: Equity Ventures Limited

Special Street, Landan W.X. 9FE (c): (917) -917 9(4) Figs: (917) -917 6002 Level by the Socialities and Figures Audio

INSURANCE BROKERS Retablished Commercial Broker on an active acquisition trail,

seeks Equity Investor. For further information, please write to: Box 85165, Planacia! Times, ha Spettiwart: Bridge, London SE1 9HL

GOLF COURSE CHANNEL ISLANDS Full Offshore Incorporation & Administration.

St Establishment, Payroll Systems.

Benking Facilities

for Ex-Patriates. with accommodation and preferably other facilities 18 Holes or more

For details, & appointment write: For desire & appointment when Croy Trust Limited, 2nd Floor, 34 David Piace, St Helier, Jessey JE2 4TE Tel: 01534 878774 Fax: 01534 35401 E.Mait.croyexi@id.not

PROJECT AND COMMERCIAL funding available to UK and international clients. Angio American Group Plc. Tel: 01924 201 365 Fex: 01924 201 377

CALL GERMANY only 19p/min ex val Tel: 0181 490 5014 Fac: 0181 490 5075

TGF

(Corporate Finance) Limited wishes to establish a database ivideals/companies seeking to invest in SMEs,

Please send the following:

details of investment levels • industry preferences and excer

 location preferences my specific requirements

to Mrs Joanne Macree at the following address: The Old Exchange, 234 Southchurch Road, thend-on-Sen, Essex SS1 2EG

MAJORITY STAKE AVAILARIE in non-liction pub company, started in 1995. Would

1996 list includes one best seller, with 1997 schedule of 12 similar titles. All replies to: Box R5121, Flameist Times, One Southwark Bridge, London SE1 9HL

TELECOMMUNICATIONS

INTERNATIONAL

PHONE CALLS Digital Switching/Piber Optic Lines
 AT&T and Other Networks
 Use from Home, Office, fiotale, Cell Phones
 24 Hour Customer Service Call now for New Low Rains! Tel: 1.206.284.8600 Fax: 1.206.270.0009 Lines open 24 hours! **kali**back

Phone in confidence to:

CJ Paine (Director)

Mitchell Leisure Investments Ltd

Tel: 01754 767376

TOOLMAKER

Toolorsking Company Required

in Midlands Area for automotive

ट्याक्ट्रेट्टिक व्यामान्त्रिकार

applying world component market

Outright acquisition.

All cepties to: Box R5111, Florenist Torset, One Southwark Bridge, London S61 981.

ESTONIAN METAL EXPORT

ESTONIAN PRIVATIZATION AGENCY INFORMATION ON PRIVATIZATION



AS EEST: METALLIEKSPORT (Estonian Metal Export) (51%)

Buying-up, processing, import and export of scrap metal Betooni 12. Tallinn EE0014. Estonia Turnover for 1996: approx. 22.23 million USD (301.7 million EEK) Employees: approx. 7.38 million USD (100 million EEK) Share capital:

 Eesti Erastamisagentuur (The Estonian Privatization Agency - "EPA") is a government agency authorized to privatize Estonian enterprises and attract direct investment in · In accordance with its legal mandate EPA announces the

two-phase tender with preliminary negotiations of 51% of the shares of AS Eesti Metallieksport. The tender is public and anyone may bid. · Interested parties may obtain additional information and

required documentation from EPA. Bids must be in writing and should be submitted in a sealed envelope marked only with the name of the enterprise for which the bid has been made: AS Eesti Metallieksport. · In the first phase the bidder must make the bid in accordance

with the conditions and contents confirmed for the first phase.

 Bids of the first phase must be received at: EPA, Ravala pst. 6. EE0100 Tallinn, Estonia, no later than 2:00 p.m. local time, on May 8, 1997 (the "closing date"). The bids will thereafter be opened immediately.

• The Board of EPA will make its decision on the bids of the first phase no later than June 6, 1997, choosing one or more bidders who will be shortlisted for the second phase of the tender. The Board of EPA reserves the right to reject any of the bids at any time.

In the second phase the bidder must make the bid in accordance with the conditions and contents for the second

(Estonian Privatization Agency - EPA)

Rāvala 6-60100 Tallina, Extonia

EESTI ERASTAMISAGENTUUR

ESTONIA

applicable Estonian law. EPA (Estonian Privatization Agency) Väino Sarnet

phase and by the date determined by EPA.

The bids must be presented in Estonian or English.

· The privatization will be carried out according to

General Director For more information (tender conditions, enterprise profiles, data on Estonia, visit authorization etc.) please contact EPA (Office hours of EPA are Monday through Friday from 9:00

Tel +372 6 305 600 +372 6 305 619 +372 6 305 620

a.m. until 4:00 p.m. local time).

Fax +372 6 305 698 +372 6 305 699 http://www.eea.ee

WANTED

BUSINESSES WANTED

Small Software Houses, IT Consultancies or Systems Integration Companies

A fast expanding and successful UK based International Software ple is looking to purchase software businesses or teams of skilled and motivated software engineers in the client/server, Internet and groupware arena with innowledge of UNIX, NT, IAVA, C++, OS/2 and PC based operating systems. Ideally situated in Thames Valley or Notingham area.

This is an ideal opportunity to become part of a European IT success story and have participation in a leating Quoted IT Company. Write to: Box B5155, Financial Times, One Southwark Bridge, London SEI 941L

FIRE EXTINGUISHER BUSINESS REQUIRED Our client is a highly acquisitive, substantial internationally diversified group which is seeking to buy fire extinguisher businesses which have:

pre-tax profits of not less than £250k
growth potential. Our client is prepared to retain existing management or provide appropriate management expertise if necessary. Potential vendors or their agents should contact:

Box 85118, Financial Times, One Southwark Bridge, London SEI 9HL

a strong position in a niche fire extinguisher market

OFFICE EQUIPMENT

OFFICE FURNITURE Due to city bank order postponement we have a large quantity of quality executive and system ranges -conferences and receptions. Large choice of veneers: (Walnut, Rosewood, Ash etc.) ith discount of up to 40% from R.R.P.! London Showroom for viewing

Please contact

LEGAL NOTICES

To Whom II May Concern BLACK HORSE AGENCIES acting for a mongaged have received an offer of

£145,000

for the leasthold interest in 13 St Georges Square. London SW1 They are charged by flear chent to obtain the best price and lawite any higher offers. Any higher offers must be received at their office at 54/56 Lower Stoams Street, Landon SW1W 83P within seven days of publication of this

To Advertise Your Legal Notices Please contact Melanie Miles on

Tel: +44 0171 873 3349

Fax: ±44 0171 873 3064

ECONOMY • by Canute James

A tax haven with greater attractions

Despite a narrow economic base, the colony has several reasons for optimism

Mr George McCarthy, the Cayman Islands' financial secretary, is confidently predicting more of the same for the economy. "The economy expanded by between 4 per cent and 5 per cent last year, and we are anticipating by 11.6 per cent last year to expansion of about 6 per

cent this year," he says. "As is to be expected, the growth continues to be mainly in tourism and the financial services, the main

sectors of the economy. "On the fiscal side, we had another surplus last year, and we expect another this year," Mr McCarthy says.

The Cayman Islands' transformation over the past 40 years from an economy that was based largely on fishing and turtle farming into one of the world's leading offshore financial centres and holiday resorts has been encouraged by a consistent economic policy. There are no direct taxes or exchange

Frequently upgraded legislation has taken the territory far beyond its earlier attractions as a tax haven. Political stability and a close link to the United Kingdom through the Cayman Islands' crown colony status, have also been of significant benefit, say officials and business

Tourism is the main pillar, with increasing volumes of cruise ship and stay over visitors, mainly from the US. but with rising numbers from Canada and other Carlbbean countries. Just over 1.1m tourists visited last year, contributing three quarters of the territory's foreign earnings.

The financial services sector is based on just under 600 banks and trust companies registered in the territory. These include almost all of the world's top 50 banks. More than \$500bn (£306.7bn) in banking assets and more than \$100bn in mutual funds is domiciled in the Cayman Islands.

The territory is also a growing centre for captive insurance. The number of company registrations grew reach 37,918.

However, the economy, parrow and open, is vulnerable to forces outside the territory's control. Tourism, traditionally cyclical, is protected from an often wildly fluctuating market by a deliberate policy of offering the islands as resorts for the wealthy, but no strategy on earth can eliminate the threat of hurricanes, which have devastated some Carib-

bean resorts in recent years. External political forces can be equally worrying. "Our financial services sector is vulnerable to the policies of other governments," says Mr David Bird, president of the Cayman Islands Chamber of Commerce.

"Financial centres thrive on tax planning. We could be adversely affected if foreign taxation policies and reduce their tax levels."

developed infrastructure, although there are concerns the future adequacy of water and of sewerage.

"The infrastructure is very good," says Mr Brian Bal- the Cayman Islands' econleine, managing director of Royal Bank of Canada Trust by a lack of cultivable soil Company. "There are no and also has to contend with raised from import duties power cuts and telecommunications are excellent.*

There are, however, some



George McCarthy: 'anticipating expansion of 6 per cent'

A small light manufactur-

ing sector also produces only

for the domestic market.

Building materials, such as

blocks and tiles, and furni-

ture are produced in limited

quantities and are used in

the construction sector,

which has been expanding

rapidly with the erection of

several large commercial

buildings, including hotels,

Home construction is also

struction, but we are run-

ning out of property to sell,"

says Mr Brian White, presi-

dent of Cayman Islands Real

Estate Brokers Association.

There is little left on the

famed Seven Mile Beach

resort. "Seven Mile Beach

property costs about \$30,000

it is not on the beach it falls

to between \$4,000 and \$15,000

but the economy is doing

well so this cushions the

Mr McCarthy's expecta-

tions of repeated fiscal sur-

pluses are based on a contin-

uation of the government's

heavy reliance on revenues

"Property prices are high

per foot of beach frontage. If

expanding.

per foot.

concern.

doing business in the Cay- some vegetables, for domesman Islands. Electricity and tic consumption. telecommunications expenses are comparatively high, as is the cost of labour. some of which has to be imported because of a local

"As in any other market situation, if there is a shortage, the price goes up," says one banker. "The power and telephone companies have to install modern facilities, but they have a small market. and they must recover on their costs

The cost to businesses is expected to increase when legislation is implemented for pension and health insurance programmes. The business community supports the government's plans for these programmes, says Mr governments change their Bird, although they will be expensive.

There is little doubt that The expansion of the econ- to many the price will be omy is supported by well worth paying. Says the banker: "It may be costly, but we would not be doing in the business sector about business here unless it were competitive."

There is little hope of a meaningful diversification of omy. Agriculture is limited high labour and land costs. supported by licence and Citrus fruit and mangoes registration fees, taxes on and bananas are produced in the tourism sector and concerns about the cost of limited quantities, as are stamp duties.

bitter division are alien concepts to both voters and politicians

Radicalism and

POLITICS • by Canute James

A political drama is being played out in the courts in the Cayman Islands. Ms Berna Thompson Murphy, a loser in last year's elections for the district of George Town, has brought a petition to nullify the election of Mr Linford Pierson. She claims that he made "false and illegal" statements about her and other candidates during his campaign.

Ms Thompson-Murphy's lawyers argue that the statements caused her to lose the election. She was one of only two members of the incumbent National Team to have lost a seat. Grand Court Justice George Harre, in adjourning the hearing until next month agreed with Mr Pierson's attorneys that if the MP's election were declared null and void, a by-election would be held.

The case pre-occupies the local media but the decision is unlikely to affect the administration of the territory and politics in general. "This is the most political excitement we have had here for many years," says one banker. "This is how we like our politics and our politicians. Quiet, unobtrusive, and with very little involvement in the way we do

about offshore finance, so ry's administration. they are smart enough to leave it alone. Once in the to intervene." Generally, personalities

Revolution? No,

rather than issues dominate Caymanian politics. This is the result of two factors. Firstly, few Caymanians are keen to change significantly the 1972 constitution on which the current administration of the crown colony is based. A move, seven years ago, by backbenchers to allow members of the legislative council the power to remove the executive council led the government to ask for a review of the constitution. However, after some rethinking the commission

was scrapped. But there have been some amendments. The Cayman Islands was made a dependency of Jamaica in 1863. but chose crown colony status in 1962 after Jamaica voted for political independence. Under a constitution implemented in 1972, increased responsibility for administration was placed in the hands of elected repre-

sentatives. Changes in 1993 led to a ministerial system of administration and an enlargement of the executive council to five members. The council is chosen from the elected representatives in the legislative assembly and includes the financial secretary, the His views are echoed by attorney general and the

Mr William Walker, of law administrative secretary, that this would be a had firm W.S. Walker. Politicians do not know anything responsible for the territo own affairs. We have the

"There are no major differences in politics and in politpast one tried unsuccessfully ical philosophy in the Cayman islands," says Mr Brian White, president of Cayman Islands Real Estate Brokers Association, who unsuccessfully contested the past two elections. "Politicians are all agreed on what is to be done, and the arguments are really

> Indeed, it could be argued that the Caymans was only introduced to the concept of party politics relatively recently. Elections were once contested by "teams" of individuals who had a common cause rather than by firmly allied bodies. The incumbent National Team was returned in the November 20 elections with 11 of the 15 seats in the assembly. It was challenged by the Democratic Alliance and

about how it should be

Team Cayman. Welding together both politicians and their constituents is the consensus that the territory's crown colony status is the best option, and that any change towards political independence is undestrable.

Links to the United Kingdom provide "stability and security" - which are important to the offshore financial services sector, say business leaders.

"Advocating independence is political suicide," says Mr

fered with the UK on some issues, such as capital pun-ishment. We wanted it and the UK said no."

Muuch

- - 4

النه "موت.

اوُ وَجِي

4

Caymenians say they are guided by what they see h other parts of the Caribbe Nationalism and political independence have led to economic and social disorder in neighbouring countries. they contend. They say that stability is important to the economy. It will not be served by the trenchant and divisive politics, labour agitation and economic uncertainty that has been the int

neighbours. "Rather than discussing independence, politicians consider the hot polifical topics to be social security and pension schemes, says Mr Brian Balleine, manag director of Royal Bank of Canada Trust Company. For financial services, it is a selling point that the Cayman islands is a crown colony. This does attract people and money here."

of politically-independent

Despite the attention the case attracts. Judge Harre's ruling on Ms Thompson-Murphy's petition will not change politics in the Cay-

man islands. "Whether her argument is upheld or not, and whether there is a by-election and someone else is elected, is immaterial to life here," says the banker. "Nothing will change, and that is how we

Tourist industry hits saturation point

Continued from page 1

more like an offshoot of Miami. Dotted with US fastfood chains and clogged from nine to five with traffic. the island's best known tourist spot is in danger of losing

The influx of wealthy US unleashed a property boom that many locals fear will price them out of the mar-higher-spending tourists but stability. The absence of

ket. With the race on to develop "mega cruise ships" with a capacity of up to 5,000 passengers, Caymanian tourist officials admit that time is running out for them.

"Unless we do something quickly, tourists will start to look elsewhere for the seclusion they are seeking," says retirees and highly-paid Mr Douglas Tardif at the expatriate workers has Caymans' department of tourism.

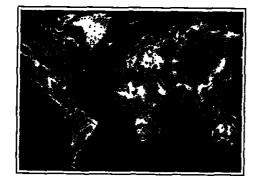
in smaller numbers." development has brought, the island's political system

remains as tranquil as ever. Unlike Bermuda, where there have been some rumblings about independence. Caymanians remain strongly in favour of maintaining ties with Britain Locals recognise that the island's colonial status gives the finan-

Despite the upheavals that resentment at the colony's exorbitant cost of living. The Cayman islands has

one of the highest per capita incomes in the world and no taxes whatsoever " says Mr Bill Walker, a lawyer based in the Caymans since 1965. "Success always brings problems with it such as higher prices, but everyone has a job and everyone is well-"We want to attract cial sector an extra layer of paid. That is what they

MeesPierson's global trust network.



MeesPierson Trust, since 1720, offers a highly personalised level of service together with a long-standing experience and a dedicated commitment to its clients and professional advisors. It does so through a network of offices controlled through MeesPierson International AG, located in Zug, Switzerland, in both common and civil law offshore jurisdictions and financial centres.

In addition to a complete range of private banking. trustee and corporate management services (including protection, enhancement and management of assets), MeesPierson Trust provides highly specialised services to the owners of intellectual property, sportsmen and perfor-

To the international mutual funds and unit trust industry it provides comprehensive administration and trustee services. The MeesPierson global network services fund sponsors and managers by combining professional expertise with advanced administration and investment trading systems technology.

Through its parent company, MeesPierson, a leading continental European merchant bank with its main offices in the Netherlands, MeesPierson Trust is part of the Fortis Group ranked amongst the 50 largest insurance and 100 largest banking organisations in the world.

Mees Pierson Trust

British American Centre, Phase 3, Dr. Roy's Drive, P.O. Box 2003, George Town, Grand Cayman, Telephone (345) 949-7942, Telefax (345) 949-8340 rp, Aruba, Bahamas, Bermuda, British Virgin Islands, Buckspew, Cayman Islands, Channel Islands, Chracas, Dublin, Geneva, Gibraitas, Hamburg, Hong Kong, Isla e Kortrijk, Liechneustein, London, Luxembourg, New Bratawick, New York, Panama, Rotterdam, Singapore, St. Maurten, The Hague, Tokyo, Zug, Zurich.



MORVAL BANK & TRUST CAYMAN LTD. wholly owned subsidiary of the Swiss based Morval Vonwiller Group

PRIVATE BANKERS

- Asset Manageme - Company & Trust formation and administration

Established in Cayman 1979

Third floor, Piccadilly Centre Elgin Avenue, George Town Crand Cayman, Cayman Islands **British West Indies** Tel. (345) 949-9808 Fax. (345) 949-9794

COMFORT, CONVENIENCE AND ECONOMY.

WHAT MORE COULD

YOU ASK FOR

The Sleep Inn, just a short walk to the beach, is the closest hotel on the Seven Mile Beach to downtown-George Town-making it the perfect accommodation for both business travellers and vacationers alike. This convenient location is also:

- * 3 minutes from golf courses.
- * 3 minutes from Owen Roberts International Airport.
- * close to scuba diving, deep sea fishing,
- boating, island tours, & submarine trips. * near duty-free shopping.

The Sleep Inn is a full service hotel with a wide range of amenities including a boutique/dive shop, poolside bar & grill, colour satellite TV & radio, airconditioned choice of queen room or suite, direct dial telephones and a tropically landscaped pool and



P.O. Box 30111 Seven Mile Beach Grand Cayman Cayman Islands, B.W.I. Tel: 809 949 9111 Fax: 809 949 6699

Latin America & the Caribbean

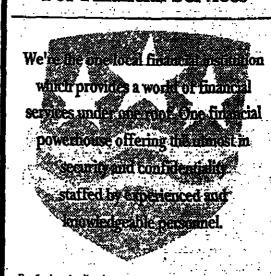
Order your subscription to the Financial Times distributed daily in

Argentina, Bahamas, Barbados, Bermuda, Bolivia, Brazii, Cayman Islands, Chile, Columbia, Costa Rica, Ecuador, Guatemala Jamaica, Mexico, Nicaragua, Panama, Peru, Puerto Rica, St. Martin, Trinidad, Uraguay, Venezuela, Virgin Islands

For more information, please contact: Michael Geach, Financial Times, Area Manager, Latin America & Caribbean, 14 East 60th Street, New York, NY 10022 Tel: 1 212 688 6900 Fax: 1 212 688 8229

or your usual Financial Times representative

The World Comes To Us For Financial Services



For further details, please contact Coymon National Group , Marketing Department P.O. Box 1097 GT, Grand Cayman, Cayman Islands : Telephone: (345) 949-4655 Facinnile: (345) 949-0774

Cayman National Bank Ltd. • Cayman National Securities Cayman National Trust Co. Ltd. • Cayman General Insurance Co. Ltd. Caymanx Trust Co. Ltd. (like of Man)

GIVAN ISLA

食料于600

Ωî

製造品。

本好 概念

The Cayman Islands

The colony is trying to lose its image as a conduit for suspect money, write Edward Luce and Canute James

Paradise under pressure

saying that the Caribbean the US in pursuit of the pertax haven has put the murky petrators of commercial side of its past behind it. Reputed, like many other off- improving the colony's repushore financial hubs, to be a tation. But US officials say conduit for drugs money laundering and a magnet for tax evaders, the British colony has always attracted

Like most other offshore centres, it has come under strong pressure from onshore countries, especially the US, to jettison its banking secrecy laws and open its books to outside authorities. But unlike many other tax havens, it has been making efforts to meet its detractors balfway.

The parting

er verse se se

3 - 4 - FE

 $z = s_{i+1},$

Straters.

للش ده خه چه د د

No the groups

Marian en en en

41 TO 124

. . ..

وروما مها محادة

L. Williams

ternie ingeri

وَ الْمُؤْلِقِ مِنْ وَالْمُؤْلِقِ مِنْ وَالْمُؤْلِقِ مِنْ وَالْمُؤْلِقِ مِنْ وَالْمُؤْلِقِ مِنْ وَالْمُؤْلِقِ

Strange

er en e

- : 10 t at

mariles.

Financial officials in the Caymans say that the territory's self-regulatory system is among the most effective in the world. The enforcement of the mutual legal assistance treaty with the US in 1990 and the enactment of the UK's "proceeds of criminal conduct" law in 1996 have won grudging praise from the authorities in Washington.

"We have built up a very good relationship of co-operation with the US," says Mr John Owen, governor of the Cayman Islands. The image of the Caymans as a centre for dirty money is long out-of-date - assuming it ever had any truth to

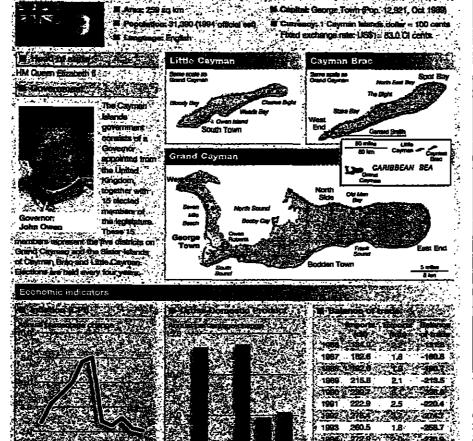
The mutual assistance

Leading figures in the exchange of information Cayman Islands are fond of between the Caymans and crime, has had some effect in that the provision, which does not extend to tax crime, could go further.

Bankers in the Cayman Islands say that the US would only be satisfied if the colony abolished its confidentiality law altogether. The law makes it a criminal offence (as opposed to the civil offence it is in most countries) for banks to disclose information about their clients.

The Cayman government maintains that its self-regulatory system, which puts the onus on banks to carry out "due diligence" tests on their clients, is the most efficient monitoring method available. Officials argue that it works because the colony only licenses banks they are effectively regulated in their domestic base.

that capital adequacy ratios in the Caymans are stricter than in most other countries. Banks in the colony must set aside 12 per cent of their capital against risk as opposed to just 8 per cent under the Bank of International Settlement's regulations. The need for more "intrusive" regulations, say proved popular. Cayman officials, is theretreaty, which enables fore redundant



Revenue Service (IRS) can poke into anyone's bank account at almost any time," says one banking executive in the colony. "If we adopted similar legislation we would not only be cutting our own throats but we would also be that can demonstrate that directly in breach of English common law."

Police officers in the Cay-In addition, they point out man Islands say that the criminal justice act, which came into effect last November, has already had a salutary effect on the territory's financial sector. The law, which allows banks to alert the authorities to "suspicious" transactions by clients without breaching the confidentiality law, has

Until November, disclo-

"In the US, the Internal drugs money laundering. Under the new law, which makes it a criminal offence for banks to conceal instances of money laundering, all offences, excluding tax crime, are covered. (As a no-tax economy the Caymans refuses to criminalise tax evasion.)

"We bave seen the number of disclosures rise significantly since the law came into effect," says Detective-Inspector Brian Gibbs, head of the colony's financial crime squad. "We know most of the banks here are reviewing their accounts so we expect the number of disclosures to rise even further later in the year." With more than US\$500bn

in banking assets and more sures were restricted to domiciled in the Cayman main selling point, they say.

Islands, officials concede that it is inevitable that some of the capital flowing through the colony will be

1996 272 9 210 270 5 1995 332.5 3.4 329.1

To a second

According to government statisticians, however, about 90 per cent of the banking assets are defined as short-term inter-bank deposits. Less than 10 per cent, therefore, can be classed as conventional bank accounts or trust funds.

Despite this, a growing number of executives believe that the banking confidentiality law is fast outgrowing its usefulness for a financial centre that is increasingly dominated by insurance business, mutual funds and other non-traditional types of finance. The secrecy law than \$100hm in mutual funds is no longer the colony's available.



Yet - rightly or wrongly - it continues to cloud the Cay-man Islands' otherwise good reputation.

"Most of the business done here is institutional," says Mr Brian Balleine, managing director at the Royal Bank of Canada Trust Company. "For institutional business such as eurobonds or mutual funds, banking secrecy is irrelevant. The trend is definitely away from secrecy and towards quality of ser-

As the fifth largest banking centre in the world and a leader in offshore debt issuance and securitisation, the colony's future hinges on its ability to compete with onshore rivals and stay ahead of its off-shore counterparts in the Caribbean.

the Cayman Islands as a tary Fund, will put the Cayfinancial centre therefore mans on an even-footing depends on whether it can maintain its reputation for political stability while proinnovative financial services

"We regard ourselves as a

bona fide international financial centre in competition with centres like New York, London and Tokyo," says Mr Jurg Kaufmann, president of the Swiss Banking Corporation's Cayman office and president of the colony's banking association. "What investors want is a high-quality, one-stop

financial shopping centre." The inauguration of the Cayman Islands stock exchange earlier this year and the merger of the territory's currency board with its financial supervision office to create an autonomous monetary authority were designed for just those

The new monetary authority, which will be headed by Mr Neville Grant, an adviser The continued growth of to the International Monewith unitary supervision bodies in other centres. By de-linking it from the civil viding some of the most service, it will also enable the colony to pay its regula-

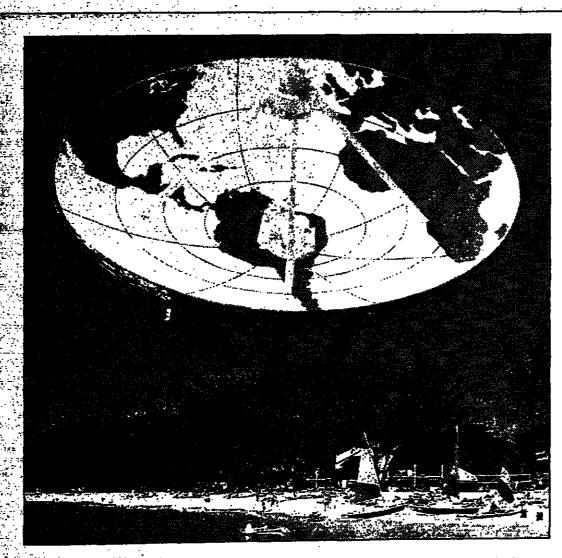
"We plan to increase our

supervisory staff by 50 per cent," says Mr Mitchell Scott, acting head of the body. "We are strongly aware of the need to have the best regulation we can get and to be able to carry out better cross-border supervision.

At the same time, the Cayman government is making efforts to improve the qualthe other pillar of the territory's economy and its main source of employment. One of the most popular stop-off centres in the Caribbean for holiday cruise-liners, the Caymans attracted more than 700,000 passenger visits last year as well as 400,000 land arrivals. Tourism accounts for 75 per cent of

the economy. Yet with a population of just 30,000, the sheer scale of tourist numbers is taking its toll on the island's culture and its fragile ecological system. Once a tranquil beachfront, the famous Seven Mile Beach is starting to look

Continued on next page



IN CAYMAN'S OFFSHORE INDUSTRY, CONNECTIONS ARE EVERYTHING.

For the right connections in Cayman look no further.

Over the last thirty years Cable & Wireless has been the sole provider of telecommunications in the Cayman Islands. Over the same period Cayman's offshore industry has become one of the biggest in the world.

The business sector demands a reliable communications network with state of the art back-up and unparalleled service. C&W provide all this and more.

Our continued Investment expansion plan has made Cayman's network equivalent to any other worldwide. With its fully digital network and fibre optic cables. communication quality is excellent and more reliable.

Direct Fibre distribution to customers allows for high speed data capabilities such as Group 4 Fax and Video Conferencing.

C&W believes in working closely with its customers to meet their specific needs.

Our global presence in over fifty countries, includes the US, Europe and the Far East, allowing us to tap into future technology today.

Our aim is to make everyone take Cayman's advanced telecommunications systems for granted. Allowing you to concentrate on your own business connections.



CABLE & WIRELESS

FOR HORE INFORMATION CALL CABLE & WIRELESS, CATMAN. (346) 949 7800, OR WRITE TO LISTAT, ANDERSON SQUARE, PO BOX 2936T, CATMAN ISLANDS



"Cayman. It makes a nice secure stepping stone on your way to New York and Latin America."

BERMUDA . BRITISH VIRGIN ISLANDS . CAYMAN . COOK ISLANDS . DUBLIN GUERNSEY - HONG KONG - ISLE OF MAN - JERSEY - LONDON - LUXEMBOURG MAURITIUS . NEW YORK . NEW ZEALAND . SINGAPORE . WESTERN SAMOA

> "The beauty of being exclusively offshore is that you can provide clients with an extraordinary level of freedom and flexibility. The beauty of being The Bank of Bermuda in Cayman is that you also offer a highly enviable degree of security. Not to mention the advantages of being close to the U.S. and the fast emerging opportunities of Latin America.

> "In the Cayman we have earned an excellent reputation for our banking, investment, trust and company management services. We offer a complete range of administrative and custodial services for mutual funds, unit trusts, personal trusts and investment holding companies. And we have achieved it on the premise of strong, personal relationships which are rare in banking these days.

> "If you have any questions about our services or benefits in Cayman, please call me on (345) 949-9898, or fax (345) 949-7959. Or send me your business card and I'll call vou. Bank of Bermuda (Cayman) Limited, P.O. Box 513 G.T., 3rd Floor, British American Tower, George `Town, Grand Cayman. Cayman Islands, B.W.I."

THE BANK OF BERMUDA Exclusively Offshore.

www.bankofbermuda.com



The SPV offers multinationals several ways to minimise taxes at their home base

Bankers in the Cayman Islands are fervently hoping that the UK will elect a Labour government at the general election in May. This, combined with the rewill ensure the money keeps rolling in they say.

Although the bankers are shore centre's "salad days" as the first port of call for expatriated earnings are largely behind it. The drive towards lower taxes and net worth individuals." lower public spending across Key to this development

the developed world has are special purpose vehicles says Mr Andrew Moon, a write their own insurance by taken the shine off the offshore centre's traditional international companies to

Éven in Latin America, once a lucrative source of or leasing aircraft to airflight capital for the Cay- lines. The aim of the SPV, the drive towards fiscal orthodoxy have undermined the colony's attractions as a is to minimise corporate secret bolt hole for wealthy taxes in the home base. individuals.

"The main source of busielection of a Democratic ness nowadays is in areas president in the US last year, such as debt structuring, captive insurance and financial services for institutions," says Mr Bruce Putterin deadly earnest, the off- ill, an attorney at Hunter & Hunter in the Caymans. "The growth area is in providing services to big multinationals rather than to high Key to this development

CAYMAN'S MOST COMPREHENSIVE **INVESTMENT BROKERAGE HOUSE** OFFERS FLEXIBILITY AND ACCESS TO ALL MAJOR FINANCIAL MARKETS:

 Stocks • Bonds • Commodities • Futures • Derivatives • Currencies • Mutual Funds
 Annuities

 Trust and Company Services available through our affiliate network .



LINES OVERSEAS MANAGEMENT (CAYMAN) LIMITED

"Truly International"

Pirst Ploor, Genesis Building GEORGE TOWN, GRAND CAYMAN

TELEPHONE (345) 949-580 FACSIMILE (345) 949-1338 HTTP://WWW.OCEANIS.COM LOM@CANDW.KY

- subsidiaries set up by carry out specific functions mans, political reforms and which is usually set up by a parent trust company also established in the Caymans,

> Airlines benefit from taxdeduction by leasing rather than buying aircraft. This method, usually through a limited recourse company, has also been used to lease ships, trains, rolling stock and other capital goods.

> Another use for the SPV is as a joint venture company between a multinational and its counterpart for emerging market projects. Enron, the US power company, for example, has set up numerthe Caymans. Incorporation in the British colony enables the joint venture to minimise tax payments as well as providing the psychological advantage of being registered on neutral ground.

Companies wishing to reduce the tax burden of ssuing debt set up SPVs to launch bonds in the Caymans. Proceeds from the bond can then be lent cial structure is as good as directly to subsidiaries elsewhere. Repayments of the loan reduce the multination—the SPV is for captive insural's tax bills and enable the vehicle to remain permanently viable. Of the 36,000 companies registered in the Caymans, a growing number fit this description.

"The Cayman islands is

partner at Maples and setting up captive insurance Calder, a law firm with companies in centres such as offices in the Caymans. "Spe- Bermuda and the Caymans. such as issuing a eurobond cial purpose vehicles mean companies can avoid mini- has more than 400 captive mum capital requirements insurance vehicles managing and other restrictions on over US\$6bn in assets, the debt issuance in centres like London or Luxembourg."

SPVs are also the incorporation of choice for companies wishing to securitise their assets. By issuing securities backed up by income from mortgages, credit card receivables, aluminium contracts or any other guaranteed income stream, companies can dramatically reduce their balance sheets. Again, the tax advantages of setting up a Cayman subsidiary to carry out securitisation have

tempted many companies. Thai car rental firms, Indonesian property developers ous joint venture vehicles in and Japanese shopping centres have set up SPVs in the Caymans for this purpose. The colony is also carving a niche in private placements of asset-backed securities. There's no one reason why the Caymans is the venue of choice for these types of bond issues." says one banker. "But its ability to continuously re-invent the company and improve finan-

ance, although this has been going on since the mid-1970s. The rash of lawsuits against US hospitals and doctors for medical malpractice in the 1970s pushed the cost of effect a form of securitisainsurance premiums to exorone of the world's leading bitant levels. This prompted domiciles for debt issuance," many US hospitals to under-

Griffin Asset Management LLC 767 fifth avenue, 26th floor, New York, NY. 10153

Successfully managing the U.S. investments of international clients with a time proven value investment approach. For information and performance details, contact Thomas A. Famigletti, Managing

212 - 832-9663 Td.:

New York

Fax: 212 - 319-6046

Paris Brussels

business medium The 'cash courier' world has are special purpose vehicles says Mr Andrew Moon, a write their course subsidiaries set no bu runs out of time

Although the Caymans Concerted efforts to purge the banking system of dirty money are paying off

colony still lags far behind

Bermuda in the captive

insurance industry. Local

insurance advisers, however,

say that it is beginning to

attract captive insurers from

the US in larger numbers.

With a growing number of

wealthy individuals and

diversified companies under-

writing their own policies,

less than 40 per cent of cap-

tive insurance vehicles in

the Caymans are now

"The advantage of under-

writing insurance in the

Caymans is to avoid the

often horrendously bureau-

cratic regulations in the US

and to defer taxes until the

capital is repatriated," says

Mr Wayne Cowan, branch

manager at Johnson & Hig-

gins, a law firm specialising

in insurance. "Companies

also like to have the flexibil-

ity of controlling their risk

policies and the premium

An increasingly popular

type of vehicle is the

deferred variable annuity.

which enables rich individu-

als both to underwrite their

own insurance and to invest

their funds in tax-deferred

Even more innovative is

the single purpose re-insur-

ance company, which is in

tion. By this method, an

insurance company uses

usually banks, to create

capacity for underwriting

new business onshore. The

insurance company then

repays the banks with the

proceeds from a 10-year bond

issue that is backed up by

However complex the

structure, though, the object

is usually the same: tax

deferral. In cases such as

this, it makes little differ-

ence which party is in power

in the US or the UK.

the income stream from the

policies it underwrites.

funds lent by a third party,

rates they pay."

sources of income.

related to healthcare.

When Mr David Carrad arrived in the Cayman Islands with a work visa and a letter from the deputy financial secretary confirming his employment as chief executive of the islands' new stock exchange, he thought opening a bank account would be a simple matter.

He soon discovered, however, that it was not. The bank required references before it would even consider his costom.

The caution reflects steps to eliminate criminal financial activities in the Caymans. A legal assistance treaty with the US, signed in 1986 and ratified in 1990, provides for the exchange of information between law enforcement agencies. Legislation in 1992 made

the laundering of drug money a criminal offence and obliged banks to report suspicious transactions. Last year, the Caymans followed that by extending its money laundering legislation to cover all serious crimes.

Detective Inspector Brian Gibbs, who served for 30 years with London's Metropolitan Police before setting up the Caymans' financial investigations unit in 1989, says he has received around 500 reports of suspicious transactions since the drug money laundering legislation came into effect.

Two local banks that had been involved in a series of US and Canadian investigations have been closed down. And bankers say it is now extremely rare for someone to arrive in their offices with a suitcase full of cash.

"We are proud of the fact that the new criminal proceeds law is a flag-flying operation. It states exactly what sort of business we are

Larder, managing director of shore pastires, it does how. CIBC Bank and Trust Co. a subsidiary of Canada's CIBC group and one of the Caymans' largest banks. Smaller jurisdictions may not be ready to cast aside

the more questionable kinds of business." Cash couriers do still arrive - one was arrested recently by customs officers with \$80,000 strapped to his body - but they are more likely to try to filter the cash through real estate agents or company managers than

For some foreign governments however, causes for concern remain. They centre on the bank secrecy laws. "Law enforcement officers

directly through a bank.

say their efforts are frustrated by the difficulty of obtaining timely information. It is arguable whether Cayman is any longer justified in saying that its position depends on bank secrecy," says Mr David Bickford, a former legal adviser to the UK's MI5 and MI6 intelligence agencies, who helped negotiate the Caymans' original legal assistance treaty with the

A few years ago, such a sentiment would have been almost heretical in the Caymans. Today, some are willing to agree that the secrecy laws may harm the islands' efforts to consolidate its image as a sophisticated financial centre rather than just a tax haven.

"Perhaps we have reached the time when the whole structure of the confidentiality legislation should be reconsidered. There are those who feel the Confidential Relationships law may now be doing a disservice to the Cayman Islands," says Mr Angus Foster, a senior member of the Cayman Law

Society. The law was enacted in

prepared to look at and what cials to extend their reading we are not," says her Peter the Caymans and other of. ever, contain procedure for information to be released to help criminel investigations in other countries.

"Our confidentiality levis lation does not shield origin. nality. It defines the bests on which information should be shield is delucted," says Mr George McCarthy, the Cay. man islands financial seems

But the Caymans' law, like extradition and legal anti-tance treatles elsewhere, requires requests for info mation to satisfy a "due! criminality" test. The investigation must target something that is not only a crime in the requesting country, but also against the law in the Caymana.

That rules out tax offences, since the lalands has no direct or indirect wal on erobradi bas sexet against tax evasion.

Bankers insist that their island ceased to be used solely because it was a tax haven long ago. In practice most say they turn away clients who are obviously trying to evade taxes in the US. the UK and Canada because they are more trouble than they are worth.

Nevertheless, the US continues to be irked by the ease with which its taxes can be circumvanted in the colony and in other offshore

Whatever the fiture of the secrecy laws. Cayman bankers want to ensure that citent confidentiality is pro-

As Mrs Jennifer Dilbert, former inspector of financial services and now executive director of Deutsche Morgan Grenfell in the Caymans says: "We should still remember that there are legitimate reasons for wantdentiality - and that off-1976 in response to a series shore centres are not the of attempts by US tax offi- only ones offering that."

CAYMAN INSURANCE MANAGERS ASSOCIATION, LTD.

and the following firms

CHANDLER INSURANCE MANAGEMENT

CRUSADER INTERNATIONAL MANAGEMENT

IRMG - CAYMAN

JOHNSON & HIGGINS

MARSH & McLENNAN

MIDLAND BANK TRUST CORPORATION (CAYMAN) LIMITED

MUTUAL RISK MANAGEMENT

have sponsored this advertisement

The Cayman Insurance Managers' Association Ltd. (CIMA) was formed in 1981 shortly after the introduction of the Insurance Law 1979. The Association is open to all Insurance Managers licensed under the Law.

The main reason for the Association's creation was to form a body which could liaise with Government and other professional bodies on matters relating to the offshore insurance industry; a role it has performed admirably. By meeting regularly with the Head of Insurance, the Financial Secretary and other Associations

to foster and promote the offshore industry. the Cayman Islands has become a world leader in the "CAPTIVE" concept. Many of the amendments to the Insurance Law that have been passed by the Legislative Assembly are the direct result of CIMA's recommendations to Government.

In addition, the Association hopes to promote goodwill in the local community and an understanding of the role of the offshore insurance industry in the Cayman Islands, while encouraging professionalism and providing ongoing education to its member firms' staff.

WHEREVER IN THE WORLD YOU ARE WE OFFER YOUR SUBSTANTIAL PERSONAL ASSETS AN ATTRACTIVE HOME.



(Cayman) Limited, PO Box 487 GT, Grand Cayman. Cayman Islands, Telephone (345) 949 7128.



We Make Business a Pleasure!

Presige Harnes Oceanfront Condos * Property Development

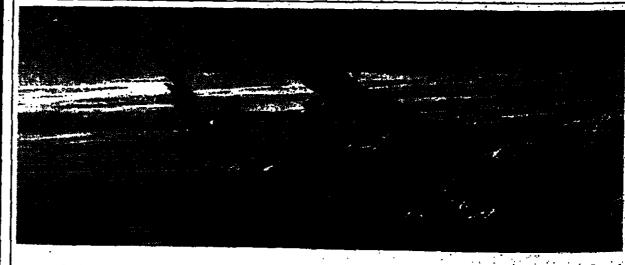
We cover the whole range of investment opportunities from

residential to commercial properties. Nobody knows Cayman better.

With 25 years Caribbean experience our professional staff will help you understand investing in Cayman, saving you time and money.

Contact us for a Comprehensive information Package.

Main Office: P.O. Box 2028 GT, Grand Cayman, BWI Phone: 345-945-4411 Fac: 345-945-4307 Westin Office: Tel: 345-949-8816, Fax: 345-949-9006 E-mail: circuity @carxiv.ky



Only a few in Latin America have a better perspective than we do.

interested in finding out what your chances are in Latin America? We can tell you. This continent is our bank's special field of business. Please contact us in George Town, Anderson Square Suilding, P.O. Box 714, Grand Cayman, Cayman Islands, B.W.L., Tel.: +809/949 5888, Fax: +809/949 5899:

Whan ment an

present and

in lay (

1.44

12.5

nangr

4

1.5 1

ation point

FINANCIAL SECTOR • by Edward Luce

Light touch draws the big league

Sympathetic regulation has created a magnet for the world's institutions

Spurred on by the bull market in US equities, the Cayman Islands has transformed its business profile over the past few years. Once dominated by personal hanking, the crown colony has rapidly become one of the largest domiciles for mutual funds in the world.

With more than 1,500 mutual funds registered in the Caymans, investing over US\$100bn in the US and elsewhere, the dependent territory is comfortably the most diversified offshore centre in the region.

"The type of business we do here has altered dramatically in the last 10 years," says Mr Bill Walker, an attorney based in the Caymans. "In particular, the number of mutual funds based in the Caymans have sky-rocketed with the equally impressive growth of savings in the United

Lawyers based in the offshore centre say that most mutual funds are attracted to the Caymans by its light regulatory touch.

In many onshore centres, for example, regulations prevent funds from investing more than 10 per cent of their capital in any one company. In the Caymans, a mutual fund could invest 100 per cent of its cash in Afghan war bonds, if it

In places like Dublin and Luxembourg, mutual funds regulations and other restrictions," says Mr Bruce Putterill, an attorney at Hunter & Hunter. "In the Caymans all you have to do is demonstrate that you are a legitimate business and has prompted 89 mutual investors wishing to invest can forget all that."

The availability of experienced accountancy and legal firms is also cited as a plus point over other offshore financial centres, such as the British Virgin Islands and

the Bahamas. The "Big Six" UK accountancy firms and at least mine of the world's most important law firms have offices in the Caymans. The presence of 560 international banks and the absence of taxation in any form are also strong pulling factors. In an effort to remain competitive with its offshore

neighbours in the Caribbean, the Caymans inaugurated a local stock exchange at the beginning of the year. The exchange, which is targeted primarily at mutual funds, has not yet received a listing. Nor, according to Mr David Carrad, acting chief executive of the exchange, is it in any hurry to do so.

"We are not setting ourselves any targets," says Mr Carrad. "Our priority is to ensure that it is a high-quality stock exchange which will be trusted and beyond reproach to all those involved."

In keeping with the terriwill be no stamp duty or transaction costs on the exchange. There will, however, be the requirement that listed companies comply with full disclosure.

The exchange, which will have its own page on Bloomberg, will charge \$1,000 for a secondary listing and \$2,000 for a primary listing. Listed companies will also be untroubled by specified redemption dates or diversification clauses. Few, however, believe that the Cayare heavily burdened with mans' stock market will see much trading.

For reasons of transparency, most institutional funds in the US are debarred from investing in unlisted companies. This requirement

Number 550 Estimated assets: \$560 billion Number 1,400

Estimated assets Figure 1995

Captive insurance funds

Number Edde 410

funds domiciled in the Caymans to list in Dublin. Only a handful are ever traded. "We do not expect the funds already listed elsewhere to delist in favour of the Caymans," says Mr Carrad. "Some, however, may want secondary listings here but

we are primarily expecting to attract unlisted funds." With the new stock exchange and little sign of a correction on Wall Street in the near future, bankers in the colony are expecting the growth of mutual funds to continue at the rate of recent years. The number of

We are primarily expecting to attract unlisted funds'

tory's offshore status, there funds domiciled in the Caymans has doubled since 1994. More significantly, they expect the degree of innovation and sophistication in the type of fund structured in the Caymans to continue to surprise onlookers. Under Cayman law, prospective fund holders have a wide selection of vehicles to choose from.

> US companies wishing to maintain tax parity with the US for offshore funds can set up limited duration or limited life companies in the Caymans. This enables them to be defined as partnerships under US law and escape the tax burden that would fall

rose Counties Islands Dovernment in US equities without paying US capital gains tax. Other vehicles include the unit trust, the limited partnership company and the

limited liability company. Basically, you can set up any type of mutual fund you like with any purpose you wish," says Mr Joseph Keane, managing director of ABN Amro Trust in the Cayman Islands. "In the last year or two we have seen a flowering of different types of fund."

Of the 480 Cayman-based mutual funds surveyed by Coopers & Lybrand in 1995, fewer than half were dedicated solely to equity investments. A proliferation of different vehicles, including funds devoted to derivatives, mortgage-backed securities foreign currencies and money markets, has been registered in the last two years. Funds dedicated to single country investment including Russia and India

have also been established. The territory's offshore tax status, however, places some limits on the growth of mutual funds. US laws designed to protect the small investor and the sheer complication of managing a mutual fund from a remote offshore centre, effectively debars retail funds from set ting up in the Caymans.

We are a niche market for institutional investors and individuals of high net worth rather than the small investor," says Mr Sean Flynn, director of mutual funds at SBC in the Caymans. "What we offer institutional investors is freedom on an unlimited company. It from red tape. In the US you also enables them to attract have to fill up 10 forms just European and other non-US to do anything. Here, you

BANKING • by George Graham

client base to rival

Why the Caymans is an offshore centre with ambitions

Total assets held by Cayman Islands banks have grown from US\$202bn to more than \$500bn (£306.70bn) in the past 10 years.

By some measures that makes Grand Cayman the world's fifth largest financial centre. With 47 of the world's 50 largest banks now operating there, the island would appear to have made its mark as an offshore financial centre.

But Caymans' bankers have larger ambitions. "The distinctions between an offshore and an onshore centre have started to blur. We are comparing ourselves more to places like New York and London than to other offshore centres." says Mr Jürg Kaufmann, execu-

tive director of Swiss Bank Corp's Caymans affiliate and president of the Cayman Islands Bankers Association. Many banks on the island started with private banking services to wealthy clients,

including trust services. "The great advantage of private banking is it is very consistent business. But the competition is not sleeping," Mr Kaufmann says.

Mr Gerald Williams, managing director of the Caymans operation of Coutts, the private banking arm of the UK's National Westminster Bank, says that the robust legal system, bolstered by its status as a British dependent territory, has given the Caymans an edge in the trust world.

"If you have got a lot of attractive is the very unbumoney and you set up a reaucratic way of doing busistructure that is designed to ness. There is regulation, take advantage of certain but it is not so detailed that legislation, you want to you have to fight red tape all decidedly onshore know that the courts will uphold that legislation in

years to come," he says. But clients are now looking for more than simnly a robust trust structure. "People are looking for wealth management. They don't come to us any more just for a trust," Mr Williams

says. Competition in the private banking market has increased as entrants, such as Goldman Sachs, the US investment bank, have set

But Mr Kaufmann notes that much of the business is channelled into the Cayman Islands from each bank's international network, so direct competition on the island is limited.

"If a client is referred to me by our representative office in Venezuela, say, there is no way a competitor could get to that client. Equally, I don't see how we could get into CIBC's Canadian business," he says.

From private banking, the Caymans has moved into corporate business. Banks now handle large volumes of bond issues and special vehicles for structured

While the original allure for these vehicles was the absence of taxation, many now choose the territory for its lack of bureaucratic restrictions and for its legal

"The purely tax aspect for me is getting smaller and smaller," says Mr Kaufmann of Swiss Bank Corp.

'What makes Cavman

PAGET-BROWN & COMPANY LTD.

Formation and Management of Companies and Ship Registration

West Wind Building P.O. Box 1111 George Town Grand Cayman

Telephone 345-949-5122 Telefax 345-949-7920 E-Mail Paget @ CandW.ky

the time. Mr Kaufmann says it would be possible for a fund manager or executive to arrive in the Caymans in the morning, visit a bank, an accountant, a lawyer and the monetary authority and complete business in time to catch the evening flight out "if Cayman Airways had a

flight in the evening." Despite an image of catering only for wealthy non-residents, many banks find some of their most profitable business is straightforward local banking.

"Our international side is actually the smaller part of our business." says Mr Peter Larder managing director of CIBC Bank and Trust Co, a subsidiary of Canada's CIBC

man's largest banks. The local banking system

has been dependent on cheques for payments, but an electronic network, the Cayman Automated Payments System, or Caps, is being set up to provide real time interbank payments.

Funded by Barclays, CIBC and Cable & Wireless, the telecommunications group that has a base in the Caydrawn on advice from Bacs. the UK electronic payments clearing house. It will automate cheque and payroll processing, as well as direct

Mr Larder says he would also like it to handle settlement on the new Caymans stock exchange and anticipates that it will also serve as the backbone for any development of debit cards in the islands.



The Investment Professionals in the Cayman Islands

PBC Dominish Securities Limited provides professional investment advice for all your Cayman Island heads supporte

by a neblook of offices located in Canada, the United States, the Canadaean, the United Kingdom, Europe and the Far East ASSET MANAGEMENT STOCKS

*PRECIOUS METALS BONDS OPTIONS • MUTUAL FUNDS COMMODITY FUTURES

PRICE Tel: \$40,940,4066. Perc \$45,949,0092
DCM#PBON: RBC Domerion Squarties Limited.
SECTIVITIES P.C. Box 1085GT, Caymain, Islands, B.W.I.

PSC Developes Securified Limited in not elithracized under the Financial Securities (2) The Psc) and presential messages for 1969 (1969-1969) and presential messages should be extent that the security and expected the engineers suggified applying discharges any protection electron by the imperiors Compensation Scheman) will be different from that of first 11 th. Represents for the discounce security of the Psc to Psc Discounting the Psc Disco

CAYMAN ISLANDS SOCIETY OF PROFESSIONAL ACCOUNTANTS

and the following firms

ARTHUR ANDERSEN & CO. COOPERS & LYBRAND

DELOITTE & TOUCHE

ERNST & YOUNG

KPMG

MORRIS BRANKIN & CO.

PRICE WATERHOUSE

have sponsored this advertisement

The Cayman Islands Society of Professional Accountants ("CISPA") is proud to be associated with the success of the Cayman Islands Financial industry.

Since 1970, when CISPA was formed, the accounting profession in the Cayman Islands has been providing quality services to the international financial services sector.

Such services include auditing and accounting, business advisory services, corporate management and administration, and reorganisation and insolvency.

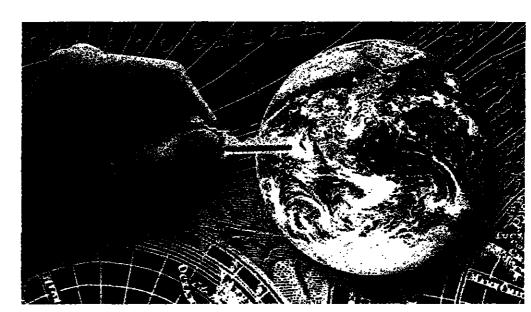
CISPA currently has a membership of over 320 members with all members holding a recognised accountancy qualification. Over half the membership of CISPA work in the

Banking, Insurance and Mutual Funds Industries.

All of the major international accounting firms have offices or are represented in the Cayman islands, as well as a number of other international and local firms.

The Cayman Islands are home to over 500 licensed Banks and Trust companies, more than 400 Captive Insurance Companies, and an estimated 1,200 Mutual Fund Companies. The accounting profession has expanded to meet the needs of such businesses and is committed to play its part in the continued success of the financial services sector of the Caymanian economy.

Your key to offshore success



roviding solutions to meet your financial needs is one of the things we do best. We take the time to measure and accurately assess your specific requirements and respond with the appropriate products.

Our services provide a unique blend of integrity and professionalism backed by 30 years of experience in the Cayman Islands.

We specialise in asset management services including investment management, trust, corporate, fund administration and related services. Our international network of offices and correspondents in key financial centres around the world means that wherever your business takes you Bank of Butterfield will be there.

Please call us today to discuss your key to offshore solutions.

Bank of Butterfield

Bank of Butterfield International (Cayman) Ltd.

Butterfield House, P O Box 705, George Town, Grand Cayman, Cayman Islands. Tel: (345) 949-7055, Fax: (345) 949-7004

iet, The Bank of N. T. Butterfield and Son Limbed, London Br and the Securitos and Poterts Authority.

last week. A study by a team from Johns Hopkins University and the National Institute on Ageing seemed to hold out hope of a suc- ney damage. The study was cessful treatment for the memory-robbing disease, the most common form of dementia in the elderly. But it is not the only

approach showing promise. Alzheimer's is estimated to affect about 4m people in the US may enhance memory and learnnumber of victims is expected to decades as the world's population ages. Although there is no cure, researchers are hopeful that they will soon find treatments to stem the deterioration in function caused by the destruction of brain cells.

"We are optimistic that we can do it," says Zaven Khachaturian of the Alzheimer's Association Ronald and Nancy Reagan Research Institute - Ronald Reagan, the former US president, has the disease. "We are sorting out the puzzles of this disease and we are moving at a dramatic pace." Unfortunately, the field is littered with drugs that have failed

to live up to expectations. stimulates the growth of tree-like Researchers for the latest study. the largest so far to involve antiinflammatory drugs, warn against widespread use of ibuprofen to prevent Alzheimer's as it

Marjorie Shaffer looks at progress in the search for treatments for the disease

lzheimer's in min

based on medical records and was not a clinical trial.

Drug companies are developing more than 200 compounds that boost levels of key chemical messengers in the brain. The drugs each year and kill 100,000. The ing by improving the lines of communication in the brains of increase sharply in the coming Alzheimer's patients. Clinical studies are under way to assess whether vitamin E can prevent brain-cell damage, and whether steroids can quell the inflammation that accompanies the disease. A combination of these approaches might further enhance cognitive abilities.

One of the more intriguing leads comes from recent studies of oestrogen, the female reproductive hormone. US studies sug gest it might play a crucial role in memory and learning. The hormone is mostly made in the ovaries, but easily crosses into

The studies show oestrogen branches of brain cells called dendrites - which receive nerve impulses - and of tiny spines on the dendrites. It also appears to the brain. Many brain cells conboost the level of the brain



Memories are made of this: an Alzheimer's patient tries to improve her hand co-ordination

"In experimental animals hormone, she says. deprived of oestrogen, the dendrites become far less branched and the spines retract," says Columbia University, New York, who studies oestrogen's effect in nected to memory and learning

tant link to memory formation. areas, that are turned on by the In a recent study at the Veter-

ans Medical Centre in Tacoma. Washington, oestrogen sharply Dominique Toran-Allerand of improved the memory and concentration of a small number of women with Alzheimer's.

Twelve women were divided can lead to peptic ulcers and kid- chemical acetylcholine, an impor- also contain receptors, or docking hormone through a skin patch shortage and didn't realise that

and the rest wore a dummy patch. Each subject did not know which group they were in.

Eighty-vear-old Genevieve Mount was part of the study. "My mother had been in a complete cotton fog," says Kay Shaben, Mount's daughter. "Her mind was frozen in the 1970s. She into two groups. Six received the thought there was still a gas much larger studies are needed

all her grandchildren håd grown up and had children."

Shaben quickly sensed that her. mother was getting the oestro-gen. "There was such an immediate change," she says. "My mother's conversations immediately became more logical. She didn't go over the same subject over and over."

In formal tests gauging memory and concentration. Mount and the other women who received oestrogen performed twice as well as those who did not, according to Sanjay Asthana, who conducted the study. Those who received the dummy drug had no change in their memory or concentration. he says.

Asthana's small study is the first controlled clinical trial to be completed of whether cestrogen can be used to treat Alzheimer's. Uncontrolled studies have suggested that postmenopausal women who take the hormone mny reduce their risk of getting the disease or delay its onset.

Although the research is still in its infancy, Khachaturian says, it is "very exciting". However. Alzheimer's experts say to verify these findings. "Based

on the data we cannot recommend that women routinely take nestrogen replacement therapy for reducing the risk of Alzheimer's," says Neil Buckholtz, acting associate director of the National Institute on Ageing. The institute is supporting a study of postrogen in 120 women with the dieease. Results will not be known for at least a year.

All the studies so far involve only postmenopausal women because they experience a sharp drop in oestrogen levels. In men's brains testosterone is converted to oestrogett, but levels remain fairly constant throughout life.

estrogen is already used to treat menopausal symptoms, prevent osteopornsis and reduce heart dissess risk in women. But it has been linked to breast cancer and cancer in the lining of the uterine ₩all.

Studies - on oestrogen, antiinflammatory drugs or other notential treatments - are rais. ing hopes that Alzheimer's can some day be prevented, but hopes should not be raised too soon.

"We see improvement in people who take anything for this disease." says Stoven DeKosky, director of the Akhelmer's Disease Research Centre at the University of Pittsburgh Medical Centre.

Sometimes it is just the hope and excitement that surrounds a new treatment that leads to short-term improvement," he says. After a short time, benefits prove illusory.

f quantum cryptographers have their way, the days of shuttling secret codes between embassies and government agencies will soon be numbered. Foolproof cryptography rooted in quantum physics rather than mathematical algorithms is just

over the horizon. Based on quantum mechanics, the fundamental theory describing atomic and subatomic phenomena, the aim of quantum cryptography (or QC) is to allow unconditionally secure transmission of the key code over a normal silicon optic-fibre using random infrared laser-generated photons.

Over quantum systems. eavesdropping disturbs the particle code's momentum, leaving a mark that someone has been intruding on the transmission. It also sabotages any hopes of breaking the code.

"With point-to-point systems, a guy physically goes every month with a suitcase bandcuffed to his wrists to deliver the key which is

Cryptographers crack it

Quantum physics offers secure codes, writes Bruce Dorminey

used for both encryption and decryption," says Nicolas Gisln, a QC researcher and applied physicist at the University of Geneva. "That may be acceptable for embassies, but you can't have that for large banking or

insurance communication." Banks, stock exchanges and large corporations generally use two keys, one for encryption and one for decryption. But such a system can never be unconditionally secure since it relies on computational complexity. Theoretically, an eavesdropper with unlimited computing power can break the

That is never the case with QC. The code is simply a random sequence of polarised photons sent as a one-time key. It is different every time, cannot be

copied and is cheaper than classical key cryptography because it is done automatically.

The confidential message is typed into a normal letter keyboard which is automatically transformed into binary code. Next, a polarised filter magnetises photons along either horizontal, vertical or diagonal axes, with each axis signifying

different binary values. Since this takes place within a specially transformed personal computer, by the time the confidential message leaves the desktop it is fully encrypted and can be safely sent along any unsecured channel. At the receiving end, the process is

Operating on an annual budget of only SFr400,000 (£273,000). Gisin and colleagues were the

first to prove that QC would work along any commercial fibre network. Their tests involved sending infrared light pulses along 23km of optical fibre

under Lake Geneva. Now, apart from a few technical refinements involving noise reduction and amplification. Gisin believes the technology is ready to be mmercially implemented.

QC could be used to secure contracts sent via e-mail, digital signatures, passwords, and other Internet-based verifications. At present, QC for home-to-home use is impractical

because optical fibres do not run directly into most homes. But for a bank sending an encrypted message to its local branches the system would work well. Gisin predicts that within 20

years QC will form the basis for most confidential communications involving local inter-office links between banking, insurance, and related financial industries.

Meanwhile, in the US, quantum researcher James Franson and co-workers at Maryland's Johns Hopkins University Applied Physics Lab have been sending photons through open air in broad daylight in the hope of sending and receiving QC signals from low satellite orbit.

British Telecommunications has also been testing quantum systems, the latest of which links PCs with up to 30km of optical fibre, as well as demonstrating how the technique could be used on an Internet-like multi-user optical network.

WE'RE TAKING YOU OFF ENCRYPTION STYMPSON - YOU NEED A REST



"If some technical issues can be cracked," says Paul Townsend, BT's team leader for quantum optics at its UK laboratories near Ipswich, "then it may be possible to build small, secure key distribution systems, perhaps available as a QC plug-in card for a personal

THE GOVERNMENT OF LEBANON The Office of the Munister of State for Ada The Council for Development & Reconstruction

General Notice National Administrative Rehabilitation Program Pre-qualification of Suppliers & Consultants

The Government of Lebanon has received a loan from the Arab Fund for Economic & Social Development based in Kuwait towards the cost of rehabilitating the capacities of 11 Lebanese Public Autonomous Agencies. The Office of the Minister of State for Administrative Reform (OMSAR) in collaboration with the Council for Development & Reconstruction (CDR) intends to apply a portion of the proceeds of this loan to eligible payments under contracts for which this invitation for pre-qualification is issued. Contract ecompass the following activities:

 Provision of basic office equipment & communication systems. 2. Provision of office technology including PCs, peripherals networks, etc., establishing basic information applications formulating general master plans for information systems providing training and after-sale maintenance of both equipmer and systems. Various specialized training in addition to equipping a large

ication training center. 4. Consultancy services in the fields of policy & program formulation, re-engineering of administrative structures functions, and processes, etc.

Eligible suppliers & consultants who wish to pre-qualify are welcome to address inquiries & obtain pre-qualification forms arting the fifth of March, 1997 at the following address: The Office of the Minister of State for Administrative Reform

Project Management.

Starce Bidg. - George Picot Street - Room 519 Beirat - Lebanou

Tel: (++961) (01) 371594/6/8 Ext.165 - Fax: (++961) (01) 371599 E-MAIL: hnoubsyed@ousser.gov.lb Contact: Miss Lamia El Moubsyed - Project Coordinator

Technical Cooperation Unit lification is open to firms & voluntarily formed joint ventures from eligible source countries in secon ent procedures of the Arab Fund. Forms shall be completed and returned not later than April 154, 1997.

MIGRATION HELP LINE

Whether it's the lure of Australia or a career move to UK. Cooper Lancaster Brewers, a top 30 firm of chartered accountants, can advise

you. Our newly established migration team can help with all aspects of migration, from private to corporate, temporary visas to perm residence, and all business migration. For a free assessment of your migration potential. fax or write to:

Helen Burnard (registered migration agent 50073 Aust.) ration Services Manag COOPER LANCASTER BREWERS 8th Floor, Aldwych House, 81 Aldwych, London WC2B 4HP FAX: 0171 242 2444 or PHONE: 0171 242 1117 E.mail: CLB.CO.UK

Liechtenstein

on Tuesday, June 10

Lindsay Sheppard Tel: +44 171 973 3225 Fax: +44 171 873 3204 or John Rolley (Geneva) Tet: +41 22 731 1604 Fax: +41 22 731 9481 Ernet Jeony (Schwanden) Tel: +41 55 644 3070 Fax: +41 55 644 3076

or your usual Financial Times representative FT Surveys

Chicago's OCC gets new deputy

Market clearing and settlement organisations are, ordinarily, dreary domestic businesses, but the Chicago-based Options Clearing Corporation has managed to go global, packaging and selling internationally the technical systems that have made it successful at

As the equity options business grows globally, and domestic stock link options trading and trade markets on almost every continent initiate options trading, the OCC's techniques and experience have been widely consulted and have developed into a lucrative side business for OCC.

The man most responsible for this international expansion is George Hender, a lawyer and 10year OCC veteran. Hender, 52, has now been named OCC management vice chairman, in recognition of his role in growing the OCC's bustness during the past decade. Wavne Lutheringshausen, OCC's chairman, said Hender had helped define OCC's overall business direction and had a major impact on the options business in general. The OCC is jointly owned by the

American Stock Exchange, the Chi-Pacific Stock Exchange and the Philadelphia Stock Exchange.

Perhaps the most exciting project now before Hender is a cooperation between OCC, the Chicago Board Options Exchange, and the Swiss stock exchange, to develop and sell screen-based options trading systems that one day could clearing worldwide, allowing traders round-the-clock access to derivatives on a large menu of international equities. Laurie Morse,

Philippines Shell new chief executive

Oscar Reyes, vice-president of legal and corporate affairs of Philipinas Shell Petroleum Corporation, has been appointed chief executive of Shell companies in the Philippines. with effect from May 1. He replaces Reinier Willems, who will take up the position of Shell director of petrochemicals outside Europe. The Philippine oil sector was

five US equity exchanges whose deregulated last month, allowing of the country's market for packderivatives trades it clears: the an influx of new players to challenge the triumvirate of Shell. cago Board Options Exchange, the Petron and Caltex and ending New York Stock Exchange, the state-controlled pricing. In anticipation of increased competition in the market, Shell has invested \$1bn in the past four years, of which the bulk was spent on a new refinery. During the last 12 years, the group has increased its market share

INTERNATIONAL PEOPLE

from 18 per cent to 35 per cent. Reyes, 51, joined Philippine Petroleum Corporation in 1971, after graduating in economics from the Ateneo de Manila university and taking an MBA from Harvard Business School. After Shell took over the group in 1986 he became general manager for treasury and planning. During 1990-92 he was based in London as regional finance adviser for south America and subsequently became vice-president for huma resources. Justin Marozzi, Manila human

Change at Mexico's Grupo Bimbo

One of Mexico's most publicity-shy companies is to have a change at the top. Grupo Industrial Bimbo which commands up to 90 per cent three hectic years at Northern Robert Gibbens, Montreal

aged bread and cakes - has announced that chief executive Roberto Servitje is stepping down in May, after 52 years.

Servitje, a second-generation immigrant from Catalonia, founded Bimbo in 1945 together with his brother Lorenzo, who remains the group's chief shareholder. Lorenzo Servitie handed over the chief executive's post to Roberto three years ago; now Lorenzo's son's Daniel Servitje, 39, takes command.

The challenges for the publicly listed company will be to widen its exports and operations abroad its 15bn peso sales last year - and to branch out into other parts of the packaged food industry.

But Roberto Servitje, who will remain chairman, has some major achievements behind him. Despite Mexico's depressed domestic economy, Bimbo's sales have consistently grown for more than two years. Daniel Dombey, Mexico City

Currie moves across to banking

Peter Currie, 46, is wrapping up

Telecom, Canada's International telecommunications equipment maker, to move to the Royal Bank of Canada on April 7. He will become executive vice-president and chief financial officer and be part of the bank's top seven-man policy committee, along with John Cleghorn, chief executive.

"We built a strong financial team and accomplished much at Nortel". he said. "The Royal Bank job was a tremendous opportunity for me...The bank has to reduce costs and reposition its product lines, but also diversify outside Canada. I hope to contribute to all which accounted for 16 per cent of three objectives, especially diversification", he added.

The Royal, with C\$234bn assets and Canada's biggest bank, said Currie will succeed Emile Bolduc as chief financial officer. Bolduc continues as vice chairman responsible for Quebec and European operations and will take on addedresponsibilities.

Wes Scott, 50, with an extensive background in finance and telecommunications, takes Currie's job at Nortel, stepping up from executive vice president corporate. Nortel is controlled by BCE, Canada's biggest private sector company.

20.0

_ >= -

27.75 L2

1 5 **5 5** 5 6

- - 3

100 C

14

To be in

40 mg

1000

.-..

· Park

\$5 as

.

10 A 2 47

٠. سع

. تعوار سام

N K

· British

والمجيدة الما 46.00 · ''' ''' 17-12

50° 5 86

- ±

-

e territorio de la composición del composición de la composición de la composición del composición de la composición de la composición del composición de la composición del composición del composición de la composición del composición del composición del composición del composición del composición d

111

* *

ON THE MOVE

■ Gary Moss has joined the worldwide executive board of SAATCHI & SAATCHI, bringing the board's numbers up to 12. He oversees the agency's Procter & Gamble business. ■ DATAWORKS CORPORATION has appointed two new board

members, Tony Domit, and Roy Thiele-Sardina. Domit was with Xerox for 22 years and Thiele-Sardina with Sun Microsystems for more than 11 years. ■ NATIONAL

SEMICONDUCTOR have appointed Roland Andersson as vice president and general manager Europe, replacing Hans Rohrer, who is leaving to pursue other interests. ■ HONGKONG TELECOMMUNICATIONS

has appointed Robert Lerwill as an executive director. He became Cable and Wireless's executive director of finance in January. EUROTUNNEL has appointed Pierre-Yves Rogez as director of purchasing.

■ Donald Koziol has been appointed president of AON SPECIALTY GROUP. ■ Larry McCurdy has been appointed president, chief

ECHLIN, replacing Scott Greer, who resigned as president in January, and Frederick J. Mancheski, who retired as chief executive in February, Joseph Onorato has been appointed to the newly created position of vice-president and chief financial officer. ■ PHILIPS has appointed Mike Moakley as regional executive North America, in addition to being president and chief executive of Philips Electronics North America. ■ Stephen Holden has been appointed managing director of PILKINGTON France, replacing Christophe Guillot, who has been promoted to the post of commercial development director of

executive and a director of

Pilkington Europe. Alok Vajpeyi has been appointed representative and head of equities in India for BZW, based in Bombay. Klaus Petersen has been appointed president, Hercules Europe, based in Brussels, for HERCULES. the US speciality chemicals company. Peter Hutton replaces him as vice president at Hercules paper technology division, Europe. ■ John Dean and Nick Triggs are joining Fox-Pitt,

Kelton (FPK), the international investment banking group, from Chase investment Bank Limited. ■ MATTEL has appointed Michael Rosicki as president of Mattel Canada. ■ ALUMAX said George Stoe, an executive vice-president and company director, has resigned due to management differences. Alumax has no immediate plans to replace him. ■ Irene Greco, chief operating officer and executive vice-president of FINANCIAL BANCORP, has resigned. The company has appointed chief financial officer James O'Gorman to the addional post of executive vice-president THE CHICAGO MERCANTILE EXCHANGE has appointed two new directors: David Puth is managing director in Chase Manhattan Bank's forex June.

derivatives group, and Verne Sedlacek, executive vice-president and chief financial officer of Harvard Management, a subsidiary of Harvard University. **■ GOLD FIELDS NAMIBIA** has appointed Hugh Robinson as its new managing director from April 1. Robinson has been the managing partner in

Namibia for Ernst & Young since 1985.

Henrik Olejasz Olsen has been appointed vice-director

of DEN DANSKE BANK and head of its financial division, replacing Peter Engberg Jensen, who has been appointed director of Nykredit, Denmark's largest building society. IBJ SCHRODER BANK AND TRUST has appointed Alan White as managing director in charge of the syndications group. He joins from CIBC Wood Gundy Securities, where he was a director in the loan syndications group. FUJI XEROX chairman Yotaro Kobayashi is expected to resign as Japanese chairman of the Japan-US Business Council in July. A successor will be appointed at a general meeting of the council in

AMÉRICAN RE has appointed Kenneth Kaczmarek as president of American Re Asset Management, American Re's investment management unit. ■ The TIMBERLAND

COMPANY has announced several new appointments in Europe. Jim Seligman, former president of Speedo

International, has been appointed to the new position of senior vice-president of international and chief executive of Timberland's European operations. Patrick Baboin is now heading Timberland's French subsidiary. Peter Pio Hofenbetzer has recently joined Timberland from Swatch, to head up Timberland's German subsidiary. ■ VOLKŠWAGEN

management board member Jens Neumann will replace chairman Ferdinand Pièch as supervisory board chairman of SKODA from April 16. DEUTSCHE MORGAN GRENFELL has appointed

James Walker to head.its Latin American research division in New York. ■ UNITED AUTO GROUP INC has appointed Marshall Cogan chairman and chief executive, effective April 17, succeeding Carl Spielvogel, who has resigned. ■ David Young has been

appointed president of DURACELL EUROPE with responsibility for all sales, trade marketing and customer relations activities. ■ Andrew Carl Wilk has been promoted to senior

vice-president of programming and production at NATIONAL GEOGRAPHIC TELEVISION. ■ Hazel O'Leary, former US secretary of energy between 1993-97 has joined the board of ICF KAISER INTERNATIONAL A. C. Moore has joined US investment bank PRINCIPAL FINANCIAL SECURITIES as senior vice-president and chief investment strategist. Moore will serve as an advisor to Principal Financial Securities' chief executive executive committee. research department and investment consultants on the investment strategy for the company and clients.

The RESERVE BANK OF **AUSTRALIA** has appointed Philip Lowe as head of the economic research

International appointments

department

Please fax information on new appointments and retirements to +44 171 873 3926, market for International People. Set fax to 'fine'.

TOURISM • by Canute James

Defining the pleasure principle

A tighter niche in the market is sought as the islands reach saturation point

In other circumstances, the deliberate sinking of a Russian frigate by the Caymanian authorities just off Cayman Brac would have been accompanied by the unpleasant noises of modern naval battle. In the event, applause greeted the quiet fall into 100ft of water of Frigate #356, renamed the MV Captain Keith Tibbetts by the Caymanians.

The frigate, moth-balled in Cuba and bought by the Caymanians through the Russian embassy in Havana for about \$250,000, has quickly become an important attrac-tion in the territory's growing tourist industry. "Cayman Brac felt it was not getting enough from tourism," says Mr Douglas Tar-dif, the acting director of

"The destroyer was towed from Cuba and sunk to stimulate interest. Diving the wreck is now very popular. Many divers visit the Caymans specifically to dive a Russian ship."

Tourism is the main pillar of the economy, accounting for 70 per cent of gross domestic product and 75 per cent of the government's revenue. There has been a steady growth in the volume of both cruise ship and stayover visitors in the past four years, reaching 1.1m last

The administrators of Caymanian tourism, and the island's business leaders, feel that continued expansion could be at a price that the territory cannot afford.

Playing host each year to 40 times as many visitors as there are Caymanian resithe environment and sup-number of cruise visitors to

16 to 122 (1875)

医动物性结合 Straits off

g man eleginant lit

obvious on the days George Town slows to a crawl when it is taken over by thousands of day trippers from cruise ships.

There is little space left on the famed Seven Mile Beach for building more hotels and increasing the Caymans' capacity beyond the current level of 2,100 rooms. Saturation threatens, forcing the islands to seek controls on the numbers of visitors and to attempt to attract a more

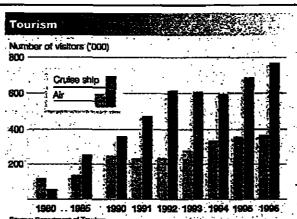
"I think the Cayman says attorney Mr William Walker of W.S. Walker and Company, who has seen the territory grow into a leading

"These are very small islands with fragile economies. If tourism is built up too much, we could run out of facilities. We need to limit numbers. We should forget the number count and go for quality and we will have more money coming in. What will it be like here in 20 years? This is what wor-

A Cayman Islands holiday, however, is not for backpackers and campers. Tourism administrators argue that the islands offer a high quality holiday. They already target the higher end of the market as one way of preventing the resorts becoming overwhelmed.

"We have targeted the upscale market," says Mr Tardif. "Studies indicate that the average visitor to the Cayman Islands has a family income of over \$100,000 a year. The Cayman Islands is a relatively expensive holiday, but there are few complaints about this because we stress the quality of the

product." A less subtle approach is dents will put pressure on being taken to control the



grown by about 5 per cent a year, and is expected to reach over 400,000 this year. A cap of 6,000 visitors a day will allow some growth but will lead to reduced ship calls when larger vessels, with about 5,000 passengers, visit the islands.

The authorities have increased policing of ships, Islands has gone in too and penalised lines that much for the mass market." have damaged reefs and illegally discharged effluent within the boundary of Caymanian waters.

Like other resorts in the Caribbean, Cayman Islands' tourism is frequently affected by developments in

> These islands are small and fragile. We should forget the number count and go for quality'

its important markets. Most tourists visiting the islands come from the US. Efforts to attract wealthier visitors have cushioned fluctuation in tourism revenues caused changes in the health of the US economy.

Other factors have affected the volumes of visitors. The number of stay overs declined just after the Gulf War because of American concerns about security overseas. Changes in the values of currencies against the US dollar have sometimes made a European holiday more competitive for North

Americans. The Cayman Islands, like

George Town, which has other Caribbean tourist destinations, has lost some visitors to the efforts by several US states to offer a cheaper and safer holiday.

There is an attempt to broaden the market. In addition to increasing promotion in Canada and the UK, there are plans to encourage a larger flow from Japan. This is being supported by a bid to expand the attraction of a Caymans holiday beyond the traditional sun, sea and

Tourists are encouraged to visit a botanic park that offers flora and fauna indigenous to the Cayman Islands. Pedro Castle, built as a traditional great house at the end of the 18th century and later the seat of the first elected assembly, will also attract tourists interested in his-

tory, says Mr Tardif. Meanwhile, the government is at pains to protect the environment. A turtle farm, open to the public, not only produces for the local market but also releases thousands of turtles each year, to repopulate those threatened in the wild.

The Cayman islands faces competition in the region from Aruba, which aims at a similar market, say officials. But, as at other Caribbean resorts, there is another nagging worry.

We could face serious competition from Cuba, if and when it opens up, although this competition will not be permanent because the country will not cater to the type of tourists we do," says Mr David Bird. chairman of the Cayman Islands Chamber of Com-

table sleeping giant in Carib-

DOING BUSINESS • by Edward Luce

On the charm offensive

Exorbitant labour and rental costs have yet to

outshine the Caymans' appeal

If imitation is the sincerest form of flattery, the Caymans ought to be in the business of self-congratulation. As the largest offshore centre in the Caribbean, the Cavman Islands is a model for newer competitors such as the Turks and Caicos Islands.

Whenever the Caymans adopts good or innovative legislation, such as its company trust framework or its laws against money laundering, it tends to be duplicated shortly afterwards.

One aspect of the Caymans which rivals will not want to follow is the colony's very high cost of doing business. But banks with offices in the Caymans say that the benefits of operating out of the colony still comfortably outweigh the disad-

vantages. The availability of many of the world's largest banks and some of the most renowned legal and accountancy firms within five minutes gentle walk of each other, is a luxury few can overlook. The ease of doing business and the charms of the island's surroundings are seen as a potent combination by local bankers.

Given the choice between the Cayman Islands and Bermuda for a February or March annual meeting few companies would hesitate at least while costs remain similar.

"Which would you prefer, a cold rock in the middle of the Atlantic or a sundrenched Caribbean island?" asks Mr John Pitcairn, director of Mutual Risk Manage ment, which manages captive insurance companies in the Caymans. "The pleasure of holding AGMs in the Caymans is definitely a plus factor in its favour."

Despite this, there is growing concern that increasing costs in the colony will begin to deter new investors unless remedial action is taken. At US\$60,000 to the Caymans is almost twice ment agreeing to lower fees ahead of the game." as high as the average rate on applications to set up a in the Channel Islands or the

Isle of Man. As only half the colony's often hire expatriates at even higher costs. A work permit for an executive can be \$7.000 to \$8,000 a year. The rept on a three-bedroomed condominium is between \$4,000 and \$6,000 a

"There is no doubt about it, costs are a growing worry," says Mr Brian Balleine, managing director of Royal Bank of Canada Trust in the Caymans. "The problem is that it is almost impossible to bring the cost of labour down. The population is too small for that."

Mr Bill Walker, head of a local law firm, says that companies often find it impossible to fill even routine jobs with local people. "We have companies advertising for a secretary that don't get a single reply, says Mr Walker.

With almost no scope for reducing the price of labour, the Caymans is attempting to put a lid on other types of cost. Last year, the colony cut the fees for registering companies by about 50 per cent in a package that the

company, local law firms agreed to reduce charges.

At \$410, the government population of 30,000 was says that the basic fee for born locally, companies processing an application for an exempted company is lower than in many other offshore centres. "We realised we were in danger of pricing ourselves out of the market," says Mr Delano Solomon, the island's registrar general. "We estimate that the total costs of setting up a company [between \$5,000 and \$15,000, including private sector fees] in the Caymans is probably better now

than the regional average." As a no-tax economy the Caymans has very limited scope for reducing costs any further. Dependent entirely for its budget on the revenue from corporate fees, port charges, stamp tax on property and duties on imports, it can only realistically compete on quality of service. This will mean squeezing more value out of a competi-

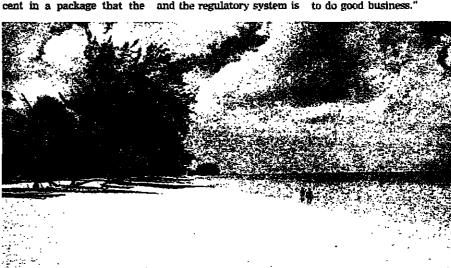
tive financial sector. 'The problem is we already offer very high-qual-ity service," says one banker. "The quality of labour is high, electricity is reliable, communications are good - although expensive -

\$70,000 a year, the cost of private sector helped draw lean. It is hard to know what hiring a junior manager in up. In return for the governmore we can do to remain

Few offshore centres can match the Caymans for speed of service. An individual or a company wishing to set up a subsidiary in the Caymans can process their application within two hours according to the registry office - although the average is more like two days. With the help of its private sector consultative body, the 15-member legislative assembly can draw up a quality statute within three months

Apart from the high cost of communications, which Cable & Wireless, the local monopoly, says it is planning to rectify, the scope for improvement is limited. Mr David Bird, chairman of the local chamber of commerce, says that the Caymans real advantage comes from the simplicity of its regulations. As long as it remains easier to do business in the Caymans than elsewhere, the colony will attract money.

"To put it frankly, offshore financial centres thrive on fear of higher taxes, fear of interfering regulations and fear of political instability." says Mr Bird, "As long as the Caymans can provide minimal but high quality regulations we will continue to do good business."



Just one of the reasons why business men and women like going to the Cayman Island

The National Trust for the Cayman Islands is a statutory, membershipbased conservation organization, managed by a core of permanent staff under the guidance of a Council elected by the membership.

The Trust's work is funded by individual and corporate memberships, grants from many sources, fundraising events and sales, and by bequests and donations. It is also supported by free or discounted services from many local businesses, and by tireless volunteer efforts from many people throughout the local community.

Working to preserve the Cayman Islands' natural environment and places of historic significance, for present and future generations.

The National Trust for the Cayman Islands now owns and manages seven nature reserves and seven historic properties, distributed among the three Cayman Islands.

Major Trust properties include the Booby Pond Nature Reserve on Little Cayman, a major seabird breeding rookery which is Cayman's first Ramsar site. Ancient undisturbed tropical woodlands and wetlands are protected in Grand Cayman's Mastic Reserve and Salina Reserve, while Cayman Brac's endangered parrots nest in the Brac Parrot Reserve.

With the Mission House in Grand Cayman's first capital, Bodden Town, the Trust's historic sites now include one of Cayman's oldest For more information on:

The Trust and its goals, current projects and activities

Corporate or personal membership in the

Ways you can support the Trust's work

Contact:

Wendy Moore, or Fred Burton National Trust for the Cayman Islands P.O. Box 31116 SMB, Grand Cayman Cayman Islands British West Indies

Tel: (345) 949 0121 Fax: (345) 949 7494 E-mail: ntrust@candw.ky **Forthcoming Financial Times Surveys**

Monterrey

- Tuesday, May 6

Bolivia

- Monday, May 26

Brazilian Finance & nvestment

- Tuesday, June 3

For more information, please contact:

Michael Geach in New York

Tel: 212 688 6900 Fax: 212 688 8229

or your usual Financial Times representative

FT Surveys



Martin Wolf

Russia's missed chance

By failing to stick to its radical reform programme, Moscow has prolonged economic decline and unnecessarily widened the gap between rich and poor

On my first visit in five icy is widely attacked as years to Moscow last week, Russian communism 'shock therapy' which penseemed already to belong to alises the poor, the reality another era. Happily, the is, in fact, precisely the opposite". Thus the failure majority of Russians agree, as was demonstrated in the to bring inflation down presidential elections last quickly, far from helping summer. But if history has the poor, injured them. It is they who hold their assets discarded the evil empire, what will take its place? The in cash and roubledenominated deposits. The answer to that question remains almost as obscure -rich and powerful enjoy and as dependent on Mr access to hard currency and Boris Yeltsin - as ever. other hedges against infla-If the reforms that started

in 1992 had been pursued The persistently high vigorously and consistently, inflation also undermined the recovery of output after a favourable outcome to its inevitable initial decline Russia's transformation would have been considerabetween 1990 and 1992. The bly more probable than it experience of other reformnow appears to be. It is not ing economies in central that nothing has been and eastern Europe and the achieved over the past five former Soviet Union demonyears. On the contrary, strates that sustained recovinflation was finally ery will only follow successbrought down to low levels ful stabilisation. during 1995 and three quar-Prices were bound to

jump in early 1992 after the initial liberalisation of many ters of the economy has heen nrivatised. Nevertheless, the failure to complete the conquest of inflation and the liberalisation of both prices and trade in the first year or two of reform was a serious mistake. The performance of the economy, the effects on the people and the growth arrears of today. of corruption and inequality have, as a result, all been more unfavourable than

they needed to be.

and December 1996 con-

sumer prices increased 1,700

times, wiping out the life

savings of everyone who

lacked real assets. Unhap-

pily, this includes virtually

every honest Russian.

According to the issue for

the last quarter of 1996 of

Russian Economic Trends

(London: Whurr Publishers.

forthcoming), the ratio of

households' assets to gross

domestic product collapsed

from 100 per cent in Decem-

ber 1990 to 10 per cent by

the end of 1993. Today, 80

per cent of the population

As the authors of a recent

demonstrate.

has no savings at all.

orices. But the failure to bring inflation decisively back down in the subsequent months delayed recovery for years, thereby contributing hugely to the unemployment, hidden unemployment and wage Admittedly rough - and dent on government for Between December 1991

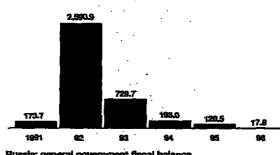
"although stabilisation pol- certainly exaggerated - esti- their pay or pensions. mates suggest that Russian GDP experienced seven successive years of decline. with output last year falling to little over half its level in 1989. Only recently, after the victory over inflation. have signs of recovery emerged. In Poland, by contrast, where stabilisation of inflation worked quickly, there were only two years of declining output, the cumulative decline being less than 20 per cent.

This failure to stabilise inflation quickly is understandable, particularly given the disastrous budgetary position. As the chart shows, expenditure of Russia's consolidated government was 66 per cent of CDP in 1992, when revenues were only 44 per cent. Ever since the government has been struggling to cut spending faster than it has

It has failed. Spending of GDP, the capacity of the was slashed to 37 per cent of GDP by the first half of last year, but its revenue was extremely limited. well below that level. These heroic efforts to achieve fiscal balance have also, unfortunately, been at the expense of large arrears on sums due to those depen-

The struggle for stabilisation

Annual % change in goods CPI



Revenues 44.2 385 318 312 280 313 29.0 Actual balance 21.6% 80 804 55 65 65 9.1 7.7

spending was only 81 per cent of the budget. This inability to spend reflects the failure to raise planned revenue. Only 16 per cent of taxpayers complied fully with their obligations to the

budget in 1996, with 73 large

enterprises responsible for

40 per cent of the arrears. Mr Yegor Gaidar, deputy prime minister during the early reforms, notes that across the transforming economies of central and eastern Europe and the former Soviet Union the share of fiscal revenue in GDP is inversely related to speed in bringing inflation under control. The irony, he concludes, is that those who rejected shock therapy as too brutal have ended up with a smaller and weaker state than they would have otherwise had. With a reve-

nue base under 30 per cent

Russian state to meet the

demands upon it is now

The failure to stabilise swiftly has not only damaged the poor and weakened the power and credibility of the state. It also greatly and a working democracy facilitated the accumulation of unearned wealth by those with access to money and influence. The combination of highly subsidised credit and availability of valuable commodities at controlled prices created opportunities for vast profiteering. The winners in this game could then take advantage of privatisation to turn their new

Thus, the slowing of the pace of reform after 1992 impoverished the many and enriched the few; it prolonged the decline in output: it weakened the state's and it increased opportunities for corruption. In all tation of the reformers and International Affairs, 1995)

trol over many of Russia's

most valuable assets.

undermined the credibility In 1996, for example, of the reforms they had promoted. For this sad outcome, the dire political and economic situation of Russia itself was the principal explanation. But Mr Yeltsin's vacillation and, not least, the failure of the West

> heavily to blame. Failure to complete the early tasks of stabilisation and liberalisation is history. but it is not ancient history. It bears directly on the task ahead of the government to be announced this week

> to give him timely financial

support and advice are also

The delay in putting Russia firmly on the path of recovery makes success now more urgent - though also more difficult. The new government must achieve irreversible stabilisation: deregulation of competitive business; regulation of monopolies; tax reform; and a thorough rethinking of social spending. It must learn to interfere less, but more effectively.

Russia will not return to communism. But what it will become instead remains open. It may develop a dynamic market economy But it may, instead, embrace a corrupt and despotic corporatism. Or it could be an amalgam: turbulent itself and a source of

Given the personalities in the wings of politics, much still depends on Mr Yeltsin, now in his last years in office. His will and determination remain crucial. His wealth into permanent con- new government promises to be the first to attempt coherent reform since 1992. He must give it all his backing if it is to complete the task his reformist government of 1992 set out to

capacity to raise revenue; *Less Inflation, Less Poverty, Brigitte Granville and Judith Shapiro with Oksana these many ways, it Dynnikova, Discussion severely weakened the repu- Paper 68 (Royal Institute of

Rights and wrongs

Stefan Wagstyl and Robert Corzine on Shell's new stance on business practices

The plan by Royal Dutch! Shell to consult environmental and human rights groups on sensitive projects is a belated recognition of the influence on multinationals of international public

The company is responding to the public roasting it received in 1995 over its operations in Nigeria following the execution of Mr Ken Saro Wiwa, the minority rights activist, and its proposal to dump the Brent Spar oil platform in the Atlantic Ocean.

Sheli's move, announced yesterday, is particularly significant given the company's reputation for being among the most secretive and arrogant of multinationals. If Shell is really opening up, it suggests lasting changes are under way in the international business community. By committing itself to talks on human rights as well as environmental issues, the group is moving into territory hitherto avoided by even the most progressive companies.

In its revised statement of business principles, Shell says it supports "fundamental human rights in line with the legitimate role of busi-

"This opens a potential Pandora's box." says Mr John Elkington, chairman of SustaiNability, a Londonbased consultancy. "If you tell some governments you're going to discuss human rights, you might not get a project at all."

Like other companies, Shell is responding both to growing public interest in development issues and to the increasing speed of international communications.
"Its a CNN world," says Mr John Jennings, chairman of Shell Transport and Trading, the UK arm of the Anglo/ Dutch group. "And that means its a show-me world, not the trust-me world of the increasing speed

Twenty years ago, news of Of international unrest in remote oil areas might have taken days to reach the nearest city, let alone the wider world. But the spread of video cameras

faxes means even minor inci- will be "more activist" in dents receive a rapid international airing.

Mr Tim Melvilla-Ross, the director general of the Institute of Directors, says most companies still apply different standards to operations in the developing world to those in their home country. "But there is a convergence between the two sets of val-More and more companies

are trying to develop groupwide, consistent policies towards the environment. Their watchword is "sustainable development" - balancing economic growth and environmental protection. Among the leaders is Monsanto, the US chemicals group, which in the early 1990s invited non-governmental organisations for brain-storming sessions with As Monsanto has discov-

ered to its cost, however, even companies with enlightened reputations can run into controversy. The group is under attack over its sales of genetically-altered soya beans, which NGOs claim sets dangerous precedents. There are still big differences of opinion about what is sustainable development," says Mr Elk-

Shell acknowledges it has "no magic insights" into corporate responsibility and that its revised policy statement is unlikely to end the dilemmas it faces in several

Shell is responding both to growing public interest in development issues and to the

communications

and satellite phones and countries. Although Shell negotiations with questionable host governments, "it would be incredibly danger ous if we were to become the final moral arbiters" of whether controversial oil and gas development should go ahead, says Mr Jennings Drawing a line in the sand is the essence of government responsibility."

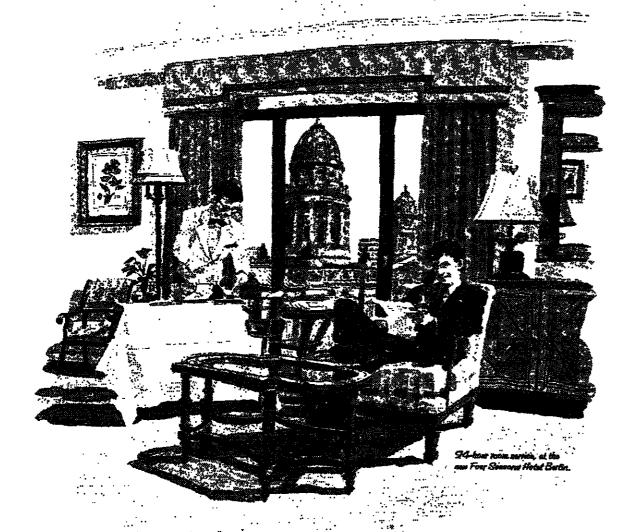
For their part, NGOs are wary of getting too close to business until they are convinced of genuine cooperation. "Companies like Shell must first prove that their attitudes have changed," says Ms Malini Mehra, international campaigns officer for Friends of the Earth. "And even if we co-operate we must keep our right to speak out publicly." Greenpeace takes a slightly more conciliatory

approach, in spite of its spe tacular role in the Brent Spar affair when its activists boarded the rig to prevent its scuttling. "Companies are says Mr Steve Warshal, editor of Greenpeace Business, the organisation's magazine For example, Unilever, the Angle-Dutch food group, last year agreed to stop asine fish oil produced by hooverfishing in the North Sea after talks with Greenpeace and other NGOs. The company is now working with NGOs to set up a Marine Stewardship Council to carepaign for environmentally

sustainable fishing. Companies with retail operations in industrialised countries - such as Unilever and Shell – are the most vulnerable to NGO pressure. But even smaller companies with no high street presence want to avoid the embarrassment of a public hounding.

Enterprise Oil, the UK's largest independent explorer, last week published new internal guidelines stressing that all business should be conducted on an ethical basis. There are, it says, "too many people, including shareholders and employees, monitoring our

The hotel accompanying Berlin into the 21st century offers more than a few elegant reminders of earlier ones.



The gold standard for travelers in four corners of the world has arrived in the historic centre of Berlin. Intimate in scale (only 204 rooms), the newest Four Seasons Hotel abounds with comforts - from huge marbleclad bathrooms to one-hour clothes pressing, to a gracious staff that can prepare a luscious meal in the privacy of your room. What's more, like every Four Seasons Hotel in the world, we offer such comforts 24 hours a day. Overlooking historic Gendarmenmarkt Square, we're steps away from the Brandenburg Gate on Unter den Linden, and conveniently FOUR SEASONS HOTEL situated near the future centre of government. Call your travel counsellor or 936-5019 Berlin about the new hotel in the heart of Europe's fastest-growing business centre.

CHARLOTTENSTRASSE 49, 10117, BERLIN, GERMANY, TEL. 49-30-20 33 8 FAX, 49-30-20 33 61 06 VISIT OFR WEB SITE: www.fabr.com

Number One Southwark Bridge, London SEI 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to fine), e-mail: letters editor@ft.com Published letters are also available on the FT web site, http://www.Ff.com Translation may be available for letters written in the main international languages.

·LETTERS TO THE EDITOR:

German government is not guilty | Germany is | All C of creative accounting over Emu From Mr Klaus Kinkel. ria as they are agreed by all Only a few years ago most

In his FT interview of March 17 ("Mover and shaker"), Gerhard Schröder, prime minister of Lower Saxony, states that the German government is employing "creative accounting" to achieve the stability criteria for commencement of the third stage of economic and monetary union. This is an irresponsible attempt to frighten the people of Germany, and one which implies that the German government is not treating the stability criteria seriously. I utterly reject this instruation.

The German government remains fully committed to introducing the euro on schedule on January 1 1999. Another thing must be absolutely clear: there will be no soft euro. The timetable is conditional upon strict adherence to the crite-

in the treaty. The decision will be taken in 1998 on the basis of the actual data from 1997. Without creative

accounting. Those who, like Schröder, would like the euro to be the "crowning" of the integration process are in fact seeking to postpone it indefinitely. On the contrary, the introduction of the euro founded on a Europe-wide culture of stability - will give Europe, both economically and politically, the stimulus to integration it needs to be able to continue to play in the first division of the international political and economic league in the

21st century. The key factor is the culture of stability. On this we have made huge progress all over Europe – and this has only been achieved through the prospect of the euro.

member states had budget deficits of between 5 per cent and 6 per cent or more. In 1996, four bad new borrowing of under 3 per cent, and

six more between 3 per cent and 4 per cent. This is the great opportunity for our economy: a Europe-wide area of stability in which the German culture of stability is adopted by our partners and the stability of the euro is guaranteed for the future through an independent European central bank and the stability pact.

If we do not take this opportunity now, who knows when we will see it again?

Klaus Kinkel. federal minister for foreign Foreign Ministry, Adenauer Allee 99-103, D58113 Bonn,

Conscientious members of meat industry know good practice earns better margins

From Mr Andy Tucker. Sir, Philip Stephens's analysis is, as always, thoughtprovoking and lively, but his article concerning the meat industry ("Seeds of mistrust", March 14) misses two important points.

The first is that it is simply not true that oil participants in the meat chain have created the current problems by money-pinching.

Many farmers bought feed and supplementary cattle in good faith and have since lived with the chaos which has been created by inept politicians. Although it never makes good press

there really are farmers, abattoirs and processors who siderations. do the job properly and responsibly. They know that good husbandry goes hand

Second, the huge driving force of the multiples has for years pushed the meat industry for uniform product at ever cheaper prices. This may at last be changing and not just in the premium retail sector.

in hand with better margins

and returns

With higher disposable incomes, consumers seem to be prepared to pay a small premium for products that have been produced with

welfare/environmental con-

A crucial challenge for the multiples today is to pass some of the premium back down the chain. If it is true that some members of the meat chain are guilty of money-pinching, it is up to the consumers and multiples to play their part in making sure that they do not need

Andy Tucker, managing director. Yorkshire Premier Meat, Aston Street Sheffield, S2 5BD.

Embarrassing questions over Warburg trade

From Mr John Fordyce. Sir, I am writing in connection with your report "Embarrassing times for SBC Warburg" (March 13). I quote: "Short selling ahead of programme trades is

accepted as normal prac-

tice . . . so long as share

prices do not fall too much." What has happened to the famed "Chinese walls"? What has become of the first rule of stockbroking - one deals to the best advantage of the client?

What has become of the

Does the Securities and Futures Authority have any teeth and if it does, why does it not use them?

John Fordyce. 9 bis Rue Casimir Pinel 92200 Neuilly, rule about "insider trading"?

linchpin of Emu project

From Mr Robert Solomon. Sir, The Europa article by Professors Modigliani and Baldassarri ("A euro minus the D-Mark", March 14) suggests that the Bundesbank might succeed in keeping Germany from qualifying for European economic and monetary union and that the other European Union countries should go ahead with-

out Germany. It seems to me that this proposal ignores both an important political reality and a bit of European Monetary System history.

What is driving France and Germany to form Emu is what motivated de Gaulle and Adenauer as well as Giscard d'Estaing and Schmidt: to bind Germany and France together so as to prevent a repetition of the terrible events of the first half of the 20th century. They are try-ing to achieve a political end via economic means.

France also has economic reasons for wanting to replace EMS with Emu. It follows that France would not want to go ahead without Germany.

It is also worth remembering what happened during the EMS crisis in the summer of 1998, when there was heavy speculation against the franc.

A French proposal for dealing with that crists was that the D-Mark should temporarily withdraw from the exchange rate mechanism (ERM) of the EMS. It turned out that the Netherlands, Belgium and Luxembourg, and perhaps other countries. would have followed Germany, leaving France with relatively weak currencies in what remained of the ERM. The proposal was dropped.

Something similar could happen in the untikely event that France tried to forge an. Emu without Germany.

Robert Solomon, guest scholar, The Brookings Institution, 8502 W. Howell Road, Bethesda, MD 20817

Jewel in the Royal Collection

To see the Mughal illustrations in the Padshahnama of Shah-Jahan all at once is an opportunity not to be missed, writes William Packer

laban is one of the great-Collection and without question one of the most important of Islamic manuscripts Mughal dynasty that ruled over and works of art in the country. But by its very nature it is one of the least well-known, a volume of text and related illustrations beld in the Royal Library at Windsor, seldom exhibited and even then only by an open page at a time

Never since it was first assembled, and not perhaps even then - for the exact manner and sequence of its making are still closely debated has it been possible to see its illustrations all at once. Lately, however, need of conservation not so much of the paintings themselves, which were in remarkably fine condition being shut up in a book has its advantages - as of the mounts and decorated borders, required the old binding to be broken up.

This interval before rebinding presents at last a natural opportunity to show the lot. Happy coincidence with the 50th anniversary of Indian independence, has allowed these Mughal paintings to return to Delhi for the first time in 200 years, the first loan to the sub-continent of any kind from the Royal Collection. Back again for this show in London, they then go to the US before returning home to the Royal Library, to be reassembled and the book shut once

The Padshahnama came into the Royal Collection in 1799 as a gift.

he advent to London - to the

Old Vic, forsooth - of a new

top-level repertory theatre

company must be cause for

rejoicing. London theatre, though still

a glory often enough, is not so rich in well-staged plays that a new and

changing supply of them should not be

a considerable addition to the scene.

The company, which includes presti-

gious actors from several generations,

is Peter Hall's; and Hall, with his

wonted canniness, has launched it by

directing Harley Granville Barker's

Waste: an important play seldom

revived because it requires a large cast.

but very "now" in its mature treatment

of the backstage life of politicians and

only luke-warm admiration for the

prospect of the season and the production itself? Mainly because of misgiv-

ings about Hall himself. Hall has been

a central pillar of British theatre for 40

years now, and any London theatre-

goer is likely to have seen some, per

Hall stagings. This production of Waste

exemplifies several of his characteristic

virtues: lucidity, intelligence, stylish-

ness. It is, however, less than wholly

absorbing; and in this it resembles too

much of Hall's work. Tepidly paced, it

keeps its audience at a distance. Here

are several of Britain's most distin-

and yet it is hard work to keep attend-

ing moment by moment to their endea-

of the Old Vic are uncomfortable for

such plays as Waste, which consists

largely of drawing-room or office con-

versations. It is hard for actors to pre-

serve the intimacy of naturalistic, pri-

vate, 20th-century conversations while

working hard to make them register

into the horseshoe of this old theatre.

True, these actors are almost all skilled

technicians; and, technically, they

bring it off. But one senses the effort

involved, and only intermittently can

changing currents of the play. It is no

accident that the most distinguished

staging of any of Harley Granville

Barker's plays in recent years, Richard

Eyre's National Theatre production of

The Voysey Inheritance, took place in

the small Cottesloe Theatre, with the

one relax into concentration on the

Another problem is that the depths

Why then do I leave the Old Vic with

contemporary account of the life and est treasures of the Royal reign of the emperor Shah-Jahan, son of Jahangir and fifth in direct line from Babur, founder of the most of india from the 16th to the 18th centuries.

Shah-Jahan, builder of the great forts at Agra and Delhi and of the Taj Mahal, reigned from 1628 to 1658. The Windsor volume is incomplete years of the reign, but of the surviving versions it is the only one that is

Udgir, and at last the wedding of Prince Awrangzeb, the less-favoured younger son who was eventually to

In this last image, as in all the paintings, iconography and formal composition are of the first importance. For these are not only works to a general purpose, but specific to the politics of state, with closely in that it ends after only the first ten recognisable portraits of the principal characters. We must understand that the more formalised the pose, illustrated. These 44 sheets in the grander the personage, and for a gouache and water-colour are not all noble not to be shown in profile, the

The subjects include the accession of Shah-Jahan; his weighing in silver; the wedding processions of his sons and the grisly execution of rebellious lords

artists known, but they are clearly by the best imperial court artists of the time.

The subjects treated begin with Prince Khurram, as Shah-Jahan was before his accession. They continue with court ceremonies and particular events, with some elision and conflation of date and incident no more than natural in so evident an exercise in imperial glorification. We see the accession itself; the weighing of Shah-Jahan in silver, the wedding processions of his sons; the defeat and grisly execution of rebellious lords; the capture of the European

by the same hand, nor are all the more particular the slight, Placement, pecking order, was every-thing. Common soldiery and retainers were shown more naturally in the round, and the noble women of the early exploits and campaigns of the court not at all, for their place was out of sight.

And here we have Prince Awrangzeb ostensibly welcomed back by his father. Yet there he stands on the step outside the railing, his body half-turned as he makes his obeisance, far below the imperial balcony, where Shah-Jahan looks sideways into the distance. He is beyond

it is the quality of these works as art Indianapolis.

he Padshahnama of Shah- from the Nabob of Oudh. It is the trading port of Hoogly, a lion hunt, that finally takes the breath away. the siege and capture of Orchha and And it is not just the fineness of the detail, astonishing though it is, that does it, nor the graphic wit of the description - the elephants whisking their tails in the procession; the green pallor of the leading rebel as his head is sliced off; the bright trousers of the dancing girls; the flies buzzing round a severed head.

The true quality is more abstract and painterly than that, the counterpoint of formal abstract structure, whether of balcony, court or canopy, against constant visual movement, the swirl and hubbub of the crowd, the sweep of the landscape, the rush of the mad elephant. But underlying all is an instinctive, essentially abstract formal control of element against element - the cushions of the wedding gifts against the turbans of their bearers; the flutter of the pennants above the elephants' saddle-cloths below; the tilt of a bright roof; the vertical fall of shape

The shadowy artists of the Padshahnama, Balchand, Bhola, Murar, the Kashmiri Painter and the rest, were true artists. This remarkable exhibition is their proper celebration, the fine catalogue, at once meticulous and lavish, a lasting

King of the World - The Padshahnama: The Queen's Gallery, Buckingham Palace SW1, until April 27, then on tour to Washington, New But fascinating as such reading is, York, Los Angeles, Fort Worth and



Imperial princes: detail from 'The wedding procession of Prince Shah-Shuja'

Theatre/Alastair Macaulay

A tepid look at backstage politics



Michael Pennington and Felicity Kendal in 'Waste'

At his best, Barker can seem the best British playwright since Wilde. Like Wilde's An Ideal Husband, but more so, Waste brings to the overlap of political life and private life the multi-faceted

audience placed close to the action on humanity that is so loved in the novels of Trollope. Henry Trebell, a brilliant independent MP, who hopes for a place in the cabinet and plans to disestablish the Church of England, makes Amy O'Connell, a married woman, pregnant. She is in love with him, but chooses to SE1.

have an abortion; and her anguish is rendered more severe when she perceives that he has no love for her and that his sole commitment is to his poli-

This is already impressive stuff (and, for its period, immensely daring), but Barker's plot keeps surprising us. When the abortion kills her, halfway through the play, how will her husband - who has not seen her for a year behave? How will the members of the new cabinet deal with the possibility of scandal looming over Trebell? The drama has several further twists, and it always reveals the marvellous seriousness of Barker's mind.

Still, there are times in Hall's staging when we may long for the leavening wit of Wilde or the mischief and musicality of Shaw. Hall's staging is partly to blame for this; Barker's play surely has more wit and more rhythm than are here revealed. Michael Pennington, in the central role of Trebell, shows the politician's chilly ambition and detachment, but not his energy or magnetism. performance is too honed; he does not listen to other characters persuasively. At no point is any chemistry between him and Felicity Kendal, as Amy, in evidence. Kendal, a highly limited but often effective actress, deploys her callow charms here with welcome vigour. Still she has run her small gamut long before her last exit.

The best performance is by Anna Carteret as Trebell's sister. With economy, repose, and authority, she gives Frances more inner life than anyone else onstage. David Yelland brings similar virtues to the role of the Trebells' friend Dr Wedgecroft. As Amy's husband, Greg Hicks is excellent: dangerous, inscrutable, austere. Denis Quilley is rather too suave, too practiced, a prime minister. As another important and forceful MP, Alan Dobie is dull; as a brittle, meddlesome political hostess, Jenny Quayle is very good.

John Gunter's designs demonstrate three separate households with ideal clarity. The evening improves as it proceeds, and there is much to admire. But one was justified in hoping for

In repertory at the Old Vic, London

Opera/Andrew Clark

A master singer

t's worth seeing the Royal Opera's revival of *Die Meistersinger von* Nürnberg just for Thomas Allen's Beckmesser. Even set against Allen's other distinguished stage-portraits, this is an outstanding performance, because he turns Wagner's town clerk into someone we all know the precious pedant who has just enough redeeming traits to squeeze our sympathy. He is as plausible as he is preposterous, an object of fun who is

not without humour himself. In Allen's hands - and the hands, minutely observed constituent of an along the dusty curtain-rail of the piece of stainless steel? Pennington's marker's box is one of the evening's abiding impressions. But this is also a Beckmesser who knows how to sing. Allen gets the meaning across without compromising his beauty of tone, and the rapier thrust of his responses is both musically and histrionically con-

> Inherited wisdom about Meistersinger suggests the first act belongs to Stolzing, the second to Beckmesser and the third to Sachs. Allen sweeps all three. It is not that he is too knowing, nor ham Vick's production who lives the part with freshness and authenticity. he never takes the part for granted. So is the rest of the show worth it?

For Bernard Haitink's conducting, the answer must be yes. Has anyone heard a less pompous, more inwardly expressive Meistersinger overture? Long legato lines, shapeliness and quick-witted punctuation are the watchwords of Haitink's interpretation. which is spaciously breathed and, apart from a few dead patches in the opening scenes, never lugubrious. The subdued, but the orchestra compensates with beautifully limbered string parts, clean articulation of Wagner's clone.

quasi-baroque counterpoint, and a soft, pre-Mahlerian seamlessness in the Act 3 prelude

Meistersinger has a habit of foxing artful producers: Vick doesn't seem to know what to do with it. The minor mastersingers sit around like stuffed potatoes, bland and virtually indistinguishable, and the only reason we notice the apprentices is because of their Bruegelesque costumes. Important staging-posts like David's Act 1 narration are glossed over; the crowd in Acts 2 and 3 is never more than a like the quick little steps, are a mob. The result is a production which barely scratches the surface. I quite intensely physical portrayal - Beck- liked Richard Hudson's doll's-house messer becomes a fidget, a fusspot, a set, but it has the scale of a smallbundle of nervous insecurity: the indig- house production, an Ambridge-on-thenation in his eyes as he runs his finger Pegnitz without the warmth, sentiment

The only major changes to the 1993 cast are Herbert Lippert's David and Catherine Wyn-Rogers's Magdalene, Lippert has the voice, but he is too fond of singing to the gallery, and his recitation of the rules of the guild sounded like a shopping-list. Wyn-Rogers establishes a strongly-supportive presence and is never fussy: an attractive role-debut. Nancy Gustafson repeats her dignified, sweetly-sung Eva and Gösta Winbergh that he reacts as anything other than a his plastic Stolzing: a few diction lesmature ensemble player. No, he is sim- sons from Beckmesser would not go ply the one stage personality in Gra- amiss. Gwynne Howell's doddery Pogner is starting to fray at the edges, but

As Hans Sachs, John Tomlinson is mis-cast and mis-directed. He sings with unrelenting loudness - a fatal mistake, because the voice needs something in reserve for the two "public" monologues at the end. With no legato to speak of, the great meditative soliloquies at the start of Acts 2 and 3 turn into raspy, short-fused expressions of frustration. This is a pro-active Sachs. lusty and impetuous rather than wisely sumptuous colours of the score may be reflective. I admire Tomlinson's passionate commitment, but he has allowed every part to become Wotan's

INTERNATIONAL

AMSTERDAM

EXHIBITION Joods Historisch Museum Tel: 31-20-6269945 Joden in Berlijn; exhibition of works from the collections of the Jewish Museum and City Museum in Berlin focusing on the history of the Jewish community in Berlin, included is a portrait of minister of foreign affairs Walther Rathenau by Edvard Munch; to

■ ANTWERP THEATRE

Bourlaschouwburg Tel: 32-3-2319750 Torch Song Trilogy (in Dutch): by Flerstein. Directed by Jean-Pierre de Decker, performed by the Koninklijke Nederlandse

BASEL EXHIBITION Tel: 41-61-2710228

Schouwburg; Mar 22

 Die Letzten Aquareile von Martin Disler: last August, the Swiss artist Martin Disler died while working on a series of 999 watercolours. This exhibition features the 385 (approximately) works of the series that he was able to finish; to Apr 20

BERLIN

OPERA Deutsche Oper Berlin Tel: 49-30-3438401 Aida: by Verdi. Conducted by Miguel Gomez Martinez. performed by the Deutsche Oper Berlin. Soloists Include Ute Walther and Vladimir Bogachov; Mar 19

■ BOLOGNA

OPERA Teatro Comunale di Bologna Tel: 39-51-529901 Puritani: by Bellini. Conducted by Marcello Vioti, performed by the Orchestra e Coro del Teatro Comunale di Bologna. Soloists include Francesco Memeo, Maureer O'Flynn, Laura Brioll and Marcello Alvarez; Mar 20, 22

BRUSSELS

EXHIBITION Palais des Beaux-Arts Tel: 32-2-5078200 (Concerts) De Kunst van het Verzamelen: major exhibition of 20th century works of art from the collections of five Dutch museums: the Van Abbemuseum (Eindhoven), the Haags Gemeentemuseum (The Hague), the Museum Boymans

Van Beuningen (Rotterdam), the Museum Kröller-Müller (Otterlo) and the Stedelijk Museum (Amsterdam). Artists include Picasso, Mondrian, Dibbets, Nauman, Malevich, Braque, Leger, Dubuffet, Jom and Klien; to May 25

■ DRESDEN

OPERA Sächsische Staatsoper Dresden Tel: 49-351-49110 ◆ Le Nozze di Figaro: by Mozart. Conducted by Wolfgang Rennert, performed by the Sachsische Staatsoper Dresden. Soloists include Olaf Bar, Birgit Fandrey and Christiane Hossfeld; Mar 20

LONDON

CONCERT Royal Festival Hall Tel: 44-171-9604242 London Philharmonic Orchestra: with conductor Roger Norrington and tenor John Mark Ainsley perform works by Haydn and Britten: Mar 19

EXHIBITION Tate Gallery Tel: 44-171-8878000 Lovis Corinth: retrospective exhibition devoted to Lovis Corinth, one of the leaders of

German Impressionism. The display includes nearly 150 paintings, approximately 60 drawings and watercolours, and a selection of prints; to May 4 The Hayward Gallery Tel: 44-171-9604242 Yoko One and Fluxus: the first exhibition to document Ono's work alongside that of the Fluxus

movement. On display are installation pieces, film, photography and sculptures; to

■ MADRID EXHIBITION

Fundación la Caixa Tel: 34-1-4354833 Amelia Peláez, Frida Kahlo, Tarsila do Amaral: exhibition showing the history of Modernism and the roots of contemporary art in South America through the work of three female artists: Amelia Peláez, Frida Kahlo and Tarsila do Amaral; to Apr 27

■ MUNICH DANÇE

Cuvilliés-Theater - Aites Residenztheater Tel: 49-89-296836 Giselie: choreographed by Peter Wright (after Coralli, Perrot and Petipa) to music by Adam, performed by the Bayerische atsballet; Mar 19, 21

EXHIBITION

Neue Pinakothek Tel: 49-89-23805-195 Manet bis Van Gogh; Hugo von Tschudi und der Kampf um die Moderne: exhibition devoted to Hugo von Tschudi, director of the Afte Nationalgalerie in Berlin from 1896-1908 and of the Königlich Bayerischen Galerien in Munich from 1909 until his death in 1911. The exhibition salutes his leading role in introducing French impressionist art to Germany.

Gaugin and Monet: to May 11

■ NEW YORK CONCERT Avery Fisher Hall

 New York Philharmonic: with conductor Christian Thielemann and pianist Olli Mustonen perform works by Schumann, Mozart and Strauss; Mar 19, 20, 21, 22

PARIS CONCERT

DANCE

Salle Gaveau Tel: 33-1 49 53 05 07 Thérèse Dussaut and Constantin Bogdanas: the planist and violinist perform works by Poulenc, Ravel and Fauré; Mar 19

Kölner Rundfunk Orchester: with conductor Hans Vonk and violinist Shlomo Mintz perform works by Weber, Mendelssohn and Stravinsky; Mar 19

Théâtre des Champs-Elysées

Tel: 33-1 49 52 50 50

■ ROTTERDAM EXHIBITION Kunsthal Tel: 31-10-4400301 Mondriaan uit de collectie

Haags Gemeentemuseum: display of more than 150 paintings. watercolours and drawings completed by the Dutch artist before 1920; to Jun 8

VIENNA

Artists on display include Manet, Rodin, van Gogh, Matisse, Renolr, Musikverein Tel: 43-1-5058681

Göteborg Symphony Orchestra: with conductor Neeme Järvi perform works by Stenhammer, Tubin and Prokofiev: Mar 21

EXHIBITION Kunstforum der Bank Austria Tel: 43-1-5320644 William Turner. Die

Retrospektive: retrospective exhibition devoted to the work of the British painter, with the main focus on the landscapes. seascapes and historical paintings which Turner created throughout his career. The display features some 70 paintings with a further 70 works on paper. Most of the pieces come from the collection of the Tate Gallery in London; to

■ WASHINGTON

Onera House

Tel: 1-202-416-4600 Elektra: by R. Strauss. Conducted by Heinz Fricke, performed by the Washington Opera. Soloists include soprano Eva Marton, mezzo-soprano Ruthild Engert, soprano Karen Huffstodt, baritone Richard Paul Fink and bass James King; Mar 19, 22

Listing selected and edited by ArtBase The International Arts Database, Amsterdam, The Netherlands. Copyright 1997. Alkrights reserved. Tel: 31 20 664 6441. E-mail: artbase@pi.net

WORLD SERVICE BBC for Europe can be received in western Europe on medium wave

648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

(Central European Time) MONDAY TO FRIDAY

NBC/Super Channel:

07.00 FT Business Moming

European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

17.30 Financial Times Business Tonight

CNBC:

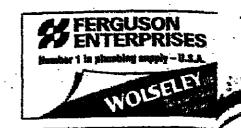
08.30 Şguawk Box

European Money Wheel

Financial Times Business Tonight

FINANCIAL TIMES

Tuesday March 18 1997



Weak yen fuels rise in Japan's trade surplus

Japan's trade surplus rose in February for the first time in 27 months on an annual basis, reflecting the impact of a weaker yen and fuelling concerns about renewed friction with its trading partners.

The politically sensitive surplus with the US, Japan's single largest trade partner, was 12.8 per cent above last February's level. The overall 6.5 per cent increase, on an annual basis, to Y686.7bn (\$5.5bn) included a 20.2 per cent rise in the surplus with its Asian neighbours, while the surplus with the European Union grew

Analysts said the yen's weakness had slowed imports and increased exports. Exports of cars and electronic equipment surged as the currency weakened and helped Japanese products to improve price com-



15.1 per cent, following a 50.3 per cent surge in January. Car exports to the US rose 15.4 per cent as Japanese carmakers increased exports of popular recreational models not manufactured in the US. Car exports to the EU

increased by 7.6 per cent. Imports grew 10.8 per cent. March and a figure likely to demand for imported goods.

on Japan to stimulate its domestic economy.

Mr Lawrence Summers, deputy US treasury secretary, made no secret of growing US concern over weakening Japanese imports when he was in Tokyo this month.

Imports of manufactured goods from Asian countries were particularly affected as Japanese companies shifted to domestic products. Car imports dropped significantly from last year's high levels.

Ms Mineko Sasaki-Smith, economist at CS First Boston in Tokyo, said Japan's trade surplus has been on a rising trend for some time in unit terms, but this had been masked in value terms by high oil prices and the weak yen. She expected the upward

trend to continue because next month's rise in consumption tax will dampen consumer demand, while the strong dolthe slowest rate since last lar will continue to fuel US

Venezuela eases the cost of employee bonuses

Venezuela's government, industry and trade unions yesterday agreed to cut the high costs to business of the country's pay bonus scheme, which is unique in Latin America.

Domestic and foreign investors welcomed the agreement. which follows 11 years of wrangling under successive governments, as a breakthrough in improving Venezuela's investment climate.

The deal also sharply reduces redundancy costs and benefits related to unfair dis-

Mr Jorge Serrano, head of Fedecamaras, the federation of industries, said it showed that Venezuela "continues to take positive steps towards its competitive integration into the

world economy".

have been entitled to a bonus calculated on their final monthly salary multiplied by their number of years with the company. But with strong inflation in

Venezuela - it soared to 103 per cent last year - the cost of this bonus has risen sharply. Some companies have made only minimal provisions for the payments, arguing that having to set aside larger reserves would force them out

To help companies finance accumulated bonuses, the new agreement restricts the number of years on which bonuses are based to seven for the private sector and 11 for the pub-

It also cans the average Until now Venezuelan work- 25 per cent of the accumulated demand".

the accord becomes law. The remainder must be paid within

Future pay bonuses will amount to two months plus three days of salary per year of employment, after one year on the job, and will be paid monthly with the salary rather than accumulated. The benefit for business is that salary increases will only affect future and not past bonus

Mr Antonio Herrera, head of the Venezuelan-American chamber of commerce, said the deal would increase labour stability by cutting the cost of holding on to senior staff.

The more flexible labour system would remove a stumbling block to private investment monthly salary for calculating and "allow for a recovery of bonuses. Employers must pay real income and consumer

Bank and First Union of North

Carolina, or BankAmerica or

Wells Fargo of California were

Ratings agencies immedi-

ately downgraded Advanta's

debt ratings. Standard &

Poor's, the rating agency, said

Advanta's charge off rate -

the proportion of debts which

the bank writes off - had

the most likely acquirers

the start. And to the relief of

The investigation, which has dominated headlines in Hong Kong, is the second this season. In November a jockey and an apprentice were suspended for nine months following allegations that they held back

The latest probe is emerging as the biggest racing scandal since the territory's anti-corruption squad smashed the which controlled 75 horses, 10 years ago. As a result Mr Yang yuan-loong, a Shanghai textiles tycoon, was fined HK\$5m

Betting scandal engulfs racing

By John Ridding in Hong Kong

Horse-mad Hong Kong was shaken yesterday by a probe into the territory's biggest race-fixing scandal for 10 years which has produced 37 arrests.

Five jockeys, two trainers and three staff from the Jockey Club - one of Hong Kong's richest and most prestigious institutions - are among the arrests in the widening

investigation.

Racing is effectively the national sport and the Jockey Club, a non-profit organisation which has a monopoly on gambling, last year reported revenues of HK\$81bn (\$10.4bn), mostly from betting on horses.

More than 200 agents from the Independent Commission Against Corruption (ICAC) investigating race-fixing and illegal bookmaking swooped during a race meeting at the Sha Tin track last Sunday afternoon. They raided fiftyfive premises, including sus-

pected illicit betting shops.

The ICAC said Sunday's raid came after an investigation based on complaints from the public and information from the Jockey Club, which numbers among its governing body of 12 stewards the head of the territory's de facto central bank and the son of China's vice president.

Mr Lawrence Wong, the Club's chief executive, said last week that this year's Jockey Club revenues could exceed HK\$90bn - about twice the combined annual turnover of Hongkong Telecom, the territory's dominant telecoms group, and Hutchison Whampoa, the conglomerate controlled by Mr Li Ka-shing, the Hong Kong tycoon.

The Jockey Club said it was determined to keep racing in Hong Kong clean. As well as controlling what is effectively the colony's national sport, its stewartis also decide on donations by the Jockey Club Charities Trust. Hong Kong's larg-

The club said it had been involved in the operation from hundreds of thousands of Hong Kong punters the club added that race meetings

would not be affected. their mounts in a race.

Advanta warns on \$20m first-quarter loss

Continued from Page 1

midday, MBNA, the second largest US issuer after Citibank, was down \$8% to \$30%, while First USA, due to be acquired by BancOne, the Ohio-based commercial bank. dropped \$2% to 47%.

Advanta, which is based in Horsham, Pennsylvania, appointed B.T. Wolfensohn, the investment bank, to undertake a "systematic review of its business strategy" in an attempt to maximise shareholder value. This

was interpreted by the market as an admission that Advanta

had put itself up for sale. To "deter takeover tactics", Advanta announced a "share

Mr David Brooks, who

holder rights plan" which would allow all shareholders to buy \$300 of stock at \$150 m. the event that any shareholder built a stake of 15 per cent or

joined the company as its chief operating officer two months ago, resigned.

Analysts believed that large regional banks lacking a sig-

The news follows growing evidence that bad consumer **FT WEATHER GUIDE**

Europe today Scotland, England and, later on, the Benelux and north-western France will be cloudy and wet. Mild air will move into the northvestern continent. Southern France and the Iberian

In southern Spain temperatur will exceed 25C in places. Italy and Greece will also have Gold air will move into most of

eastern Europe and temperatures to the north of Bulgaria and Hungary will stay below 5C. Snow showers will be interspersed with sunny spells from eastern Scandinavia to the Ukraine

On Wednesday north-western Europe will have rain. Cold air and wintry showers will later spread into the area from Scandinavia and

South-eastern Europe will turn unsettled, but temperatures will start to rise a little on Thursday.



Frankfurt
Genewa
Genewa
Genewa
Genetar
Glasgow
Hamburg
Hong Kong
Lakerta
Jareey
Karachi
Kuwait
L. Angelee
Las Pairna
Lima
Listoon
London
London
Luxchoung

THE LEX COLUMN

Securing Al

ADT may be unloved in London but it is extremely popular across the Atlantic these days. Yesterday's \$5bn recommended takeover including debt from Tyco International is the third bid for the Anglo-American security group in less than a

ADT's market leadership in the rapidly growing US electronic security market, With a strong brand and a share of 8-10 per cent, it is larger than its next four rivals combined. Utilities, telephone and cable comnanies see alarm systems, with their 24-hour monitoring and communication links, as an easy way into a customer's home or business. For Tyco, a diversified manufac-turer, the acquisition would also increase its exposure to higher-margin services with a stable, recurring

And the two companies are promsing cost savings of \$50m in the first year, rising to \$100m in year three, from combining back offices and production. For those benefits, Tyco is paying a very full price of more than 12 times ADT's earnings before interest, tax, depreciation and amortisation. ADT's closest comparators, such as Protection One, trade on multiples of between 51/4 and 10 times.

For ADT shareholders this deal, at more than \$27-a-share, is a big improvement on the bostile \$22%-ashare offer from Western Resources. Tyco has an excellent record, so they should have few qualms about its all-stock offer. Western will be hard pushed to beat it, so ADT may finally have found a secure

Renault may be the most controversial French factory-shutter but it is not alone. In recent weeks two other big French groups – Thomson Multimedia and Pechiney - have announced the closure of five plants in total. Up to a point, investors can greet this concerted ruthlessness as welcome evidence of French nettlegrasping. But they might also spot another striking common characteristic: all six condemned plants are ontside France.

This does not look like coincidence. Of course, from the French point of view it may seem no bad thing if political pressures at home

FTSE Eurotrack 200: 2194.0 (-15.4)

bating the country's ghastly unemployment problem. But this is a sticking-plaster on a deep wound. It could even make the jobless problem worse; the outlook for jobs, after all, hangs on the competitiveness of French industry. For politically compliant businesses to apply only cushy disciplines inside the country's borders hardly looks the most promising medicine. It also casts a critical light on the

aggressive restructuring hopes which have lately buoyed French equities. Certainly the process looks far more hemmed-in politically than in Germany, whose manufacturing sector has seen savage job-cutting by contrast. Of course, French politicians may not care a figue if share prices disappoint. But then again, as ambitious privatisers perhaps they should. And certainly they should be fretting about the perspective of international businesses considering where to invest. Why would any rational multinational locate production in France when sacking staff there is likely to prove a political nightmare? It may seem comforting that Toyota, for one, is nevertheless considering precisely that. But France would be unwise to rely on others being so tolerant

Lonrho

No news has been good news at Lourho, so the shares fell 8 per cent following its latest trading update. tinctly uncomfortable. With lucl But the reaction is surprising. Since for all the lobbying the industry ha mid-1996, sterling has strengthened. put into preserving protection, platinum prices have fallen 10 per encourage businesses to do their cent and gold prices 7 per cent, and dirty work elsewhere. That way, Ashanti, one third owned by Lon-French companies can improve rho, has seen profits collapse. All their performance without exacer- this adds up to a terrible first half,

which Lonrho has duly confirmed But, because of sugar harvests, the second half is far more important Besides, deals - rather than short-term earnings - should be driving this share price.

es warning

_ - - z/w -

wing deal

By the time the interim result are announced, the sale of Princes Hotels ought to be completed and the European Commission is likely to have confirmed that Anglo-Amer ican cannot vote its 28 per cent Lon rho stake. This would leave Lourh free to split into independent plats num/coal mining and African trad ing businesses. It may take a long time. But the cleaning up of its cor porate structure, and the release o. cash to shareholders, can only b

UK building societies

Britain's converting building soci eties are looking forward to a prom ised land. The run-up to conversion always meant running the risk of . predator intruding with a vulga cash alternative; bence the strear of aggressive flotation price fore casts, presumably designed to scar raiders off. But talk to manage ments and life post-conversion sounds altogether calmer. On th face of it, the law will then provid five years of delicious quiet - jus fat cheques to collect and fun diver sification to launch, with no bidder to fret about. True, one of the gov ernment's last legislative gashabout to become law, does at leas remove takeover protection where converted society itself bids for rival financial institution. But the aside, many think, management are safe.

Fortunately, they will probabl be no such thing. The reason, a converted societies will soon discover, is their new shareholders Imagine a chunky bid arrives; th management might prefer to ignor, it. But if shareholders disagree, the control of th management's legal protection wi surely become rather academic. Th new law, unlike the present on allows 75 per cent of shareholder to approve a takeover whatever th management think.

And even failing that, a simple majority should be enough to mak a reluctant management's life di will not be worth the paper it i written on

> Additional Lex commer on Flextech, Page 2

This announcement appears as a matter of record only

MARCH 6, 1997

£57,000,000 Senior Debt Facilities

£17,000,000 Mezzanine Facilities

to support the acquisition of

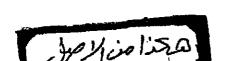
County Hotels Limited

Equity led by

Hambro European Ventures Limited

The undersigned arranged and underwrote the above facilities.

▲ Bankers Trust International PLC



Lufthansa

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday March 18 1997

The risk to Mideast peace

Another day in the Middle East, another missed deadline in the increasingly precarious peace talks between Israel and the Palestinians. Yesterday's fail- his Labour opponents - and ure, though, was of more than symbolic significance.

Mr Benjamin Netanyahu's right-wing Israeli government and Mr Yassir Arafat's Palestinian Authority were supposed to begin negotiations on the "permanent status" of the occupied territories. Their postponement may have been inevitable. But coinciding as it does with the build-up of tensions between the two sides on a variety of crucial issues, it is deeply ominous for the peace process and for the future stability of the region.

The "permanent status" talks were provided for by the 1995 Oslo accords signed by the previous Israeli government, which initiated practical confidencemilding during a five-year transitional period while delaying for a while discussion of the most contentious issues.

Thus the two sides could agree to Israeli withdrawal from the Gaza Strip and large parts of the West Bank, without prejudice to ultimate sovereignty over the territories, the precise status of a Palestinian government or the even more intractahie question of Jerusalem.

The question now is whether that formula can still work, or whether last year's change of government in Israel and the and pick up where he left off. subsequent performance of Mr Netanyahu as prime minister render it irrelevant.

Unwise concessions

There is room for doubt. Mr he has never concealed his distaste for the agreement, and his approach to it has too often been cavilling. Worse, such progress as has been achieved has been undone by Mr Netanyahu's unwise concessions to

Events this year illustrate the point. In mid-January, the into a national unity governprime minister bravely agreed ment committed to moving forto an Israeli withdrawal from ward with peace, or joining his

the two main parties do not

stand for. Tories will doubtless

try to emphasise Labour's

socialist lineage. Labour, mean-

jure up the harsher aspects of

Thatcherism and the silliness of

Such accusations may seem

little more than tribal war cries.

After all, New Labour under Mr

Tony Blair has abandoned

Clause Four, which from 1918

committed it to increasing state ownership. It has explicitly

declared itself in favour of the

market economy, and, more

important, has set firm targets for fiscal and monetary pru-

The Tories, on the other side

are led by a man of humbler

origins than many opposing

him. Mr John Major has

strongly consensual instincts

and has tried with some success

to translate Thatcherite radical-

ism into the ordinary language

Yet for those voters who have

not already made up their

minds, even the coarsest politi-

cal abuse may focus attention

Do the caveats with which the

party's intellectuals qualify

their market philosophy really

represent a new economics? Or

do they represent a Trojan

horse from which will spring an

army of new regulations? Does

"fairness" mean a genuinely

broader view of society's needs.

or is it a new word for old-

fashioned redistribution?

the Eurosceptic right.

by August 1998. He gained international praise, plaudits from fierce criticism from hawks in his own Likud party.

His response has been a harder line. He has offered a redeployment from rural parts of the West Bank - but on a scale the Palestinians could only regard as derisory. And he has coupled it with a further gesture to appease the right: a plan to develop Har Homa, a Jewish settlement in occupied east Jerusalem that would separate the city from the West Bank and, in Palestinian eyes, pre-empt its final status.

Accords violated

Like the other settlements that have been expanding in the past year, Har Homa violates the Oslo accords. It could well be the final blow to current peace efforts: the Palestinians cannot be expected to negotiate with the bulldozers at work in such a contentious place. What is urgently needed is

intervention from the one outside power that can make a difference: the US. An American envoy, Mr Dennis Ross, played a стисіal role in securing the Hebron accords in January. President Clinton should now ask him to return to the region Mr Netanyahu should call off the bulldozers and meet Mr Arafat at an emergency summit to restart the painful process of building trust.

This may seem a lot to ask of a prime minister fighting to Netanyahu claims to be commit-ted to implementing Oslo. But maintain a fragile and heteroge-neous coalition. But he may maintain a fragile and heterogefind such a course to be the lesser of two evils.

If unrest breaks out in the occupied territories and international pressure mounts, shifting Israeli opinion could easily undermine his government. At that point, he would face a choice between inviting Labour the town of Hebron and to a ideological soulmates again in subsequent schedule of rede- opposition.

ling his party before they think

of offering him another spell at

ways, both parties still have a

difficult job to do plugging gaps

in their programmes. The Tories

must convince the country (as

well as big business) that it

could credibly lead the UK as a

fully co-operative member of the

European partnership, whether

in or out of monetary union.

Labour, although it has sounded much more positive on this

issue, still has some explaining

Constitutional reform

On constitutional reform also.

Labour needs also to refine its

ideas, especially on the relation-

ship between devolved political

power and overwhelmingly cen-

tralised public finances. But the

Besides defining what they

running the country.

The state of the parties least equal to those of other companies in the sector."

In fact, Mr Alphandéry says. EdF has suffered capricious demands from the French state including subsidising hydroelectric power, helping France's disappearing coalfields find new industries and providing subsidised to French overseas territo-

another," says Mr Alphandéry.

The FT Interview • Edmond Alphandéry

Edmond Alphandery, the chairman Electricité de France, appears to have an unenviable job. The former French finance minister must prepare the world's largest electricity company - which has grown fat in its protected home market - to face a new world of competition from other European

But Mr Alphandéry, 53, is optimistic about the future. In return for opening the French market to foreign competition, he has persuaded the government to put the state-owned utility's finances on a more commercial basis.

More important, he is now planning to expand EdF's operations abroad, seeing energy liberalisation as an opportunity as much as a threat.

"The big challenge for us is not only to remain the world's biggest electricity company," he says. "We must build on the company's heritage and strengths, to be the world's most competitive and efficient electricity com-

For 10 years France blocked attempts to liberalise the EU energy market - to protect EdF's monopoly. But last summer the French government struck a deal with its European partners that offered a gradual opening of European markets to competition without threatening EdF's future ownership and control of the electrical system.

The deal requires France - in common with other EU member states - to open its power sector to competition from the start of 1999, but initially only to big industrial users. Some 400 companies in France will be allowed to shop around for their electricity supplies, rising to 800 in 2000 and 2,500 by 2003.

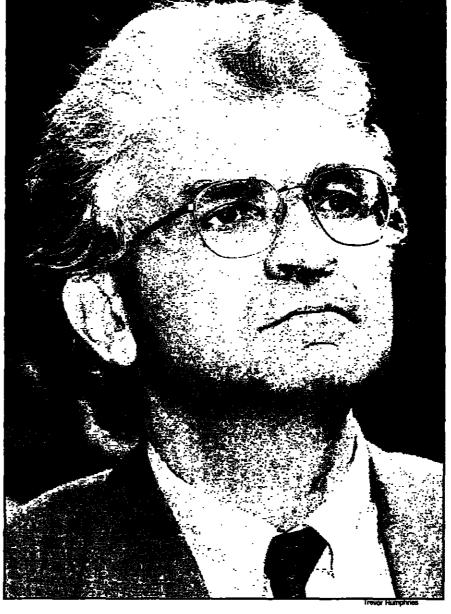
Mr Alphandéry is confident the company will be able to fend off the competition. "We want to be impregnable in the European market," he says.

The only area where EdF fears a potential loss of customers is with on-site construction of combined heat and power (CHP) plants, which is the easiest sector for foreign companies to penetrate. But even here, EdF's recent decision to build a 40MW combined heat and power plant with Michelin, the tyre manufacturer, in is a signal it does not plan to give ground without a fight.

One reason for Mr Alphandéry's confidence is that he has renegotiated the relationship between EdF and the state. This "has not in the past been very clear or very healthy," he says. The issue here, he claims, is

not one of state aid or subsidy. "I know a lot of people, including many readers of the Financial Times, believe that if EdF is a successful state company, which it is, it must be because it is subsidised. In fact, EdF has probably paid taxes above or at

These levies have often varied significantly from one year to As part of the preparations for energy liberalisation, the utility's chairman has agreed to changes in its balance sheet that mean it. will become subject to "the same rules applicable to all other companies". The reform will boost



Energy for a fight

Electricité de France is ready to face the competition, its chairman tells Simon Holberton and David Buchan

EdF's capital from about FFr40bn (\$6.9bn) to FFr79bn, by in effect granting it ownership of the electricity grid.

increased capital compared with they raised questions and criti-the 5 per cent charged today. In cism", he admits. return, it will abandon requirements to support social policy

In the quest for normality, EdF is making a sacrifice of its own by abandoning its tax carry-over from losses made in the late 1980s. Starting this year, it will resume paying corporation tax, plus a "dividend" of 40 per cent of post-tax profits. This is "about the norm" for the industry, says

Change at EdF has not come without cost. A reorganisation of senior management last year produced a revolt, with one top manager taking the company to court country. to challenge Mr Alphandery's right to restructure management. There was much grumbling among other senior managers not used to seeing the chairman who has traditionally been responsible for the company's relations with the state - taking

deep in a soft leather sofa, Mr pany. In its 1996 results, pub-Alphandéry appears to have lished last week, net profit was turned his attention beyond past up 58 per cent to FFr1.9bn, even The government will levy an battles, fresh as they still are. after a FFr2.5bn back payment of foreign investments, he says, is annual 3 per cent on the The changes "were not easy -

> "The reason why I reorganised the senior management of the company was first to make it more responsive and second to give it direction. Ever since I joined EdF I felt an anxiety among the staff."

With these changes under his belt. Mr Alphandéry is excited about the future. EdF is well over the hump of repaying the debts built up to finance its investment in nuclear generation. France has 55 nuclear reactors producing 80 per cent of the country's electricity, the largest concentration of nuclear power in any advanced

neering companies of Europe," says a senior UK power industry executive. "It is formidably competent. They built and commissioned 40 pressurised water reactors in the time it took the UK to

The heavy investment in nuclear generation behind it. EdF

Sitting in his office and sunk is now a highly profitable combled to FFr5.9bn.

At the end of last year, EdF owed FFr132bn, a debt it intends to reduce to FFr100bn by 2000. The ratio of debt service to turnover has fallen to 4.8 per cent from 28 per cent in 1985.

With interest rates falling, Mr Alphandery believes the priority should now be on cutting tariffs. The company has committed itself to cutting average electricity prices by 14 per cent in real terms over the next four years, beginning with a 6 per cent cut

this year. Such reductions will help in the defence of its domestic market, although price cuts will not be especially targeted to benefit the big industrial users which will soon be free to choose their investment in electricity around supplier. "Discrimination would the world. We have the people, be a serious mistake." Mr the technology, the reputation, Alphandéry says, "because we the savoir faire and the financial want to keep all of our 29m cus-

The longer-term aim is to be sufficiently financially strong to the profitability is so high?

pay for the next stage of EdF's nuclear development. In about 15 years, the company will have to decide on the technology to replace its nuclear plants. If it sticks with nuclear generation, as most analysts expect it will, the investment will be consider-

The replacement value of its nuclear assets today would be about FFr600bn, of which FFr100bn would be needed to decommission existing plants. EdF has already made provisions of FFr38bn for decommissioning and, to make these provisions more credible, Mr Alphandéry announced last week that it would identify FFr2bn worth of assets each year for eventual

EdF's nuclear strategy could come under pressure as a result of falling gas prices in Europe. A study of competing technologies by French industry ministry three years ago concluded that, over the long term, nuclear power was 30 per cent cheaper than gas, its nearest rival. The margin in favour of nuclear gen-

eration is now evaporating.

But EdF officials believe nuclear power will remain attractive in a country where security of energy supply has been a con-cern of the government since before the second world war when the country was dependent on German coal. The nuclear industry enjoys bipartisan sup-port from France's political elite, with little of the organised opposition to nuclear power stations seen in Germany and Britain.

dF's optimism for the future is not only based on the domestic prospects: it is also hoping to take advantage of EU energy liberalisation to enter other European markets. It already owns foreign assets worth nearly \$2bn after a flurry of activity which saw it take a stake in Light, the Rio de Janeiro-based electricity producer and distributor, and a 20 per cent interest in Motor Columbus, a dominant participant in the Swiss electricity industry. Last year it also increased its investments in Argentina.

The company is well-known in China, where EdF was the first company to be awarded a buildoperate-transfer contract for a power station - a 700MW coalfired station at Laibin in

Mr Alphandéry says EdF plans to invest FFr4bn a year in foreign ventures. Part of the reason for social security contributions. to provide EdF with assets that Operating profits more than dou- can be sold in the future at a profit to finance its nuclear plans. "But to say we were investing exclusively for this purpose would be a mistake," he

> In the past, "French governments were very reserved about EdF investing abroad, because they saw it as a [domestic] public service." the former minister says. But he has persuaded the government of the merits of foreign investment, provided it is confined to electricity, carried out with solid industrial partners and – above all ~ profitable.

"EdF is number one in production and customers; it is number one in the power industry in he says. "There is a great call for capacity to participate in this. Why should France not go into

OBSERVER

Noddy's big adventure

British actors are lording it in Hollywood and Britpop is a Tories will need to decide whether their entirely negative response on this issue can giobal sensation, but can a little boy with a floppy hat take the appear either sensible or popu-US by storm?
Despite being a household

medium for pre-school kids."

Lesiau. The company last year

acquired the rights to characters

created by the late Enid Blyton

including Noddy and his Toy

Plod the policeman.

Town chums Big Ears and Mr.

But isn't Noddy a little bit.

well, twee for the US market?

Not so, says Leslan Market

the world over have much the

same tastes in light

research shows that under-fives

entertainment. Besides, the new

series will be tailored to fit the

American mainstream; Noddy

will get a "gentle" American

accent in place of his plummy

Leslan points out that Thomas

the Tank Engine products have

says Trocadero boss Nick

name in his native land, Noddy Both parties face perhaps has never made much headway their toughest challenge in sellwith America's tiny tots. Leisure company Trocadero hopes to extremely tight public financing change all that; yesterday itannounced a 40-part animated series which will be shown coast to coast on public service television. "PBS is the breakthrough

stood that it cannot have low taxes and low deficits yet meet all public aspirations for health, education and welfare in tradihas stolen the Tories' clothes. public finance initiative. But during the campaign to explain how it would improve on the

other promises. These and other issues will be explored in these columns as

global sales of \$1.5bn and thinks the little chap with the yellow car could be just as big. A range of merchandising is expected to hit mid-America's shopping mails in time for the launch of the TV show next spring, order your Mr Plod carpet slippers early to avoid disappointment.

> Fighting talk In case anyone thinks that

Fidel Castro wears his military fatigues just for show, the 70-year-old Cuban president has revealed he would like nothing better than to die with his soldier's boots on. Castro, who has held the

military title "Comandante" since the 1959 revolution when he toppled dictator Fulgencio Batista, told a military parade in Havana that he was not afraid of death. And he left no doubt about the kind of end he would prefer: "We hope that Death will be generous enough, when our turn comes, to allow us to have the ability to squeeze a trigger, or throw a grenade, or push a button and detonate a big mine."

There's not much doubt either about Castro's enemy of choice: "The weapons of the revolution and socialism will not be given up without a light. We are ready to hand them over to the United: States, but only if they come and try and take them away, one by one, fighting face to face, with

bayonets, to the death." Good to see he's mellowed with age.

Split_ends Maintaining a united front in

Philippine politics is no easy matter. The latest organisation to come a cropper is the so-called United Opposition Against Charter Amendments, a collection of opposition politicians dedicated to stopping president Fidel Ramos altering the constitution to allow himself a second term

. Its members are united in opposition to charter change primarily because a second term for Ramos would get in the way of their own presidential ambitions. So the suggestion that the group should field a single candidate to fight next year's presidential elections has not gone down well

On the surface the single-candidate strategy makes electoral sense. But try telling that to Miriam Santiago, the ambitious and feisty senator who still claims that Ramos cheated her out of an election victory in 1992, or Joseph Estrada, the tough talking populist vice president who is a front-runner to take over from

Needless to say, the proposal has fallen on deaf ears and looks likely to spell the early demise of themselves.

Manila diplomat observed: "A united opposition sounds nice but it was never going to work. Frankly, I'm surprised the group lasted as long as the launch.'

Booked

In his 1987 autobiography, Joaquin Balaguer, the Dominican Republic's former president, left a blank page. He said it was reserved for information about the murder of Oscar Martinez, a journalist gunned down in March 1975. Balaguer said that he knew who was responsible and promised that 20 years after his death, someone he has already designated would fill the blank

But the former president, who ruled the country with a strong arm for almost 30 years until he retired in August, may have to name names sooner than expected. Judge Juan Miguel Castillo has ordered that Balaguer, now 90 years old, should be questioned about the murder and that two former

generals should be arrested. The episode shows just how much the Caribbean country has changed since Balaguer left office. When he was in power any judge making such a roling would have feared becoming the subject of a blank page

Financial Times

100 years ago Troops To Manila

According to a telegram from Madrid, the Spanish Cabinet has been discussing the advisability of sending more troops to Manila, and also the question of having a new silver coinage struck for the Philippine Islands. It appears to us that it would have been wiser to ascertain whether the Government can be certain of retaining the Philippines before discussing a new coinage for them. seeing that the image and superscription on the coins might prove distasteful to a Republican Government. Possibly the Cabinet hopes to defray part of the cost of the war by the profit on the

50 years ago Sweden's Problem

The news of the extension of the imports ban by the Swedish authorities is an indication that the strain of international events on Sweden's economy, coupled with her own raw materials and labour shortage, is increasing rather than relaxing. This state of affairs comes a surprise to many who imagined that Sweden, spriched by neutrality, and exchange position, was troubled only by the problem of how to keep her wealth.

建設計算

1 11 1 (16)

Triffs Commit

្នាក្សា ប្រៀវ

Uncertain vision

Despite the mass of policy there are still many uncertainties as to how it would give practical form to its vision. So the campaign needs to provide ride the capitalist steed. What

does he really stand for? judged more by their works

locuments produced by Labour, more insight into how and in what direction Mr Blair would

Since the Tories will be

on the main issues. Business voters in particular will want to ing the consequences of an assess whether Labour has undergone a real transformation or a makeover job.

During the next six weeks, the British electorate will be given be looking for evidence that Mr

many vivid descriptions of what Major can do better at control-

while, will do all it can to con- stand for in these different

to do.

regime. The Tories so far have been much the more imaginative in exploring internal and external market solutions for the public sector. Labour seems to have under-

tional ways. To some extent it for example in adopting the the party will rightly be pressed present government's performance without breaking its

the campaign develops. Although the polls do not say so, the convergence of the two main parties makes the battle, in policy terms, a close-run

COMPANIES AND FINANCE: EUROPE / MIDDLE EAST

Bail-out of Gan 'could cost FFr30bn

By Andrew Jack in Paris

The total cost to the French taxpayer of bailing out Gan, the troubled state-owned insurance group, could be as much as FFr30bn (\$5.23bn), its former chairman warned yesterday.

last year, said the final cost of the costs will be an important factor in lending could add a further what terms - the European Com-FFr10bn to the FFr20bn estimate in mission in Brussels approves the the rescue plan announced last Gan package. It opened an inquiry

Separately, an official close to

the discussions over the rescue head of the National Assembly plan admitted that the final costs finance commission last week esticould also be as low as FFr15bn.

The uncertainty stems primarily the state to cover the future losses Mr Jean-Jacques Bonnaud, who incurred by a portfolio of property Mr Bonnaud also criticised the was sacked by the government late loans. A detailed analysis of the fact that the government had at the start of this month The new figures come after the

could ultimately be as high as mated that the ultimate cost of the FFr25bn, while stressing they government's rescue package for FFr4bn in state guarantees to took full control of UIC, the spe-Crédit Lyonnais, the state-owned bank, could run to FFr130bn, well from the value of a guarantee by beyond the existing FFr50bn platform approved by Brussels.

delayed so long in putting together group's exposure to poor property determining whether - and on a rescue package for Gan, stressing that he had asked for more than FFr10bn in support during 1994, and that if action had been taken at that time, the final costs would

He proposed at the time a recapitalisation of FFr4bn, a FFr3bn issue of convertible bonds and lending portfolio.

Some have criticised Mr Bon-

naud for failing to negotiate more effectively and more quickly, and his subsequent decision not to demands and offered a recapitalisation of less than FFY3bn in 1994.

launched an aggressive programme of cutting insurance tariffs, and shore up the group against the cialist property lending subsidiary escalating costs of its property of its CIC banking arm which has since drained the insurer's resources.

Mr Bonnaud was sacked by the government last November after he criticised attempts to privatise CIC resign when ministers refused his rapidly shead of Gan's own sell-off. The move was widely seen as political revenge for his opposition to However, most of the blame for the nomination of a senior adviser Gan's losses has been directed at to Mr Alain Juppe, the prime min-Mr Jean-François Heilbronner, Mr ister, as head of CIC.

INTERNATIONAL NEWS DIGEST

Sonae surge in line with forecasts

Sonae Investimentos, the holding company for Portugal's biggest retail and industrial conglomerate, lifted net consolidated profit 61 per cent in 1896 to Es20.1bm (117.6m) from Es12.9bm in 1995. The increase was in line with market expectations. The group is to pay a 1996 dividend of Es150 a share, unchanged from 1995.

Sales rose 27 per cent to Es451bn from Es356bn in 1996. The group, whose supermarket chains in Fortugal and Brazil account for about 60 per cent of net earnings. forecast sales growth of 15-20 per cent this year. New ventures in specialised retailing, including Maxmat, a construction materials chain, and Quelle, a catalogue sales joint venture, would contribute to increased sales, the group said. Modelo Continente, the group's main retail division, increased consolidated net profit from Es7bn to Es8bn. Operating profit rose from Es12.5bn to Es14.3bn. Sales grew from Es207bn to Es286bn.

 Grosvenor Estate Holdings, the UK property company, is to acquire 25 per cent of Sonae Imobiliaria, Portugal's. biggest shopping centre developer and operator, for Essbn (\$47m). The purchase, to be completed within two weeks, comes ahead of a planned public offer of 24 per cent of the Portuguese company on the Lisbon stock exchange later

French TV rivals in deal

Canal Satellite, owned by the French pay television group Canal Pins, and one of its two rival domestic services ABSat, yesterday agreed to allow their subscribers to receive each other's broadcasts using a single decoder.

The "simulcrypt" agreement will allow subscribers to use a single electronic card to operate their respective decoders, which are sold by ABSat and rented by CanalSatellite. The two groups stressed that the contract only covered reception, and that they would each retain complete commercial freedom, and their own respective marketing, subscriber management and promotion

Sabic hit by lower prices

Net profits of Saudi Basic Industries Corporation (Sabic) fell 30 per cent to SR4 4bn (\$1.17bn) last year from SR6.3bn in 1995 and SR4.2bn in 1994. Lower international prices for petrochemicals were responsible for last year's profit decline. Production at the giant Saudi conglomerate, which is 70 per cent owned by the government, rose 4 per cent to 23m tonnes. Chemicals accounted for more than half of Sabic's production. Sabic aims to increase annual production capacity to 28m tonnes by 2000.

GIC increases profits

The Gulf Investment Corporation (GIC) group, owned by the governments of Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and the United Arab Emirates, has reported a 6 per cent increase in profits to \$122.9m for last year compared with 1995 and \$62.2m in 1994. GIC makes equityinvestments in Gulf business ventures and offers advisory services on project finance and privatisation. Robin Allen

Italy highway operator slips

Autostrade, the Italian state-controlled operator of toll highways due to be privatised this year, saw its consolidated net profits decline to L160hr (\$94.5m) in 1996 from L165hr in 1995. Consolidated revenues rose 5 per cent to L3,254bn, while net debt fell from L5,265bn in 1995 to L4,669bn at the end of last year. The group's main operating company saw its net profits rise 3.6 per cent to L160bn in 1996 from L155bn the year before. Revenues rose 2.6 per cent to L2,786bn. Paul Betts, Milai

Bank Austria unveils Sch3bn rights issue

Bank Austria, the country's largest bank, yesterday announced a Sch3bn (\$251m) rights issue in June to help pay for the Sch17.2bn takeover of Creditanstalt, the second largest. Mr Gerhard Randa, chairman, also disclosed plans to integrate Creditanstalt operations into

Bank Austria will issue between 7m-8m non-voting preference shares as part of the capital raising. It also plans a share-swap offering to minority shareholders at Creditanstalt, who hold 30 tria could gain Sch5bn in 50 per cent of total capital.

Mr Randa did not disclose the terms of the stock swap, which will be based on a valuation of both banks by two for Creditanstalt. Mr Guido

international investment Schmidt-Chiarl, the current

It also emerged yesterday that the government may around Sch8bn - in a public offering.

In a first step towards a full merger, Bank Austria which will also elect a new and Creditanstalt will fuse their investment banking operations and foreign branches. The two banks will remain formally independent, but their strategies will be closely co-ordinated, Mr Randa said.

He added that Bank Aus-

Mr Randa did not announce a new chairman

chief executive who opposed the takeover, resigned at the weekend, and most of Credisell its 17 per cent stake in tanstalt's management board Bank Austria – worth is expected to leave with him. The new board will be appointed after a special shareholder meeting in April

> supervisory board. Bank Austria yesterday reported 1996 operating earnings up 7 per cent. from Sch4.85bn to Sch5.3bn. Net income, however, fell from Sch2.2bn to just under Sch2bn. The dividend will rise from Sch10 a share.

Creditanstalt reported earper cent of voting rights and cost savings and additional lier this year unchanged earnings over five years operating earnings of through the merger. Operating earnings of Sch6.2bn for 1996 and a 50 per cent increase in net income, from Sch2.2bn to

Speculation that the



Gerhard Randa, Bank Austria chairman: issue will help his company pay for Creditanstalt

Tractebel and Powerfin set for \$8bn merger

Tractebel is expected to announce today a merger with its 63 per cent-owned investment subsidiary Powerfin, to create an enlarged international energy group valued at more than \$8bn,

Powerfin, whose remaining shares are quoted on the Brussels bourse, is an intermediate holding company which has been the gehicle for much of Tractebel's tor through control of elecaggressive overseas expansion strategy, including projects in Hungary, Chile, China, Oman and India.

wnich 'dominates the Belgian energy sec- today.

Electrabel, the Belgian electricity and Belgian utility group gas utility, said net consolidated profits rose 5.5 per cent last year, from BFr28.8bn to BFr30.4bn (\$867.3m), owned by Tractebel, the utility group, despite an electricity price reduction controlled by Société Générale de Belprogramme that knocked BFr1.3bn off gique, Belgium's largest holding comturnover, writes Neil Buckley.

Further price cuts this year would lead to a recurring reduction in turnover of about BFrl.5bn, the company

tricity and gas monopolies, merger was likely to be will be achieved through a indicated at the end of last approved grew when Power capital increase at Tractebel, year that its board would fin postponed by a day the followed by a share swap decide on the merger when, announcement of its 1996 with Powerfin and cancella-

which sets prices. Electrabel is Bel- in supplies to industry, and by the fall gium's biggest company by market in prices. Electricity prices fell 0.9 per capitalisation, but is 44.4 per cent-

The company said total turnover rose 2.6 per cent, from BFr215.9bn to BFr221.5bn. Electricity turnover rose said. The cuts were imposed last April 0.9 per cent to BFr117.5bn, with a 3.9 by Belgium's Electricity and Gas Monitoring Committee, the regulatory body distribution offset by a 0.6 per cent fall share from BFr339 to BFr352.

was 2.9 per cent. Natural gas turnover rose 14.5 per cent to BFr29.72bn. The continuing growth of the Belgian market for domestic gas, plus colder weather, helped lift sales volumes 16.3 per cent. The company is proposing a 3.8 per cent increase in the net dividend per

It is thought the merger that would result in an increase in the number of publicly-quoted Tractebel

holding company. SGB increased its holding in Tractebel from 40 to 65 per cent from 1995; with inflation running cent last September when it bought a stake for BFr49bn.

at 2.1 per cent, the real price decrease Analysts say the merger with Powerfin is a logical step which will create an integrated group better able to take advantage of its mature but highly cash-generative Belgian activities to fund expansion into faster

growing markets elsewhere. Tractebel may also be tempted to bring its international activities under more direct control, as it faces the shares, and a dilution of the expected merger of its ulti-65 per cent stake beld by mate parent, France's Com-Without other changes, gique, Belgium's biggest utility, Lyonnaise des Eaux.

1996 EARNINGS UP 42%

results, originally

for yesterday.

6.6 Less than a year after our privatisation we are ahead of schedule with our objectives, enabling us to fulfill our commitments to our shareholders. Our development will be built on a threefold strategy; refocusing on buoyant insurance businesses, boosting productivity and increased momentum in managing the investment portfolio. 9 9

Antoine Jeancourt - Galignani - Chairman of AGF

Earnings in line with forecasts

In 1996, consolidated net earnings advanced 42% to FFr 1,536 million. Net earnings per share were FFr 11.28. A 33% increase in the dividend to FFr 5 per share will be proposed to the forthcoming Annual General Meeting. Breakdown of earnings by business

(FRF millions) Life Insurance in France 222 Non-life Insurance in France Insurance outside France 924 Credit Insurance Insurance busine Banking and financial services Holding and real estate compar ation of goodwi (410) (15) Exceptional items Consolidated net earnings attributable to shareholde 1 082

Consolidated revenues for the year on a comparable basis and excluding exceptional items (Ffr billion)

outside France

Delivering on our promises

At the time of privatisation in May 1996, AGF committed itself to a series of objectives. The Group has kept its promises and has even exceeded these objectives.

AGF has:

- · continued its drive to refocus on core insurance businesses, primarily in Transport and Credit Insurance;
- pulled out of non-priority sectors, banking and reinsurance;
- interests: • sold FRF 5 billion worth of

decreased its non-strategic

property assets; launched an unprecedented

initiative to boost productivity

internet adress: http://www.agf.fr/

For further information about AGF, ples mplete and return this form to the adress below

I am interested in th	a following publication	ns/events (please tick as appropriate)	87, rue de Richelieu, 751 3 Paris Cedex 02 Franc				
☐ Annual Report	Press Releases	☐ Information Meetings	·				
Name	,, 	Position	· · · · · · · · · · · · · · · · · · ·				
Сотрапу	 _						
Address		· <u>··</u> ·					
			· · · · · · · · · · · · · · · · · · ·				

BAYER AKTENGESELL SCHAFT The Anguel General Me Bayer Aktiongesetschaft will be held on 30th April, 1997 in Cologne. Payment of a Dividenci of

Copies of the Company's Annual Report for 1996 in English will be available from SSC Warburg.

United Kingdom Shareholders who wish to attend and vote at the Annual General Meeting should by 22nd April, 1997, inform SBC Warturg. Paying Agency, 1 High Timber Street, London ECA, who will make the necessary arrangements on their behelf.

BAYER AKTIONGESTILCHAF



BANK OF GREECE US\$500,000,000

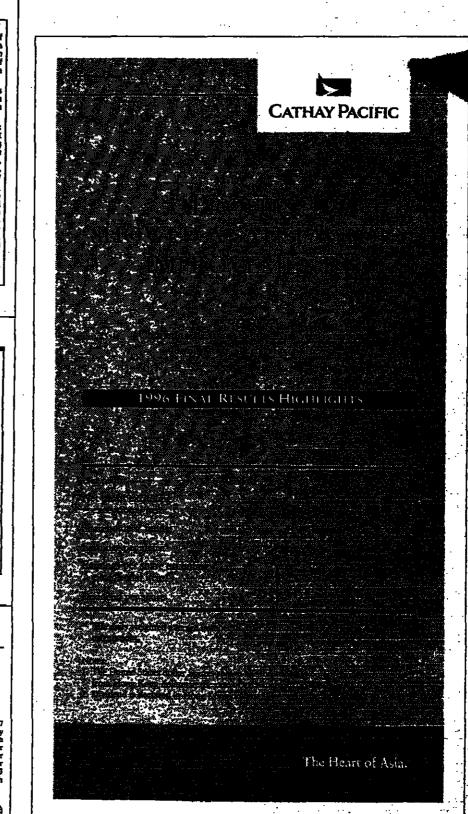
Floating rate notes 1998 Notice is hereby given that the notes will bear interest at 6.34766% per annum for the period 18 March 1997 to 18 June 1997. Interest payable on 18 June 1997 per US\$1,000 note will amount to US\$16.22.

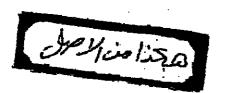
Agent: Morgan Guaranty Trust Company **JPMorgan**



PTE 20,000,000,000

13th March, 1997





Tuesday March 18 1997

For a wealthier business and a healthier life

phone Robert Hartley on 01952 293262

Telford.

Japanese

cellular

groups

telecoms

plan tie-up

IN BRIEF

EU gives warning on Boeing deal

Controversy surrounding Boeing's plan to take over McDonnell Douglas, the rival US aircraft maker, intensified when Mr Karel Van Miert, the EU competition commissioner, suggested that the regulatory hurdles could be higher than

Salomon to sell Basis Petroleum Salomon Inc, parent of US investment banker Salomon Brothers, has agreed to sell Basis Petroleum, its oil refining, business, to Valero Energy Corporation for \$485m. The sale will result in an after-tax loss for Salomon of \$290m.

GAN ballout could cost FFr30bn The total costs to the French taxpayer of bailing out GAN, the state-owned insurance group, could be as much as FFr30bn (\$5.21bn), warned its former chairman, Mr Jean-Jacques Bonnaud, who was sacked by the government. Page 22

Ahmanson enhances Great Western bid The battle for Great Western Financial, the US thrift, intensified when H.F. Ahmanson enhanced its \$6bn hostile offer. Washington Mutual made a \$6.6bn white knight bid earlier this month. Page 25

Philippines warned over tax proposal The trade association of foreign mining groups in the Philippines warned that a tax proposed by the government might drive companies out of the country. Foreign mining companies would face an extra 15 per cent levy. Page 32

Ex-Jardine chief to join CSFB Mr Alan Smith, who last year stepped down as chairman of Jardine Fleming, the Hong Kong investment bank, is to take up the number two position in investment banking for Credit Suisse First Boston, the Swiss-American bank, in the

Demand high for Datang offering The Hong Kong tranche of the share offering by Beijing Datang Power is understood to be more than 60 times subscribed, bankers said last night. Beijing Datang wants to raise up to HK\$3.13bn (US\$404m). Page 28

nies in this issue

ADT	26 J.C. Barnford
AT&T	26 Jardine Fleming
Advanta	25 KOD
Advent Int'i	25 Kubota
Autostrade	22 Lockheed Martin
Banco de Venezuela	25 MGM
Bank Austria	22 McDonneli Douglas
Basis Petroleum	26 Metros
Belling Datang Power	28 NTT
Bosing	26 News Corp
Bunzi	29 Oil Search

Annual reports service

Participal Participal

Bond futures and option: Gilts prices cond prices and yields London share service Managed funds service New intl bond lesues BMS currency rates Recent Issues, UK Short-term int rates FT/S&P-A World Indice 38 US interest rates FT Gold Milnes Index 30 World Stock Markets FT/ISMA intl bond svc

Chief p	rice		chai	nges	yeste	rd	a	у
FRANKRUKT Klass	(DM)			PARIS ((Tri)			
GENE MAD	120	+	3.50	ACCOT	. 81 . 82		_	10 35

PRANKEVINT	(COROL)		PANES (FFT)				ı
. Elees .	•		Falls				ı
G2HE	120 +	3.50	ACCUT	815		10	П
KHD	16.60 +	3.60	Air Liquide	B75		35	Ŀ
Posterstal	137 +		BC	884	-	30	Ŀ
Falls		•	Boxygues	559		21	ı
Attorna	· 1386 -	39	COF	265		9.90	ŀ
Haraket ,	90.80 ~		-L'Oreel	1926	_	68	ŀ
Materia	622 -		TOKYO (Yes)				ŀ
MINU VARIANT A	\$3	•-	Rises				Į.
Ricos			Apple Const	335	+	17	ŀ
ADT	25% +	374	Dai Nippon ink	-374			1
Alber Ray New	13% +	74	Sumitomo Corp	833		37	ŀ
Hartage Med A	18% +		Toyo lak	454	÷	21	l
Falls			Falls		•		L
Peclatrix Meri	31% -	3%	Chang Tet & Bk	562	_	22	ł
Toy 8iz UST	. 8% -			823			L
UST	28% -		HONG KONG			_	П
CONDON BY			Rises	السسا			ı
Rives			Appropriate	8.95	_	0.25	ľ
ADT	1610 ÷	272%	Cross-Har Turi	18 95	Ι	0.15	ŀ
Phósomes		8		B.35			l
Palle.	7.	•	Sixo Lace				ł
Fledech	751 -	21	Wheelsck & Co	10	7		ľ
Governage.	98% -		Palls	8.25	_	0.15	L
Literative	142% -	2814	Henderson Dev	9.70		0.10	ł
Witney	48% -		Stree Dar (UK)		-	11.10	ľ
TURORITO IC	3 1		BANGKOK (F	Stard.			ŀ
Miles.	• •		Rives	111.00		10.00	1
Advantace El	1.85 +	9.45	Compass East	71.00	•	6.00	l.
Doctronome Y	9.85 +	1.10	Product & FCB	41.50			1
Kap Resources	3.05 +	0.30	HECKERGE PER	41.50 19.75			Ľ
Mersin tot	5.40 +		Stern Steri	18./3	•	, ,,	L
States of the second	. 5.70 ±	0.45	Falls				1

ADT agrees takeover by Tyco

Michael Ashcroft to be left with personal stake worth about \$200m

By Richard Waters in New York

© THE FINANCIAL TIMES LIMITED 1997

Mr Michael Ashcroft, the British-born chairman of ADT, yesterday capped an extraordinary year with a \$4bn agreement to sell his Bermudabased home security company to Tyco International, a US

The deal marks Mr Ashcroft's second swan-song in less than 12 months, and would close a chapter of one of the most colourful careers in British business

A planned all-stock sale of

Wayne Huizenga, the US entrepreneur whose earlier ven-Republic's shares tumbled.

Vestern Resources, an acquisitive US electric utility. ADT said it had agreed to an

all-stock takeover by Tyco which yesterday valued the company at about \$27.40 a share. That compares with the \$22.50 in cash and stock

the form of one share in a new

automotive company for every three of Rockwell stock, fol-

lows the sale by Rockwell of

its defence and aerospace busi-

nesses to Boeing for \$3.2bn last

year. "It completes the trans-

formation of our company

from a broadly diversified con-

cern into an enterprise focused

largely on commercial electronics markets," Mr Don

Beall, Rockwell's chairman,

The remaining businesses in

the group are expected to have

1997 sales of around \$8bn,

has been able to achieve in the

operations in around 100 coun-

tries. The new company, Rock-

well Automotive, consists of

heavy and light vehicle

The heavy vehicles division

is a major supplier of drive-

train components for heavy

trucks, buses and off-highway

an almost fully globalised sup-

plier of sunroofs, door assem-

systems divisions.

said yesterday.

tive sector.

value of Republic's offer. Tyco will also assume ADT's debt of more than \$1bn.

worth about \$200m. Though gaining a seat on Tyco's board. he would give up all management duties and not have any involvement in the running of the business, said Mr Dennis Kozlowski, Tyco's chairman

The deal, structured as a reverse takeover by ADT,

company controlled by Mr and the initial \$26 a share erate will derive over \$1bn of ADT share. The US company's its annual revenues from the UK, Mr Kozlowski said.

ever, the move would bring it per cent stake in ADT, bought more than a year ago. Based on yesterday's values, Western's interest, bought for about \$500m, would be worth \$1.1bn. The Kansas-based utility would also emerge as the big-

shares slipped \$3% to \$56% ADT's shares rose \$4 to \$25%.

Together, the companies will have about 10 per cent of the market for installing and monitoring home and office secusaid. The group, whose interests include making valves and disposable medical instruments, promised cost savings and other benefits from combining ADT with its activities in installing and monitoring

Lex, Page 20; Low-tech but

Japanese cellular phone companies affiliated with DDI, long-distance telecoms operator, and cellular phone operator IDO are considering a tie-up to build their next generation digital communications services together.

The eight DDIcompanies,

which together make the second-largest cellular phone group in Japan, and Toyota-linked IDO, the fifth-largest. want to produce a digital network using advanced CDMA (code division multiple access) technology to compete more effectively against NTT Docomo, the industry leader.

The move would be a major step towards restructuring Japan's fragmented cellular phone industry, where six groups compete for a market that has grown to nearly 20m subscribers.

The six groups are, however, inevenly placed. NTT Docomo, the only company that provides national coverage, has an outstanding lead over the other five, which are restricted to regional coverage by the local licensing system adopted by the telecoms authorities. NTT Docomo has a market

share of almost 52 per cent, as against 17 per cent for the next largest competitor, the DDI group. An alliance would give DDI and IDO a combined market share of about 29 per cent. Ms Kate Lye, industry analyst at SBC Warburg, said the

groups would find it difficult to compete with NTT Docomo after a link-up, as they would be trying to win acceptance for new technology. "I think it's going to be tough to be instant competition to NTT Docomo."

Mr Andrew Haskins, indusry analyst at HSBC James Capel Japan, said the weakness of the pairing was that neither the DDI group nor IDO offers national coverage, DDI is restricted to western Japan, centring on Osaka, while IDO is restricted to the area of eastern Japan around Tokyo.

DDI and IDO already offer roaming services, which enable subscribers to one group to use the other's network. But they do not market their services together as a package, restricting the impact of sharing roaming services.

tures included Waste Manage-Western Resources had not ment and Blockbuster Video. Mr Ashcroft would be left responded to the proposed deal collapsed last year after with a personal stake in Tyco by yesterday lunchtime. How-

In recent months, Mr Ashcroft has also been attempting to fend off a hostile offer from

ADT to Republic Industries, a

would also raise Tyco's profile gest shareholder in Tyco, with fire control systems. internationally by leaving it a near-10 per cent interest. with a listing on the London Tyco is offering 0.48133 of a offered by Western Resources, Stock Exchange. The conglom- share of its own stock for each riding high, Page 26

Move completes focus on core electronics business **Pearson** to invest Rockwell spins off vehicles arm £100m

By Raymond Snoddy in London

in FT

Pearson, the UK media, information and entertainment group, is to invest up to £100m (\$159m) in the Financial Times newspaper over the next five years with the aim of increas-

ing international circulation. New contract printing plants will be established in Milan and Singapore but the main thrust of the expansion will be

The announcement was made yesterday by Mrs Marjorie Scardino, the new Pearson chief executive, as the first example of a determination to invest in developing the company's main brands as well as improving performance throughout the group.

Mrs Scardino said that although there would be mostly with substantially change at Pearson she had no higher margins than Rockwell intention of making hasty decisions on disposals. Instead the fiercely competitive automoemphasis for now would be "to do better by creating some clear performance measures, goals and rewards if they're

Mrs Scardino outlined her approach as Pearson announced a 30 per cent drop in operating profit to £181m after a £100m charge for accounting "irregularities" at Penguin USA was taken into account. Turnover passed £2bn for the first time to reach £2.186bn and operating cash flow rose 49 per cent to £219m.

Within Pearson, the Financial Times showed the greatest year-on-year growth in profit with operating profit up 123 per cent to £16.5m after provisions with a margin of 13.7 per

Yesterday's announcements disappointed some investors who had hoped for more news on the future structure of Pearson. The shares fell 15p to

Mr Richard Lambert, editor of the FT, will be based in New York for 12 months from July to oversee editorial developments in the US and head the

"This is a great opportunity for the Financial Times, and for me. American business is becoming more global in character, and it needs a global business newspaper relevant to its needs. That is what we are going to produce," Mr

Lambert said. The FT in the US will not try to emulate the detailed American coverage of the Wall Street Journal but additional correspondents will be appointed to strengthen business coverage. There will also be a repackaging of content to make it more

relevant to US readers. Overall, the aim is to try to increase the circulation of the FT from its present 300,000 to

Mrs Scardino said yesterday she wanted to see "heroic" circulation and equally heroic profits from the FT in future. Mr Lambert will remain editor and until his return Mr Andrew Gowers, deputy editor, becomes acting editor based in London. Mr Peter Martin will be acting deputy editor and will continue as editor of the international edition.

Pearson also announced yesterday that it will make £50m available to improve products in the Pearson Professional division which carry the FT brand. At her meeting yesterday with City analysts and the press Mrs Scardino had little to say about possible disposals or their timing.

> Searding's evolutionary puzzle, Page 29





any transformed into a focused enterprise 🖼 🗚

The core company will have 44,000 employees with electronic components to a broad array of car makers, with plants scattered from Liberec in the Czech Republic to two principal businesses:

Based in Troy, Michigan, the 16,000 employees world-wide. The heavy and light units will be merged under the president of the heavy systems division, Mr Larry Yost, who has been The light vehicles division is named president and chief executive of Rockwell Automo-

three businesses remaining within Rockwell itive about the deal though are: Rockwell Automation. tor Systems, with projected 1997 sales of \$1.8bn ;and Avionics & Communications, with projected 1997 sales of \$1.7bn for its Collins brand avionics

equipment. It is intended to complete the spin-off by the end of Sentember. Until then the two organisations will continue to operate as a single business.

news of it came sooner after with projected 1997 sales of the defence and aerospace dis-\$4.5bn ;Rockwell Semiconduc- posals than most had expected. Over the past five years Rockwell's electronics businesses have achieved annual average growth in sales and operating income of 21 per cent and 30 per cent respectively. News of the spin-off left Rockwell's shares unchanged at \$67% in early trading on the New York Stock Exchange yes-

Analysts were generally pos-

1996 PRELIMINARY RESULTS

"The major immediate changes under new management at Pearson will be the ones of style and focus on performance."

Marjorie Scardino Chief Executive

	1996	1995	Increase
Sales	£2,186m	£1,830m	+19%
Operating profit before charge for improper accounting at Penguin USA	£281m	£260m	+8%
Adjusted earnings per share	30.6p	28.8p	+6%
Dividends per share	18.0p	16.5p	+9%



The International Media Group

INFORMATION · EDUCATION · ENTERTAINMENT

To view the full Preliminary Results and other information about Pearson visit our web site:

glesse wine to Lloyds Bani Pic, Lloyds Bank Registran, The Crinewin, Westining, West Sussex BN99 eDA Pearson pic, 3 Buslingson Gardens, London W1X 1LE. Telephone: 0171 411 2000

shares slide 8% African trading operations. Trouble-prone conglomerate

Lonrho profits

warning sees

Lonrho suffered an 8 per cent slide in its share price yesterday after warning that profits during the first half were likely to be a third lower than during the same months of

Strong sterling, weak platinum prices and a disappointing performance by the compa-African trading subsidiaries were to blame, the group said. Shares in Lonrho fell 12%p to 145p.

Stock brokers responded by slicing £15m to £20m from forecasts for Loorho's profits for the year to September 30. Instead of a modest improvement over last year's preexceptional profit of £170m, brokers now believe the com-

pany will make about £155m. The biggest surprise was contained in a warning of "moderate results in our African trading businesses". There had been no indication that the company's portfolio of African interests, from sausage making in Kenya to sugar growing in South Africa, were not continuing to benefit from more favourable conditions in some African economies.

Any profit fall could threaten Lonrho's ambition to demerge its African trading interests later this year. If underlying profits fail to

grow, it will be the first substantial trading reverse since 1992, when Lonrho was obliged to cut its dividend after a 65 per cent fall in interim profits. The profit revision comes on top of a string of delays in the company's plans to withdraw

Some revision had been expected because of the strong Lonrho is vulnerable to the

strength of sterling because of its overseas interests. Brokers also noted a 10 per cent fall in year, and a 7 per cent fall in gold. Lonrho Platinum is a leading producer, while Ashanti Goldfields, of which Lonrho holds 33.3 per cent, has produced disappointing results. Lonrho's first half ends on March 31.

The profit warning is an early setback for Mr Nicholas Morrell, who took over from Mr Dieter Bock as Lonrho's chief executive in October, and Sir John Craven, who became chairman earlier this month.

Lonrho shareholders are still waiting for developments in the company's break-up plans. Although the group's Metropole hotel chain was sold last year, talks with Prince Alwa-leed bin Talal bin Abdulaziz al Saud, the wealthy Saudi investor, over the sale of the Princess chain of resort hotels have yet to reach fruition.

Further uncertainties have been created by a European Commission investigation into the 28 per cent holding in Lonrho controlled by Angle American, South Africa's biggest company. The Commission has indicated that it objects to the over the potential impact on platinum prices. Both companies are blg producers.

COMPANIES AND FINANCE: EUROPE

Den Danske acquires Swedish bank

Den Danske Bank, Denmark's biggest, yesterday signalled a drive into the Swedish market by acquiring Ostgota Enskilda Bank, the country's sole remaining provincial

bank, in a SKr2.2bn (\$283.5m) deal. The move marks the most significant incursion to date by a foreign bank into the Swedish banking sector, and adds to the wave of restructuring which has swept through the sector since late last

Henkel, the German

consumer goods and chemi-

cals company, lifted 1996 net

DM488m to DM515m

(\$303.1m) and said it was

looking for an improved per-

global expansion. It said yes-

terday growth would be

fuelled by higher sales on

the back of last year's

DM2bn purchases of Loctite, the US adhesives and seal-

ants company, and Nova-max, the US-based speciality

At the same time, it said

Loctite would hold back net

profits this year somewhat

because of financing costs,

write-downs and restructur-

chemicals group.

The group has been pursu-

formance again this year.

It also makes DDB the first for values Ostgöta at SKr2.50n.
eign bank to acquire a retail network in Sweden.

executive, said the bank wanted to SKr27. The shares quickly rose to strengthen its position in Sweden in preparation for the opening of a bridge and tunnel link between southern Sweden and Denmark in

a few years. DDB said that it had bought a 77 per cent stake in Ostgöta for SKr2.2bn from Lundbergs, a Swedish property and investment holding company. The offer, which is the Swedish market. If we were to Sweden's biggest bank, has being extended to all shareholders, build up a similar branch network

Henkel optimistic as

This is all according to

plan, and the positive effects

Turnover rose 15 per cent

will start coming through

DM16.3bn. Earlier acquisi-

tions, particularly of Schwarzkopf, the Hamburg-

based hair care group in which it acquired a 77 per

duced most of the 15 per cent

Operating profits rose 3

per cent to DM744m, with

strong sales growth helping

to offset higher restructur-ing costs and goodwill write-

downs connected with acqui-

rose from DM3.35 to DM3.70.

sitions. Earnings per share

However, the figures were

profits advance 6%

next year."

profits 6 per cent from from DM14.2bn in 1995 to

ing an aggressive strategy of cent stake in late 1995, pro-

resented a heavy premium on Ost-Mr Knud Sorensen, DDB chief gota's closing price last week of the offer level in Stockholm trading yesterday. Ostgöta, which has 29 branches

in southern Sweden, made pre-tax profits of SKr224.3m last year on net interest income of SKr456m. Mr Sorensen defended the price tag, saying: "The purchase gives us a unique opportunity to break into

of last week's disappointing

Most of last year's sales

growth came from outside

Germany, with foreign sales

rising 19 per cent to

DM10.8bn. Gains were partic-

ularly strong in Asia, Aus-

traliz and Latin America.

Domestic sales rose 8 per

Operating profits in the

chemicals division declined

15 per cent, on a 4 per cent increase in sales. This was

because of lower volumes

and price declines in oleo-

chemicals, which are made

industrial hygiene, profits

rose 24 per cent and turn-

over increased 6 per cent,

In metal chemicals and

cent to DM5.5bn.

from natural oils.

figures from Hoechst.

Assuming approval from Sweden's Financial Supervisory tie-up would enable Ostgöta -

Authority, the transaction will substantially strengthen DDB's presence in Sweden. It has only one branch, in Stockholm, which is focused on corporate banking services.

The move reflects a growing trend among Scandinavian banks to establish a pan-regional presence. Svenska Handelsbanken, employed a similar strategy to

ourselves, it would be very expenenter. Norway and Finland. sive and would take time."

Mr Frederik Lundberg, Ostgöta managing director, said that the which will retain its name - to offer a complete range of banking services.

The deal follows a round of integration in Swedish banking triggered by the SKr23bn purchase of Stadshypotek, the mortgage bank, by Handelsbanken last year.

Two other banks, Swedbank and Föreningsbanken, last month announced a merger to create the country's second biggest bank.

EUROPEAN NEWS DIGEST

Citibank offers to buy Polish stake

Citibank, of the US, has offered to buy a strategic stake in the state-owned Powszechny Bank Kredytowy, one of Poland's largest commercial banks. if successful, the bid would give it a leading position in the country's banking system. Citibank, which has started due diligence at PBK, is competing with Samsung, the Korean industrial group, and a local consortium of financial institutions led by the Polish Development Bank (PBR).

HSBC, which is advising the Polish government on the sale, says PBK, with a network of 45 branches, is worth between \$400m and \$500m". PBK is the country's sixth-largest bank and reported a 290m zloty (\$94m) net profit last year. HSBC has been mandated to place 65 per cent of the bank's equity with a strategic investor by the end of April. The remaining stock will be sold in a public offering later this year.

Citibank's interest follows a five-year campaign in Poland to build up a corporate banking operation and brokerage. Last year it reported a 71m zloty (\$24m) net profit on capital worth 442m zlotys. The bank has four branches in Poland and has already announced plans for a retail network. Christopher Bobinski, Warson a retail petwork.

SGS ahead 14% but warns

Société Générale de Surveillance, the world's biggest testing and inspection company, yesterday reported a 14 per cent increase in net profits to SFr262.7m (\$180m), but warned that the loss of two of its biggest government contracts could hit this year's profits.

The warning follows the surprise termination this onth of a pre-shipment inspection (PSI) contract with Pakistan, which was due to run until January 1999. PSI contracts involve the verification of goods at the point of entry or departure. SGS has also had to suspend a PSI contract with Kazakhstan, because of non-payment, and the Indonesian government, SGS's biggest client, is due to terminate its existing PSI contract at the end this month. SGS bearer shares shares fell 4.5 per cent to SFr3,280. Three-quarters of SGS's revenues, and 95 per cent of its operating profits, come from inspection and testing services which are linked to the growth of world trade. Its services cover 140 countries and it operates 35

government contracts. Operating profits rose 27 per cent to SFr317.4m, but more than a third of the improvement reflected exceptional income, primarily foreign exchange gains. There was also a SFr24.5m turnround into profit at the group's troubled insurance services arm.

The group's earnings per bearer share rose 18 per cent to SFr152.65, helped by the buy-back of 300,000 shares, and the dividend is to be increased by 17.9 per cent to SF156 William Hall, Genev

East Asiatic Company ahead

The East Asiatic Company, the Danish trading company with substantial interests in east Asia, lifted profits after tax on ordinary operations from DKr42m in 1995 to DKr180m (\$27.75m) last year on turnover which increased from DKr14.42bn to DKr16.45bn. But after extraordinary items, charges for discontinuing operations and minority shares, the net profit slid from DKr271m to DKr177m. Hilary Barnes, Copenhage

below market expectations helped by the Novamax ther expanded its leading and the shares closed 2.7 per acquisition, cost-cutting and Sales in cosmetics and share of the domestic market against fierce competition. cent lower at DM90.80. body care almost doubled price increas ing. However, Hans-Dietrich Chemicals were otherwise Profits from adhesives and because of the Schwarzkopf Joining a growing club of share performance.

BAYERISCHE LANDESBANK MONEY AND CAPITAL MARKETS

per cent and sales by 16 per

There are many similarities between the current bond-market situation and the situation during the 1986/87 low-interest period, but a look back also shows major differences.

NO SIGNS OF A RATE REVERSA

The fact that the cut in the discount rate almost a year ago to a level seen only once in the past (between December 1987 and June 1988) did not put paid to the market's interest-rate hopes clearly shows that these hopes no longer depend on,

Monetary growth 60 40 -20 Net change in equity prices 1986 MOVING IN TANDEM

While monetary growth and the net change in equity prices had fluctuated only little in the 1970s, fluctuations widened in the 1980s. Year-on-year fluctuations in equity prices in the 1990-1996 period ranged from a negative 37 per cent to a positive 72 per cent, with money-supply growth during this period ranging between 1.6 per cent and 10.9 per cent. A point worth noting is the tendency of these two aggregates to move in tandem. Whenever the money supply expanded in the past few years, equity prices spiked up noticeably, while in phases of shrinking money-supply growth equities drifted lower. These parallel movements are due to the central banks' monetary targeting strategy, which is increasingly becoming potential oriented. In the most industrial countries, the equity markets responded highly favourably to this stability-oriented monetary policy.

expectations regarding the Bundesbank's key interest rates alone: the expectation of an extended inflation-free upswing has been gaining ground. This in turn is also having an effect on the fine-tuning by the Bundesbank of the banks' liquidity via the repo

The current situation is similar to that prevailing about a decade ago. The average public-bond yield was also moving in the direction of five per cent in 1986/87, the three-month rate and the yield on tenyear bank bonds was down at 31/2 per cent and roughly 61/4 per cent respectively.

But these are not the only similarities. The 1986/87 period bears a striking resemblance to the present one also in other respects:

- 1. The increase in foreign buying of D-mark bonds helped to accelerate the slide in interest rates.
- 2. Monetary growth exceeded the Bundesbank's target both in 1996 and ten years previously.

3. Both in 1986/87 and 1996, monetary capital formation at credit institutions was significantly below the multi-year average (which is typical of a period of low interest rates), while time and savings deposits expanded at a fast clip.

Hans-Dietrich Winkhaus: "This is all to plan. The positive effects will start next year"

technical chemicals rose 4 purchase. In the detergents German companies seeking

sector, the group said it fur- to improve shareholder

4. During both periods, banks were the principal investor group in the bond market. Non-banks took third place after foreign investors and were thus at the bottom of the league.

5. Stable prices are a characteristic of both periods. In 1986/87, the retail price index had remained unchanged thanks to falling import prices. In 1996, the cost of living rose by a mere 11/2 per cent, and prices promise to remain tame this year.

Sceptics will point out, however, that the 1986/87 period of low interest rates was followed by a rate reversal. The experience gained in those two years suggests that interest rates will take another plunge in the final phase of the down cycle (which will presumably come as early as in the summer months) but then swiftly reverse direction.

Looking back, we note that the three-month rate rose to 41/2 per cent by mid-year 1988, moving on to seven per cent by the middle of 1989 and reaching its cyclical peak just short of ten per cent in August 1992. During this period, the yield on ten-year bank bonds climbed to 6.7 per cent in mid-1988 and 7.1 per cent in mid-1989, peaking at 9.1 per cent in February 1990.

But history rarely repeats itself. As the present situation is different from that prevailing in 1986/87. we are unlikely to see a re-run of the past. The principal points of difference are mentioned below:

 The public authorities have embarked on a strict course of budgetary consolidation. As a result, the strain on the capital market caused by public borrowing is steadily diminishing.

 As the corporate sector is amply provided with liquidity, it is to be expected that the predicted revival in capital spending will have only a limited impact on borrowing demand, even if the economic upswing should gain momentum.

 Housing construction is not expected to pick up noticeably this year; this is also true of business construction.

 Unemployment has > on an annual average - risen from 61/2 per cent in the late 1980s to more than ten per cent. The difficult situation in the labour market is a factor the Bundesbank must take into account in conducting its monetary policy.

The message is clear. Although yields have dropped to their lowest level since 1986/87 and the average bond yield has plumbed a historical low at less than five per cent, it would be wrong to conclude that interest rates in 1997 will replicate their upward movement after the end of the 1986/87 easy money period, when the average bond yield jumped to 9.2 per cent. It would seem more realistic to expect that interest rates will remain at a low level.

Bayerische Landesbank, Department of Economic Research Brienner Str. 18, D-80333 München, Fax (0.89) 2171-1329



CHEVY CHASE MASTER CREDIT CARD TRUST II U.S.\$138,000,000 Class A Floating Rate Asset Backed Certificates, Series 1995-B U.S.\$12.000.000 Class B Floating Rate Asset Backed Certificates, Series 1995-B sterest Acctual Rate March 18, 1997



(E) PTE 20,000,000,000

13th March, 199





Election Announced? How does that affect your position Real Time Stocks, Currencies, Bon Par: +44 (0) 171 405 4615 Banall: tentano Cultracapa.co.uk 1社 +44 (0) 171 405 454) Petroleum Argus European Natural Gas Repo sprehensive daily report covering the UK and Est Petroleum Argus CALL for a FREE TRIA

The FT GUIDE TO WORLD CURRENCIES, published in Monday's support and covering over 200 currencies, is now available by disting the Automb number from the buyped or handard of your fire machine, 0801 437 401. Cells are charged at 19phola charp con and 49phola at all other times. For service mainly the UK please telephone. +44 121 873 4778 for details on Chyline internation

> If you would like to advertise, or require any further information, please contact: Jeremy Nelson Tel: 0171-873-3447 Fax: 0171-873-3062

e surge in vith forecast

TRAPS IN EASTERN EUROPE

RECENT

KNOWS

HOW TO

AVOID THE

EMERGING MARKETS UPDATE: THE BALKANS

REGENT The Leading Experts In Eastern Europe



Anglo American Industrial Corporation Limited

Abridged statement by the Chairman Mr Leslie Boyd, audited results and notice of capitalisation share award and right of election to receive instead a final ordinary dividend for the year ended 31 December 1996

Turnover up 16% to R23.7 billion

• Total net earnings down 3% to R1 029 million

Total net earnings per share down 7% to 1 492 cents

Headline earnings down 2 per cent to R1 018 million

Dividend maintained at 545 cents per share

Operating cash flow up 45% to R2 106 million

Net deat equity ratio reduced to 11%

"More than ever before Amic needs to focus its attention on ensuring that each of its businesses is globally competitive." - Leslie Boyd, Chairman.

In spite of difficult trading conditions, particularly in the first quarter, Amic's total net earnings for the twelve months to 31 December 1996 declined by only 3 per cent to R1 029 million from R1 062 million in the previous year. Headline earnings declined by 2 per cent to R1 018 million from R1 039 million. The poor start to the year was in direct contrast to a year operating first quarter which produced contrast to a very successful final quarter which produced

Total net earnings per share, based on the weighted average number of shares in issue during the year, were 7 per cent lower at 1 492 cents and headline earnings per share were 6 per cent lower at 1 476 cents. This reflects the increased number of shares in issue following the award of capitalisation shares, and the successful R1 200 million rights issue which took place in November 1996. Having declared an interim dividend of 160 cents per share in cash, the board has again decided to award capitalisation shares in respect of the final results. Members may, however, decline the award and elect to receive a final dividend of 385 cents per share. Our major shareholders have indicated their intention to accept the capitalisation have indicated their intention to accept the capitalisation shares. The total dividend has therefore been maintained at 545 cents per share, with cover declining marginally from 2.9 times to 2.7 times. On behalf of the board, I wish to thank everyone whose efforts, often under adverse market conditions, contributed to this performance.

Amic's strong balance sheet was strengthened even further during the year, assisted by a 49 per cent increase in operating cash flow to a record R2 106 million. This increased cash flow, together with the proceeds from the rights issue, enabled the group both to fund capital expenditure of R2 047 million and to reduce total net borrowings by R1 156 million to R1 371 million. This reduction, together with the impact of the additional shares issued during the year, resulted in Amic's net debt to equity ratio of 11.4 per cent at 31 December 1996 being the lowest since 1977.

The Future While I am confident that 1997 will prove to be a year in which the foundations for higher medium term economic growth are firmly established, the immediate consequence of higher interest rates will unfortunately be negative. Nonetheless, improving export volumes and another good, but lower, agricultural harvest should ensure that economic growth is meaningfully above 2 per cent. This will represent

1996

1995

a disappointing return to a level of growth that is below the rate of population increase. The indications are however that commodity prices will be higher this year and, taken together with an expected improvement in export proceeds from a weaker rand. Amic has budgeted for a real increase in earnings for 1997.

Continued global economic expansion, somewhat lower domestic interest rates during the course of the year, continued fixed investment and export growth, and the Improved perception amongst foreign investors of this country that will flow from growing evidence that the GEAR strategy is being implemented, should result in higher economic growth in South Africa in 1998. The clearer the evidence of our willingness to tackle the problems with which this country is faced, the more rapid

Of great significance to the future of South Africa has been the acquisition by black investors of controlling interests in some of South Africa's foremost industrial and mining companies. The process of black economic empowerment is vital to redress the historical racial imbalance that exists in the mainstream economy, an unfortunate legacy of apartheid. Privatisation represents a further opportunity for black economic empowerment, quite possibly in partnership with foreign investors capable of providing state-of-the-art technology.

South Africa is a democracy of strong and plentiful non-government institutions, a characteristic which differentiates the country from the rest of sub-Saharan Africa, and indeed from many East European nations. The country has an industrialised economy, sound physical infrastructure, good communications, an independent judiciary, an independent and free press, a strong constitution, and strong churches. These factors, along with a dynamic and involved business sector, played a major role in ensuring that the political transition in South Africa was peaceful. They also give the confidence to be positive about the future of this country. An essential positive about the inture of this country. In essential element of this is responsible behaviour by the trade unions and a continued reduction in strikes, whether they be legal or illegal. Business, labour and government have a joint responsibility to lift South Africa onto a higher growth path where the benefits of growth are shared, and together address the unemployment challenge that this

RESULTS

Dividends paid

Registered Office

44 Main Street

Johannesburg

South Africa

Net cash from subsidiaries acquired

Net cash at the end of the year

Cash resources at the beginning of the year

London Office

19 Charterhouse Street

London EC1N 6QP

Income Statement

Turnover	23 717	20 522
Earnings from operations	1 995	1 991
Associates(see note)	568	576
Dividends	121	94
Share of associates earnings	447	482
Income from investments and other income	172	184
Interest paid	(558)	(397)
Earnings before taxation	2 177	2 354
Taxation	609	647
- Current	274	256
- Deferred	169	191
- STC	17	18
- Share of associates taxation	149	182
Earnings after taxation	1 568	1 707
Earnings attributable to outside shareholden	539	645
Total net earnings	1 029	1 062
_		
Determination of headline earnings		
Total net earnings	1 029	1 062
Goodwill amortised	15	11
Surplus on sale of investments and fixed ass	els (14)	(37)
Sale of non-trading items of associates	(21)	(4)
Other items	9	7
Headline earnings	1 018	1 039
Cash Flow Statement		
Operating activities		
Cash generated by operations	3 155	3 076
Changes in working capital	(27)	(1.095)
	3 128	1 981
Interest paid	(662)	(456)
Taxation paid	(360)	(110)
Cash available from operations	2 106	1 415
Investing activities		
	16.61	(914)
Net investments	(66)	(216)
Net Investments in subsidiaries and ioint ventures	(22)	(10)
Investment income	230	227
Net fixed assets	(1 848)	(1 721)
Her iner risers	<u></u>	
P	(1 706)	(1 720)
Financing activities		
Shares issued and premium received	1 816	14
Redeemable preference shares redeemed	(34)	(83)
Net loans (repaid) raised	(471)	364
	<u></u>	
	681	295
Net cash generated (utilised)	<u></u>	

Capital employed		
Shareholders' equity	8 713	6 757
Redeemable preference shares	-	34
Outside shareholders interests in subsidiaries	4 375	3 370
Total shareholders' interests	13 088	10 161
Deferred taxation	715	610
Outside borrowings - long-term	2 068	1 963
- short-term	1 432	1 702
	17 303	14 436
Represented by:		
Fixed assets	11 221	9 224
Investments and loans	2 654	2 477
Inventories and accounts receivable	7 627	6 863
Deposits and cash	2 129	1 172
Other liabilities	(6 328)	(5 300)
	17 303	14 436
	Shareholders' equity Redeemable preference shares Outside shareholders interests in subsidiaries Total shareholders' interests Deferred taxation Outside borrowings - long-term - short-term Represented by: Fixed assets Investments and loans Inventories and accounts receivable Deposits and cash	Shareholders' equity 8 713 Redeemable preference shares - Outside shareholders interests in subsidiaries 4 375 Total shareholders' interests 13 088 Deferred taxation 715 Outside borrowings - long-term - short-term 2 068 - short-term 1 432 17 303 Represented by: 11 221 Investments and loans 2 654 Inventories and accounts receivable 7 627 Deposits and cash 2 129

Capitalisation share award and right of election to receive instead a final dividend

As indicated in the accompanying statement by the chairman, the directors have resolved to award capitalisation shares to ordinary shareholders registered in the books of Amic at the close of business on Friday, 4 April 1997 ("the record date"). The terms of the capitalisation award will be published on Tuesday. I April 1997. Instead of the capitalisation award shareholders may in respect of all or part of their shareholders may in respect of all or part of their shareholding elect to receive a final dividend of 385 cents per ordinary share in respect of the year ended 31 December 1996 ("the election"). The new ordinary shares to be issued pursuant to the capitalization award will be increased as fully under the capitalization award will be issued as fully paid by way of capitalisation of part of Amic's distributable reserves.

Documentation dealing with the capitalisation award and the election will be posted to shareholders on Thursday, 10 April 1997. In order to be valid, completed election forms will need to be received by the company's transfer secretaries by no later than 12h00 on Friday, 2 May 1997.

Forms of election postmarked by not later than 2 May 1997 rorms or election postmarked by not later than 2 May 1997 will be accepted up to 12h00 on Thursday, 8 May 1997. Should such election forms not be received by that date Amic will automatically issue capitalisation shares to all relevant shareholders concerned. Applications will be made to The Johannesburg Stock Exchange and the London Stock Exchange for the capitalisation shares to be listed with effect from the commencement of business on Monday, 12 May 1997.

Shareholders are advised that the share registers will be closed from Saturday, 5 April 1997 to Saturday, 12 April 1997, both days inclusive.

The right to elect to receive a dividend is not available to shareholders in any jurisdiction in which it is illegal to grant the same.

By order of the board Angle American Corporation of South Africa Limited per: C L Farrel

17 March 1997

(202)

19

1 876

978 1 251

Transfer Secretaries

40 Commissioner Street

1st Floor - Edura

(263)

978

Consolidated Share Registrars Limited

Johannesburg 2001 South Africa

The Royal Bank of Scotland Plc First Floor 5-10 Gt. Tower Street London EC3R 5ER

네네브

Divisional Secretary

COMPANIES AND FINANCE: THE AMERICAS

EU warns on Boeing deal

By Emma Tucker in Brussels

Controversy surrounding Boeing's plan to take over group. rival US aircraft maker McDonnell Douglas intensified yesterday when Mr pean Union competition

Speaking just days before he is due to announce an in-depth investigation into the merger's impact on competition. Mr Van Miert said He is expected to give some serious conflict.

deal which will create the world's biggest serospace

The takeover has been submitted to regulators in the US and the EU. Brussels Karel Van Miert, the Euro- will have until mid-July to complete its investigation commissioner, suggested under EU competition rules that the regulatory hurdles which outlaw the creation or could be higher than strengthening of a dominant position in the 15-country single market.

> Mr Van Miert has not yet specified the nature of his concerns over the merger.

he had "underrated" the details tomorrow when he problems associated with the announces that a month- merger is different from

long inquiry already conducted will be extended for a further four months.

The case is a particularly sensitive one for Mr Van Miert, not least because he will have to co-ordinate closely with his regulatory counterparts on the other side of the Atlantic. Both sides have worked closely on cases with international ramifications before, and although they have not always reached identical decisions, they have avoided

other global cases in that almost all of the two companies' manufacturing is in the US and they have few assets

in Europe That means Brussels would be powerless to require the companies to shed businesses or modify

operations in the EU. Mr Van Miert said vester day he was aware of the problems with the US that a tough stance on the deal could cause, but this was not a reason for the Commission to fail in its duties.

Valero buys Salomon oil unit

By Tracy Corrigan

Salomon Inc., the parent of Salomon Brothers, has agreed to sell Basis Petroleum, its oil refining business, to Valero Energy Corporation for \$485m in stock and cash.

after-tax loss for Salomon of

The \$485m price is made up of \$365m in cash and \$120m in Valero stock. Salomon will also receive partici-

\$200m during a 10-year term Phibro have been run sepa-following the expected May rately since 1992. completion of the deal, if a target refining margin is

"This sale provides Salomon with a good way to exit 310,000 barrels a day. The oil a non-core business and it refining and marketing busiplaces Basis in the hands of The sale will result in an a company committed to of \$123m for the year, as free-tax loss for Salomon of refining," said Mr Robert Salomon invested heavily in Denham, Salomon chairman and chief executive.

The sale will have no impact on the operations of 18 per cent stake in Genesis Phibro. Salomon's commodi- Energy, an oil transportation in 1996 was \$982m.

Basis's business consists Texas and Louisiana, with total distillation capacity of ness recorded a pre-tax loss converting refineries to take

Salomon has retained its

heavier oil.

ties trading arm. Basis and business, which was previously held through Basis. provide credit support to of three US refineries, in Genesis under existing agreements, and some administrative services will be provided for a limited

As a result of the deal, Salomon has restated its 1996 figures with net income for the year totalling \$617m. instead of the record \$907m originally reported. Income from continuing operations

Low-tech but riding high

Average annual returns to shareholders of more than 20 per cent have won Tyco a considerable stock market following

To the popular imagination, the success of the US corporate sector in the 1990s is founded on world leadership in a narrow group of industries. High-tech companies like Microsoft, or consumer products groups with global brands like Coca-Cola and Procter & Gamble, have become the touchstones for the current bull market.

That, though, tells only part of the story. Tyco International, New Hampshire's only pretender to the ranks of America's corporate elite, has set out to prove that there are other places to make money – in the lowtech, low-visibility world of valves, fire sprinkler systems and disposable medical products.

With its agreed \$4bn bid yesterday for ADT, the leadin the US, Tyco says it is ready to step on to the world

The stock market's immediate reaction was a cautious one. Tyco's shares slipped nearly 6 per cent in reaction to what looked like a befty price. Even after the decline. the all-stock offer valued ADT at \$27.37 a share, considerably more than the \$22.50 a share value of a rival hostile cash-and-stock offer made by Western

From a longer-term perspective, however. Tyco is still riding high. A period of acquisition-driven growth and average annual returns to shareholders of more than 20 per cent in the past decade - have won it a considerable stock market following. At \$56% yesterday lunchtime in New York, its shares were still worth more than twice their level of two

Mr Dennis Kozlowski, chairman and chief executive, says he now wants to build a bigger international following for the company. It already generates about 40 per cent of its revenues overseas, a proportion that will not change materially with the acquisition of ADT.

However, the purchase will give Tyco more than \$1bn of revenues annually in the UK, Mr Kozlowski said, making it time to obtain a plumbing equipment.



bow out on a high note yesterday

presence on the London Stock Exchange as well. Until now, Tyco has been built largely through a humdrum series of low-value acquisitions. Typical of these have been this year's purchases of Sempell Valve, a German valve-maker with revenues of \$130m, and

American Tube & Pipe, a maker of steel tubes and pipes with \$120m of reve-There have been signs.

though, that the company has been itching to join the big league. In January came news that it had offered \$4bn for American Standard, a group whose claims to fame include its big market position in lavatories and other

That offer was spurned: Mr Kozlowski says now that he has no appetite for hostile acquisitions, and has not pursued the initial overture.

lso under consideration is a plan to buy **1** the undersea cable business from AT&T, an operation with annual revenues of nearly \$1bn. The US telecommunications company said last year it was planning to sell the unit. which designs, lays and services undersea telephone cables. Those discussions are still continuing, Mr Kozlowski said yesterday. The potential AT&T deal

highlights another change under way at Tyco. From being a manufacturer and

distributor of a range of products, most of them for industrial companies, the group is now bent on building a strong presence in ser-

In that, its ambitions echo those of other US manufacturing groups such as General Electric, which have pinned their future increasingly on the higher-margin. faster-growing business of servicing and maintaining the equipment they manufacture. "We want to service everything we sell in the after market." Mr Kozlowski

The security monitoring and fire control businesses are set to be the biggest part of the enlarged Tyco. Together, they will account for around \$4bn of the company's \$9.5bn of revenues next year, Tyco said - equivnt to about 15 i a fragmented market which is in the early stages of full consolidation.

The company's main task now will be to convince the stock market that it has the management skills and the tenacity to squeeze the sort of value out of its ADT acquisition that it has promised. That will include \$50m of cost-savings in the first year, rising to \$100m in savings three years after the deal is completed.

Those savings will be won by combining purchasing and general corporate operations, and by handing the monitoring of Tyco's existing security and fire control businesses to ADT's central monitoring desk. Tyco's shareholders will see better earnings per share immediately as a result of the deal. Mr Kozlowski promised yesterday.

ADT shareholders, on the other hand, will not have to wait on a promise. The offer valued the company's shares at about twice their level of a year ago. After a period that has seen one failed merger (with Republic Industries) and one hostile bid (from Western Resources), it is little wonder that Mr Michael Ashcroft. ADT chairman, vesterday declared himself ready to bow out on a high note.

Richard Waters

Bank of Greece Athens, Greece U.S. \$250,000,000

Floating Rate Notes due 1999

For the six months 17th March, 1997 to 17th September, 1997, the Notes will carry an interest rate of 6.125% per sumum with a coupon amount of U.S. \$313.06 per U.S. \$10,000 Note, payable on 7th September, 1997.

Bankers Trust Company, London

U.S. \$200,000,000 HSBC Americas, Inc.

Floating Rate Subordinated Notes Due 2000 6.75% p.s

18th March 1997 18th June 1997 U.S. 850,000 N 16th June 1997

Capital One Master Trust U.S.\$390,000,608 Floating Rate Class A Certificates Series 1998-1

Agent Bank

For the interest period 17th March, 1997 to 15th April, 1997 the Centheates will carry as interest rate of 5.54769°, per annum with an amount of U.S. \$44.6.90 payable per U.S. \$10,000 denomination and U.S. \$446.80 per U.S. \$100,000 denomination, payable on 15th Aprel, 1997.

Union Benk of Switzerland London Branch Agent Bunk 13th March, 1997

U.S. \$400,000,000

Hydro-Québec

Unconditionally guaranteed as to payment of principal and interest by Province de Québec

Floating Rate Notes, Series GL,

Undated

Interest Rate Interest Period 5.8125% per annum 17th March 1997 17th September 1997

nterest Amount per U.S. \$10,000 Note due 17th September 1997

U.S. \$297.08 Credit Suisse First Boston (Europe) Ltd.

COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

News Corp in \$754m US buy

News Corp is to take over Heritage Media, a US broadcasting and marketing services group, and assume debt of about \$600m in an all-share deal valued at \$754m. Heritage's marketing assets, Actmedia, which provides in-store promotions material to retailers in 28 countries, and Dimac, a direct marketing concern, are the main target of the acquisition. The group's six television stations and 24 radio stations will be sold, News Corp said

Although the timing of the broadcasting assets sales was fixed, News Corp, which is throwing most of its weight behind an ambitious venture with EchoStar in US satellite television, may expect strong prices. The US radio industry is currently in the throes of a rapid consolidation, and prices have increased sharply over the past few years. Television stations are also keenly sought, although limits on ownership to prevent dominance in regional markets have tended to slow the rate of restructuring.
The two Heritage marketing divisions will complement

and add an international dimension to the operations of News America FSI, a leading supplier of promotional inserts. Its main business at present involves the production of 60m so-called free-standing inserts a week which are distributed in more than 600 Sunday

Actmedia is the leading supplier of in-store promotions material, with access to more than 40,000 supermarkets, drug stores and mass-market retailers. Christopher Parkes. Los Angeles

Advent beats fund-raising target

Advent International, the Boston-based private equity investor, has raised an initial \$625m towards its next global fund, principally from existing clients. Following this first closing, it expects to draw in another \$300m or so from wider sources - taking it well above its initial target of \$600m. "There is a lot of money available for private equity managers," said Mr John Walker, chief executive of Advent International's European operations. But investors are much more careful, sophisticated and clear-thinking than when we raised our last fund [in

About three quarters of the cash comes from the US, ncluding from the IBM Retirement Fund and GE Capital Services. Large continental European participants include PGGM, the Dutch pension fund.

Mr Walker says the fund will concentrate on investing

in "later stage businesses", searching both for growth opportunities in specific sectors such as media, telecoms and healthcare as well as for buy-out or buy-in situations. It will make investments of between \$10m-50m, rather larger than before. Up to half the portfolio is likely to be channelled into western Europe, with 30-35 per cent going to North America and the balance to Asia. Katharine Campbell, Growing Business Corresponden

Banco de Venezuela at Bs23.9m

Banco de Venezuela, acquired last December by Spain's Banco Santander, announced a net profit of Bs23.9bn (\$50m) for the second half of 1996, representing a return on assets of 8.4 per cent. No comparative figure was given Net profit in the first half 1996 was Bs26hn. In a meeting last week, shareholders ratified the board

of directors and its chairman, Mr Ignacio Rasero, who is also general director of Banco Santander. Two executive presidents were appointed to head the commercial and investment divisions, respectively. Banco de Venezuela has some Bs486bn in deposits, or 10 per cent of the country's total deposits. Raymond Colitt, Caracas

Pay-TV venture to be dissolved

The European Union competition authorities bave ordered the dissolution of a pay-television joint venture known as UIP Pay-TV, involving the three big studios, Universal, Paramount, and MGM. The request was made to preserve competition in the European Union's market for the supply of programmes for pay-TV transmission. The partners agreed to break up the venture which distributes films produced by the three companies to broadcasters. In future the studios will have to license their pay television rights without using the facilities of United International Pictures. UIP's remaining pay-TV operations will be brought to an end within 18 months.

The company said the agreement was related only to pay-TV operations and was entirely separate from an on-going evaluation by the European Commission of UIP's Emma Tucker, Brussels film distribution network.

impala

ted in the Republic of South Africa)

Dispute with Royal Bafokeng Nation

Impala Platinum is pleased to announce that its relationship with the Royal Bafokeng Nation has been restored to the extent that confidential

negotiations to resolve the long standing dispute between the Bafokeng

Impala Platinum acknowledges that the Bafokeng legitimately believe

and adopt the attitude that the agreements concluded in 1990 between

Impala Platinum and President Mangope "in his capacity as trustee of

impala Platinum further acknowledges that the settlement offer made by the Bafokeng in February 1996 constituted a genuine attempt to restore the

relationship on terms which the Bafokeng believe are fair and reasonable. Subsequent to the offer being made, reports have been published by

Impela Platinum and remarks attributed to Impela Platinum which have been a major factor in the deterioration of the relationship between

Impala Platinum on the one hand and Kgosi Lebone Moiotlegi II, the members of the Supreme Council and other members of the Bafokeng

Nation on the other hand. Impala Platinum deeply regrets that the

and Impala Platinum will take place in the immediate future.

the Bafokeng Tribe" are invalid.

Johannesburg 18 March 1997

relationship deteriorated as a result thereof.

Great Western suitor lifts bid

in California

The battle for Great Western Financial intensified yesterday when H.F. Ahmanson, a rival California thrift, enhanced its \$6bn bostile offer. Washington. Mutual made a \$6.6bn white knight bid earlier this

Ahmanson had been expected to make another bid, given overwhelming speculation that it will itself come an acquisition target if its bid for Great West-

em is unsuccessful. The takeover battle is widely regarded as critical to the future of the ailing thrift industry and has already seen much acrimony over projected job losses.

The market in early trading yesterday appeared to be betting on an eventual victory for Washington Mutual. By midday Ahmanson's shares were down \$1 at \$39%, while Washington Mutual suffered a much smaller fall, down only 25 cents at \$501/s.

The latest offer establishes a floating exchange ratio for Great Western common shares linked to the market price for Ahmanson common shares.

Ahmanson said Great Western stockholders would receive between 1.10 and 1.20 common shares of Ahmanson for each common share of Great Western. Its previous offer provided an exchange ratio of 1.05. On the basis of the closing price of Ahmanson stock on March 14, its latest exchange ratio would have been 1.20 and would have produced a value of \$48.30 for each Great Western common share.

Mr Charles Rinehart. chairman and chief executive of Ahmanson, said the company was confident it could "responsibly assume an additional \$100m in merger benefits through our combination with Great

A combination of Great Western with either bidder would create the third-larg-California and the largest US thrift - broadly similar to a UK building society, concentrating on mortgage lending and deposit-based savings.

It is protected against a failure in its bid by the promise of substantial break-up fees from Great Western, which will pay Washington Mutual \$75m plus expenses of up to \$20m if the merger agreement is terminated.

Great Western will also pay an additional \$100m if it is acquired by another bidder within 18 months.

Change on the cards at Advanta

Credit-card issuer may abandon its low-price strategy, reports John Authers

Growth of the specialist card issuer

dard & Poor's, the rating

agency. Their average

receivables growth rate over

the last five years was 45 per

relied on cheap financing

through the asset-backed

securities market, which

receivables in the form of

bonds. They also used

aggressive marketing tactics

involving "mining" data-

bases for aggressive direct

marketing campaigns. Most

offered cards in conjunction

with other companies such

Advanta's announcement

yesterday suggests it is

abandoning the key ele-

Saying that the credit card

as airlines and retailers.

ments of its strategy.

Like other monolines, they

cent annually.

warning from Advanta, one of the most successful specialist credit card issuers in the US, called into question the strategy that has transformed the credit card industry in the 1990s.

It also provided the most dramatic example yet of the impact of rising had debts and personal bankruptcies on the consumer credit industry.

Advanta is one of five specialist "monoline" credit card banks which are now among the top ten US card

While Citibank retains its

top slot, seven others have entered the top ten in the last ten years, displacing such powerful commercial banks as BankAmerica and Wells Fargo. Of the newcomers, MBNA is the largest, with \$34.7bn in loan receivables at the end of the third quarter of 1998, compared with Citibank's \$44bn.

First USA will become the third-largest issuer when its January acquisition by BancOne, the Ohio-based commercial bank, is completed by the end of the second quarter of 1997. BancOne paid \$7.3bn for

First USA in a move which created speculation that other monoline issuers would also be acquisition targets.

Advanta was the fastestgrowing monoline issuer in industry was "undergoing 1994 and 1995, when it structural change", the comrecorded receivables growth pany said it was considering of more than 100 per cent charging higher interest

1.4 Capital One 42.0, TOTAL ... rates for certain parts of its with troubled accounts, and annually, according to Stan-

Security Pacific

ter the risk profiles of particular customer segments". This supports the fears of

credit card portfolio more

aggressively "to match bet-

some analysts who had warned that the credit qual- problems were probably

but all card issuers have experienced rising levels of bad debt in the past year'

15.5. Otiberk (US)

2.3 Chase Manha

2.4 First Chicago

1.7 AT&T Universal

6.1 MENA

inguess to compete on price and accept customers with a poor credit history. Advanta added that it was

considering raising fees, some of which are below the intervening more quickly

be retrieved. developing additional products that "offer customers added value rather than relying solely on a low

25.9

13.0

121 1...1.1

price". Analysts said Advanta's

'Advanta's problems are probably worse than those of the industry as a whole,

ity of its loan portfolio was worse than those of the weaker than others in the industry as a whole, but all issuers have experienced rissector, as a result of its will-

ing levels of bad debt in the last year, despite the

strength of the US economy. Last week, the Federal Deposit Insurance Corporation warned of "worrisome" industry average, tightening levels of "charge-offs" of underwriting standards, credit card debt - which occur when banks decide

that credit card debt will not

Ms Ricki Helfer, who chairs the FDIC, said: "Credit card charge-offs reached \$9.5bn last year, accounting for 51.1 per cent of all loan charge-offs. This was an increase of almost 40 per cent from 1995."

Meanwhile, total credit card loans reached \$1,570bn at the end of 1996, more than doubling in four years.

Pointing out that charge off rates were "approaching the levels reached in the last recession" and that personal bankruptcies were increasing, Ms Helfer said: "Large as these numbers are, we believe they understate the exposure of banks to risk in credit card lending. They do not fully account for potential claims that could arise from continuing liabilities that have been securitised."

Wealth is responsibility.

WEALTH WITH RESPONSIBILITY 1996 Research Study The Exploration of Key Issues Social investing Charcable Civing **≜** Bankers Trust

Because it creates so many choices, we assume that wealth is easy. But wealth is also a responsibility – not as much an end as a process. The preservation of wealth requires knowledge and creative thinking about the personal nature of value and about ideas and structures that add value. A kind of thinking we at Bankers Trust uniquely apply to our clients' wealth

management issues. Working together with prominent advisors to wealthy families, we have been able to help our clients deal with issues such as succession planning, establishing a family foundation, strategic philanthropy and social investing. If you share our belief about the personal nature of value, or if you wish to know more about our research findings, we invite you to call Bankers Trust Private Banking at 212-454-2700.

≜ Bankers Trust

APPOINTMENTS ADVERTISING

every Friday.

nation on advertising in this section please call: Dominic Knowlson on +44 0171 873 4015

Kappa USA Inc. has acquired the assets of Lanzera International We initiated the transaction and acted as financial advisers to the Basic Group N.V. and Kappa USA Inc.

This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange") and appears as a matter of record only. It does not constitute an invitate subscribe for, or purchase, any securities of Beijing Datang Power Generation Company Limited. Application has been made to the London Stock Exchange for all of the H Shares with a nominal value of RMB 1.00 each ("H Shares") to be issued pursuant to the New Issue and Placing to be admitted to the Official List. It is expected that dealings in the H Shares will commence at 9.30 a.m. on Friday, 21 March 1997.



Beijing Datang Power Generation Company Limited

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

New Issue and Placing of 1,244,060,000 H Shares of par value RMB 1.00 each at an issue price of HK\$2.52 per H Share

Listing on the London Stock Exchange

Sponsor

Kleinwort Benson Limited

(A member of the Dresdner Bank Group)

The principal business of Beijing Datang Power Generation Company Limited

is to own, manage, operate and develop electric power generating plants

in the region served by the North China Power Group electricity network

Supplementary listing particulars relating to Beijing Datang Power Generation Company Limited prepared in accordance with the listing rules made under Section 142 of the Financial Services Act 1986 (which are supplemental to the listing particulars dated 10 March 1997) have been published and copies may be obtained during usual business hours up to and including 19 March 1997, for collection only, from the Company Annuncements Office, London Stock Exchange Tower, Capel Court entrance, off Barttolomew Lane, London EC2N 1HP and during usual business hours up to and including 1 April 1997 from the legal advisers to the company, Simmons & Simmons, 21 Wilson Street, London EC2M 2TQ and from the sponsors to the Company, Kleinwort Berson Limited, 20 Fenchurch Street, London EC3P 3DB.

fortis AG

Result of the sale of the non-exercised rights

The 1,628,556 pre-emption rights, represented by No 9 coupons, that were not exercised at the closing of the capital increase by public offering on 26 February 1997, have been sold as scrips on the Brussels Stock Exchange on 7 March 1997 at the price of BEF 91 per right.

The net proceeds payable to the holders of non-exercised rights, less selling costs and other administrative expenses, amount to BEF 86 per right.

This amount will be paid as from 25 March 1997 against No 9 coupons or subscription forms at the following banks:

ASLK-CGER Bank • Crédit à l'Industrie/Krediet aan de Nijverheid in Belgium :

Generale Bank in the Netherlands: MeesPierson

Fortis Bank Luxembourg in Luxembourg: in Great-Britain: Barclays Bank

> Fortis AG, Public Limited Liability Company Boulevard Emile Jacquain 53 1000 Brussels, Belgium Trade Register Brussels: 1811

COMPANIES AND FINANCE: ASIA-PACIFIC

Ex-Jardine chief to join CS

By Louise Lucas In Hong Kong

Mr Alan Smith, who last year stepped down as chairman of Jardine Fleming, the Hong Kong investment bank, is to take up the number two position in investment banking for Credit Suisse First Boston, the Swiss-American bank, in the

Mr Smith quit Jardine Fleming over reforms imposed after a trading scan-

Jardine Fleming, which is jointly owned by Robert help the bank build its pres- banking group.

Smith, during which he was barred from competing with his former employer. The ban included poaching clients and staff. However, that period ends later this month.

His appointment at CSFB in Hong Kong suggests the investment bank is taking a

Mr Smith brings both con-

Kong conglomerate, agreed a the region appears to be on six-month purdah with Mr the increase, particularly in Hong Kong. In the meantime, Jardine

Fleming is itself understood to be looking for a senior figure on its fund management side. It is believed to have

approached Mr Paul Chow. the former chief executive of the Hong Kong Stock Exchange, who is to join HSBC Asset Management, tacts and a flair for making the fund management arm of deals. He can be expected to HSBC Holdings, the global

Fleming of the UK and Jarence at a time when merger According to one industry connected to regulatory dine Matheson, the Hong and acquisition activity in chief, the search is being issues. hampered by the events of was fined £700,000 (US\$1.1m) and made compensation pay-

> trades to his own account. While the scandal did not fund managers, whose

diverted profitable client

last August Jardine Fleming fell 10 per cant in the six months after the trading scandal, said Jardine Flemments to investors of ing investment Managa-US\$19.3m, after Mr Colin ment, the fund management Armstrong, a senior fund arm. Among the biggest manager, was found to have accounts lost were the UK's Post Office Superannuation Scheme and Avon County Council.

cost the group any of its 42 ... in Hong Kong, the main blow was dealt by the Hong annual bonuses are due Kong Jockey Club, which shortly, several fund withdrew an account worth accounts have since moved an estimated HK\$800m - though this is not wholly (US\$108.8m).

Mammon comes to Shanghai Heavy HK

The congregation at the former Russian Orthodox mission church in Shanghai is nolsy these days. On the low benches that were once pews, the locals do not sit calmly at prayer, but are volubly taking a punt.
Overhead, a large trading

screen flashes stock prices where once there was an altar gilded in Cyrillic script. To the left and right, the ornately decorated porticos have been replaced with

cashiers' booths. China Construction Bank. has converted the church into a retail brokerage house - one of hundreds in Shanghai where zealous converts to the market economy speculate on China's domestic stock market.

For the time being, foreign investors can only eye these bustling stockbroking parlours with envy. The domestic market - the A share market – is large and liquid, but off-limits to foreigners. International investors are restricted to the tiny, illiquid B share markets.

While the A share markets include more than 500 companies with a market capitalisation of approximately \$50bn, the B share markets have only 86 listed companies and a market capitalisation of a little over \$3bn about the size of the Sri Lanka stock exchange.

B shares are denominated in US dollars in Shanghai and Hong Kong dollars in Shenzhen and, in theory, can only be owned by foreign

A shares, also traded in denominated in Chinese bank, have since suggested yuan and restricted to mainland Chinese buyers.

However, the segregation of local and foreign investors is already breaking down and bullish analysts in Shanghai say a formal merger of the A and B markets is possible in as little as two years.

Mr John Crossman, general manager of Jardine Fleming Securities, says China could end the distinction between A and B shares "as soon as they have consolidated the takeover of Hong Kong. So we could be talking as early as 1998."



However, China's official line is that capital account convertibility - the prerequisite for unifying China's stock markets - will take "a considerable amount of

When China announced convertibility of the yuan on the current account last he says. year, officials at the State Administration of Foreign Exchange said: "As for when we can make the yuan convertible under the capital account or even freely

in private that convertibility on the capital account is not

likely until after 2000. But Shanghai's stock marmerger of the markets may come sooner. "Beijing officials say it could happen at the end of the century, but people in Shanghai believe that things have progressed faster than officials predicted," one Shanghai Stock Exchange official says.

Mr Bruce Richardson. head of HG Asia, the stock broker, in Shanghai, says foreigners could be admitted to the local market within two years. "Officials had long ago forecast convertibility on the current account by 2000, then achieved it in 1996 and everybody yawned, because it had arrived in practice in 1994. The lesson is that events are moving faster than the regulators,"

hatever the official timetable, the distinction between local and foreign markets is already eroding. Although convertible, we have not local investors are legally worked out a specific time prohibited from buying, B prohibited from buying, B shares, the reality is that Officials from the People's they have been the engines Shanghai and Shenzhen, are Bank of China, the central of the foreign investor maras 50 per cent of trade.

One foreign analyst says: You often tip stocks as 'trading buys' on the basis of ket officials believe the local market sentiment, regardless of the company's fundamentals." One Shanghai analyst cal-

culates that on average. A shares are trading at a 70-80 per cent premium to their B share equivalents. Over the next few years, traders believe B shares are likely to close the gap.

"We are changing all of our recommendations from 'sells' and 'holds' to 'buys' because if you can wait

three years, or even less than that, you are almost guaranteed to double your money," one foreign analyst

Chinese companies are also set to gain from a united market, as until now those enterprises directed to raise money on the B share market have been selling equity at a discount to the price they might have raised on the A share market.

However, the benefits of merging may not be enough to quell the central bank's fears of capital flight if the yuan is made fully convertible prematurely.

One China economist in Hong Kong says: "Convertibility on the capital account is a 10-year goal. The Chinese will not make the yuan convertible until they are prepared to loosen control of interest rate policy and expose their decrepit domestic banking sector to foreign pressure.

The early introduction of a single market may be wishful thinking by foreign anslysts and investors. Nevertheless, anticipation of its arrival is already shaping the judgments of interna-tional investors in Shanghai.

James Harding 1995.

for Beijing Datang offering

The Hong Kong tranche of the share offering by Beijing Datang Power is understood to be more than 80 times subscribed, bankers said

Beijing Datang, which will be the first Chinese state-owned enterprise to secure a listing on the London Stock Exchange, is seeking to raise up to BK\$3.13hn (US\$404m) in an international equity

The Hong Kong initial public offering comprised 124.4m shares priced at a maximum HK\$2.52

Trading in Belling Datang, which is seeking a secondary listing on the London Stock Exchange and primary listing in Hong

issues from China have fared unimpressively in the after-market - a fact attributed largely to their listing in New York, where Chinese hensively followed and understood than in Hone

However, Beijing Datang's attraction was supported by perceived strong port from a Hong Kong-

New World Infrastructure, part of New World Develop ment, one of Hong Kong's big property developers, has taken a 10 per cent stake in the company.

The pricing puts the stock on a fully-diluted price/ earnings multiple of 12

According to the prospectus released yesterday, Beijing Datang is forecasting net profits this year of HK\$1.02bn, against an estimated HK\$858m last year and an actual HK2773.9m in

Toyota lifts Hino stake

By Michiyo Nakamoto in Tokyo

Toyota, Japan's largest vehicle manufacturer, is raising its stake in Hino, Japan's leading truck maker. from 11.1 per cent to 16.4 per cent in order to strengthen the two companies' alliance in the small-truck sector, the

company said. Hino, which has been affillated to Toyota since 1966, will be given responsibility

FRF1.000.000.000

Abbey National Treasury Services plc CNO-TEC to Linked

For the period from March 20, 1997 to June 20, 1997 the Notes will carry an interest rate of 5,40% per

snature with an interest amount of FRF BS per FRF 10,000 Note, FRF 1,350 per FRF 100,000 Note and of FRF B,500 per FRF 1,000,000 Note.

The relevant interest payment date will be June 20, 1997.

Agent Bank

BANQUE PARIBAS

To Advertise

Your Legal Notices

Please contact

Melanie Wiles on

Tel: +44 0171 873 3349

Fax; -44 0171 873 3064

eed Notes due 2006

for the development of 2-tonne trucks. Currently. Toyota devel-

ops and manufactures small trucks in this category and supplies them to Hino on an original equipment manufacturer basis. Hino manufactures trucks for Toyota based on the latter's specifications The decision by Toyota to

shift 2-tonne truck development and manufacturing to Hino reflects growing pres-

sures in a market where Japan's largest carmaker has fallen behind rivals such

as Mitsubishi and Isuzu.

In the 2-tonne sector, Mit subishi and Isuzu jointly have about 30 per cent of the market. "Isuzu is very strong in this market, so that for Toyota and Hino to face up to the competition they need to combine their efforts," said Mr Takaki Nakanishi, industry analyst at business, where competition Merrill Lynch in Tokyo.

Indofood up despite growing competition

in Jakarta

Indonesia's largest noodle manufacturer, Indofood Sukses Makmur, said net income rose 13 per cent in 1996, but that the increase was helped by non-operating income rather than growth in the company's core noodle

increased from Rn305.4bn the year before to Rp351.3bn (\$146.2m) on sales totalling Rp2,826bn compared with

Rp2.091bn Noodle sales grew only 9.7 per cent last year after increasing by over 15 per cent the year before, analysts said. Indofood shares closed

unchanged at Rp5,600.

SCHERING

Announcement of Annual General Meetina

to attend this year's Armual General Meeting, which will take place on Wednesday. 30th April. 1997 at 10 a.m. at the 'international Congress Centruitr', Neus

14065 Barlin (Charlottanburg)

1. Presentation of the approved accounts, the group accounts and the annual report for Schering AG and the group for the business year 1996 including the report of the Supervisory

Schering Aktiengesellschaf

(Securifies Code No.717 200)

2. Resolution appropriation of the net profit.

. Resolution for the discharging of the Board of Executive 4. Resolution for the discharging

of the Supervisory Board. Supplementary Election to the Supervisory Board.

Inter-Company Agree (Transfer of Profits). 7. Election of the auditors for

6. Resolution concering an

the business year 1997. The complete agenda,

including the resolution put forward, is due to appear in the 18th March, 1997 issue (No.53) of the Bundesanzeiger (Federal Gazette). Please refer to this announcement for details of the agenda and of the procedure for depositing shares in order to attend the Meeting. Closing date for such deposits will be Wednesday, 23rd April, 1997.

Pursuant to Section 125 of the German Companies Act we have sent Notices to Shareholders and the abridged version of our annual report for 1996 intended for all holders of Schering shares in safe custody, for them to pass on to all holders of Schering shares. Shareholders who have their Schering shares held in eate custody by a bank and have not as expected received these documents from their bank by 8th April, 1997 are requested

Barlin, 18th March, 1997

e es 🖼

しついる場

elika i 🙀

型 🥦 🧸

FIDELLIA SPECIAL

Just 1 th Control

ra interprise

on oil w

BANK OF AMERICA

D.E.SHAW&CO.

A strategic relationship that brings you advanced equity-linked products wherever you are in the world. The technology and expertise of one of Wall Street's leading innovators allied with the global reach of one of the world's largest banks. It's how you'll be doing business in the next century.

ADJUST YOUR EXPECTATIONS

Bank of America

DE Shaw & Co

Europe down sharply on Emu fears

GOVERNMENT BONDS

By Richard Adams and Samer Iskandar in London and Richard Tomkins in New York

European government bonds fell sharply yesterday. driven lower by a combina-tion of fears of a delay to European economic and monetary union and expectations of an interest rate rise by the US Federal Reserve.

Despite falling by more than a full point. German bunds outperformed most other European markets

apart from the UK. Traders said German bunds fell through important technical levels during the day, as the London-listed June futures contract sank 1.02 to 100.41. The yield on

bond strategist at Paribas in London, said the fall marked a break in a long-term trend line since July 1996. "On this movement, wherever the trendline is, we've broken currency. it." he said.

Falling prices triggered so-called stop loss orders computer-generated orders to sell bonds automatically when the price falls below a pre-determined threshold which in turn accelerated the fall.

"There has been a dent in confidence that Emu will start on time," said Mr ing German yields of 6 per David Brickman, European economist at Yamaichi International "And the extent of the losses was exacerbated by the technical picture." Mr Brickman said market

finance minister, who insisted that meeting the Maastricht criteria was more important than the timetable of the move to a single

ket sentiment would remain edgy, with traders awaiting today's publication of the Bundesbank's monthly report. "A large cash deficit would be very alarming for the bond markets," he said. Mr McDevitt said there was no panic selling yesterday, but Paribas is forecast-

The sharpest fall was suffered by Italian bonds. The June BTP future lost 1.31 fm London to settle at 124.35. In the cash market 10-year

cent in the next four weeks.

points to 5.87 per cent. tively to comments by Mr bunds widened 4 basis points Mr Graham McDevitt, Theo Waigel, the German to 205 points.

Spanish bonos also underperformed bunds, their bond strategist at Merrill March 25, and the market is 10-year yield spread widening four basis points to 134

UK gilts managed to out-

He also warned that mar- perform other European markets. Traders said gilts were unaffected by yesterdate of general election. which had long been priced in. Market participants were more concerned about US rate movements. The June long gilt future settled at 110%, down #, while the 10-year benchmark gilt lost 景. The 10-year yield rose 10 basis points to 7.44 per cent, while its spread over bunds

> Swedish bonds were also hard hit by the fall-out, with Chicago testing a key sup-

I US DOLLARS

Memili Lynch & Co

Purma Finance, Cls A1(a1): Purma Finance, Cls A2(a3): SudwestLB Capital Mikis(s) Bank of Nova Scotla

"There is a lot of demand

May Jun 0.59 0.84 0.80 1.06 1.06 1.30

Mr Ifty Islam, European easing cycle in Sweden, but rates if it detects signs of thought that the bonds had been oversold. Sweden's yield spread over bunds widened 6 basis points to 136

The sell-off in European bonds, and growing concerns about the US interest rate outlook, combined to depress US Treasuries yesterday morning. At midday, the benchmark 30-year bond was down 量 at 95點, yielding 6.972 per cent, and the twoyear bond was down 🛓 at 99%, yielding 6.183 per cent. Traders said technical fac-

narrowed three hasis points tors were also at work, with the June bond contract in

(s2) (sA) 6.25 6.375 (4-5)

committee will take place on Lynch in London, said the concerned that the Fed may market saw the end of an decide to push up interest

> Some investors think the Fed might take pre-emptive action by lifting rates by 25 or 50 points.

incipient inflation in the US

Recent economic data have delivered mixed signals about the outlook for inflation, so the market will be looking for a clearer picture in tomorrow's figures for consumer prices in February. The median forecast is for an increase in the index of 0.2 per cent, and any figure above that could be interpreted as increasing the likelihood of a Fed

Record year the 10-year benchmark bond port level. The next meeting falling 1.35 to 105.238. To Polymer Superment of the Fed's open market for emerging of the Fed's open market for emerging the place of the Fed's open market for emerging the place of the fed's open market for emerging the place of the fed's open market for emerging the place of the fed's open market for emerging the place of the fed's open market for emerging the fed the market debt

By Samer iskander

Trading in local instruments of emerging markets soured to record highs in 1996, signalling that some of theseexotic investments are increasingly perceived as a mainstream asset class, according to a report published yesterday by the Emerging Markets Traders Association. The EMTA groups 160 member institutions active in trading emerging market instru-

For the first time, the volume of trading in local instruments matched the turnover of the most liquid Brady bonds. Bradys issued in lieu of distressed commercial debt and backed by US Treasury bonds were until recently the only liquid financial instrument available to foreign investors in most emerging markets.

Turnover in Argentina's local bonds, or Bocones, rose by 361 per cent last year to 263bn, making them the third most commonly traded The survey of 113 EMTA

members reveals an across-the-board increase in trading of all debt instruments. Turnover in sovereign eurobonds more than tripled, followed by options trading (up 163 per cent) and corporate eurobond trading (128 per cent).

Mr Michael Chamberlin, EMTA executive director, said: "The doubling of turnover in 1996 underscores the growing perception in the marketplace that emerging markets debt instruments available in better estabhave become a legitimate, distinct asset class. The increase in trading volumes

and greater liquidity." Brady bonds remained the

1995 and a peak of 60.9 per cent in 1994. Eurobonds' market share meanwhile rose from 8.5 per cent to 12.5

EMTA also noted the arrival of new markets, such as Siovenia, as well as a significant jump in the trading of several Asian assets. Transactions in Indonesian Thai and Malaysian debt. for example, totalled roughly \$75bn, up from negligible amounts in 1995.

Mr Chamberlin also singled out Russia and South Africa, where trading volumes increased by 162 per cent and 308 per cent respec

"The tremendous growth in Russian and South African debt trading demonstrates the continuing diversification of emerging markets trading and invest ment," he said. "These trends spotlight the future

growth of this industry." Brazilian assets remaine the most commonly traded instruments, accounting for \$1.441hm, or 27.2 per cent of reported trading volume. They were followed closely by Argentine assets (\$1,292bn) and Mexican instruments (\$946bn).

Demand for investments in most emerging markets rose sharply in 1996, as a result of the decline in yields lished markets. 1996 Debt Trading Volume Survey Report, EMTA, \$250.

COS UTES

Corporate Australia makes \$700m debut

By Edward Luce

Corporate Australia's debut Libor respectively, market overseas bond issue grabbed most attention on a day otherwise overshadowed by con- heavily. tinuing worry about the

mortgage company, yesterday issued the first of what

tranches - a five-year to the euromarkets in the US\$560m, an average twonated tranche of \$35m at six years - the offering was mostly distributed among Gill, managing director at Amro and Lehman Brothers, rate debt in the build-up to continental European inves- Puma. "We will look closely the issue was launched with the Federal Reserve's deci-

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

tors, said J.P. Morgan, sole at issuing in other lead manager. Priced at 13 currencies." basis points and 8 basis points over US three-month analysts said the paper was unlikely to be traded

"The deal was very wellprospect of a rise in US marketed and pre-placed," interest rates. said one trader. "But the Puma, Australia's largest paper will be relatively illiquid." Executives at Puma, which accounts for about markets expect will be a half of Australia's domestic number of Australian asset- asset-backed market and backed deals in the next 18 acts as the benchmark for other local issuers, said the Divided into three company planned to return

> near future. "We see this as the start of a programme rather than a single issue," said Mr Tony

Australian companies have hitherto avoided international issuances, owing to a 10 per cent withholding tax on offshore borrowing. The Australian government, which negotiated a waiver with Puma for yesterday's issues, is planning to scrap the tax. Other Australian companies thought to be planning overseas offerings include Rams, the mortgage company, and possibly Westpac, the banking group.

Nordbanken. Sweden's fourth largest private bank, swap currency with krona. continued the flight to shorter-dated floating rate fees on the secondary notes yesterday with a twoyear DM300m offering. Underwritten by ABN for shorter-dated floating

Average life: 2.05 yrs, e2] 3-min Libor +8bp to Mer 03, then +20bp, e3) Av fire 4.97 yrs, e3) 3-min Libor +18bp to Mer 03, then +20bp, e3) Av fire 4.97 yrs, e3) 3-min Libor +18bp to Mer 03, then +20bp, e3) Av fire 4.97 yrs, e3) 3-min Libor +18bp to Mer 03, then +50bp, e3) Class B notes: \$35m, ev life 6 yrs, 3-min Libor +27bp to Mer 03, then +75bp, b) Fixing expected 28/3/97. Conversion premium; 15-20%. Premium redemption: 5-yr Treasuries +epprox 125-175bp. Callable after 3 yrs, subject to 140% hurdie, at accreted value. c) 3-min Libor fiat. I) Long 1st coupon. a) Short 1st coupon. above Libor on the D-Mark. Syndicate officials said the bank had chosen the D-Mark

III BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

1.25

III NOTIONAL ITALIAN GOVT, BOND (BTP) FUTURES

Sep

1.30 1.07 0.88

0.14 0.33 0.66

Apr 0-11 0-47 1-41

a yield of 3.5 basis points sion on interest rates [next tightly but reasonably week]," said one syndicate manager in London. "There is also a strong shift away because of significant from fixed income investdemand from investors in ments, particularly at the

German-speaking countries shorter end." Despite this, SudWestLB and its convenience as a Capital Markets, the Ger-The bond traded inside its man Lander bank, offered a two-year \$250m bond at a coupon of 6.25 per cent - 10 basis points above equivalent Treasuries.

that the offering was priced yesterday's distribution.

despite the fact that it has a maturity of nearer three years than two. They pointed out that

Toyota's recent dollar offering was priced at 2 basis points through the yield CILITYE. The deal, which was co-

lead managed by ABN Amro and Bear Stearns, was aimed mostly at retail investors, with Swiss and Middle East-Rated AAA, officials said ern investors taking much of

FTSE Actuaries Govt. Securities Mer 17 Mar 14 Yr. ago Mar 17 Mar 14 Yr. ago Mar 17 Mar 14 Yr. ago 1 Up to 5 years (19) 2 5-15 years (21) 3 Over 15 years (6) 120.55 -0.17 -0.55 -0.81 -0.75 -0.48 2.86 5 yrs 2.12 15 yrs 2.31 20 yrs 7.00 7,52 7.15 7.06 7.57 7.20 121.03 7.10 172.55 199.56 145.65 - Installon 10% --Mar 17 Mar 14 Yr. 8go Mar 17 Mar 14 Yr. ago 6 Up to 5 years (2) Up to 5 yrs.

11/06 92.3346 +0.380 7.89 7.81 01/07 98.7200 -1.010 580 5.65 03/07 102.1400 -0.980 5.96 5.75 12/06 108.0000 -0.300 6.58 6.41 03/06 108.5000 -1.260 6.59 6.33 10/01 103.0467 -0.870 4.76 4.55 10/06 105.7100 -1.310 5.72 5.48 01/07 100.9100 -1.7170 5.87 5.87 08/06 0.0000 - 0.00 6.60 11/06 100.7800 -0.910 7.721 7.33 09/01 121.9968 -0.110 1.24 1.31 09/05 105.7410 -0.960 5.81 5.48 01/07 100.1000 -0.960 5.81 5.48 02/06 116.7000 -0.950 5.81 5.48 02/06 116.7000 -0.970 6.95 6.84 Open Sett price Change Est, voi Open int. Low 70560 239 -1.51 -1.33 124.70 9.500 02/06 116,7000 8.000 08/07 105,2377 8.000 12/00 103-10 7.500 12/06 100-12 9.000 10/08 111-06 6.250 02/07 96-18 7.000 04/06 105,1900 6.95 6.84 7.19 6.93 7.26 6.79 6.97 6.79 7.44 7.25 7.54 7.34 6.74 6.54 6.98 6.81 6.23 5.97 -0.710 -1.180 -1.350 -10/32 -23/32 -27/32 -9/32 -11/32 -1.210 Strike Price 12400 12450 12500 Sер 2.59 1.71 2.79 3.03 US INTEREST RATES Treasury Bills and Bond Yields

italy

BONI	FUTU	RES AI	4D OP	TIONS	j		
Franc	æ						
E NOT	ONAL FRE	NCH BOND	FUTURE	S (MATIF	FFr500.0	00	
	Open	Sett price	Change	High	Low	Est. vol.	Open int
Mar	130.74	130,70	-	130.84	130,68	25,953	30,179
Mor	130.74 129.34	130,70 128,32	-0.98	130.84 129.44	130,68 128,30	25,953 12,410	
Jun			-0.98 -0.96				
Jun Sep	129.34	128.32 126,72	-0.86	129.44 127.82	128,30 126 84	12,410	132,160
Jun Sep	129.34 127.68	128.32 126,72	-0.96 ED OPTIO	129.44 127.82	128,30 126 84	12,410	132,160

- Two year ...
- Two year ...
- Three year ...
5.26 Fire year ...
5.44 10-year
5.73 30-year

Est. vol. p	ලක්, Cally 13.9	(4 Puis 34.49	7 Previous	day'e openi	ini., Cate 12	7,726 Puts 1	34,451.
Gern	any						
MOT	KONAL GER	MAN SUNE	PUTURE	S (LIFFE)	DM250.0	00 100ths	of 100%
Jun -	Open 101.51	Sett price 100 41	Change -1.02	High 101.61	Low 100.15	Est. vol 237524	Open int. 233920
Seo		99.54	-1.02			0	706

1.02 0.53 0.23 0.08

32		0.0		.13	3.68	3.69	3.79
St. vol. to	ह्य Call e 13.9	(14 Puis 34.48	7 Previous	देव ्रं व व्यक्त	ini., Cata 12	7,726 Puts 1	34,451.
der m							
TON 1	ONAL GER	MAN BUNE	FUTURE	S (LIFFE)	DM250.0	00 100ths	of 100%
	Ореп	Sett price	Change	High	Low	Est. vol	Open int.
	101.51	100 41	-1.02	101.61	100.15	237524	233920
un	101.31	100	- 1-02				

ígh	LOW	Est veri	Open int.								
0.84	130,68	25,953	30,179		Open	Sett price		High	Low		Open int
9.44	128,30	12,410	132,160	Mar	96.38	96.26	-0.12	96.38	96.16	1,022	2.362
7.82	126 84	413	2,153	Jun	94.78	93.76	~1.02	94.78	93,72	1.936	4,068
MAT	P)										
		PUTS		บร							
	Apr	May	Jun	M US TA	EASURY	BÓNED FUT	URES (CE	ST) \$100,0	00 32nds	of 100%	
	0.30 0.86	0.70 1.21	1.05		Open	Latest	Change	High	Low	Est val	Open int
	1.72	1.90	1.53 2.16	Mar	109-11	109-01	-0-10	109-15	108-28	5.060	71,911
	2.70	2.75	2.16	duri	108-27	108-17	-0-10	108-31	108-11	373.814	
	2.70 3.68	3.69	2.90 3.79	Sep	108-16	108-03	-0-10	108-16			24,611
		3.05 7,726 Puts 1									-40
appel .	M., W. 14	1,120 PUS 1	J4,451.	_							
				Japan	l						
				ST NOTIC	MAL LON	G TERM .	IAPANESE	GOVT.	BOND FU	TURES	
IFFE)	DM250,0	00 100ths	of 100%		Y100m 1	00ths of 1	00%				
igh	Low	Est. vol	Open int.		Open	Close	Change	High	Low	Est. voi	Open Int.
.61	100.15	237524	233920	Jun	126.60			126.62	126.45	989	0
	100.10	0	706	Sep					_	0	ō
		•		" LIFFE fut	ures asso tra	ded on APT	. All Open i	nterest Age	are for pro	evious day.	
									-		

E SCU BOND FUTURES (MATER ECU100,000

	1				.21	19. K.		1	Nedd			_ 21	eek		_1	leici			52 y	ack_
	铽	flest	Poses	<u>•⊄-</u>	High	LOW	Hotes	, jet	Red	Proce 5	+8-	iĝgs.	28	Notes	<u>(1)</u>	(2) P	1 april	+#-	High.	100
Sharps" (Lines up to Pine 1							Treas 71 ₂₀ 2006#	7.47	7.44	100%	-3	103ፊ	84]3	haine (haine) — dia						
Each 101-35 1997	10.49	-	1001		107	100	Treats 7 least 2006111	7.61	7.48	1012		1074	962	49c 98tt(125B	_		1142	-₺	1143	1112
Trees Cay 70c 1997#	69.	6.12	100			10)	Treats 8pc 2002-64#	7.21	7.33	10212	-4		984	2 ¹ 20c '01 (78.3)	2.75		357) -	-4	18712	176
Treas 8 kpc 1997##	865	6.12	1014		10733	101	T			_				²¹ 290 103	2.90		1813		1847	1722
Each 150G 1997	14.26	613	105,		1147	102		9.71		1207		1247		4-bic 14441135.8	313	3.40	1187			113
Each 94ac 1998	g 49	é 28	102¦2	~≿	1063	1000		7.92	7.48	1072	- 桑	1101	1012	2pc 7669.5	116	3.44	197会	-6	1957	17917
Trees 7 Lanc 1998 #	7.10	6.75	HO!		10913	100.4		735	7,44	985	-8	1025	9752	¹¹ 20c 70	3.20	3.49	172		176	161
Tee2s 151200 98#	13.72	653	11212		12213		Treat 9pc 2005 ##	2.09	753	भार	-72	1147	1035	2 ⁷ 290 '11 (74.8) 2 ¹ 200 '13 (89.2)	132 137	152	1784	79	183	169
Each 12pc 1998	11.07	6.59	106/		II4ú	103	Trees Sinc 2009	775	757	العبال103		10612	9531	2 ¹ -se 15	3.40		16批			
Treas 0'2pc 1899‡‡	506	684	1041	-12	108 +	9712	Treas 6 1/4pc 2010##	7.07	7.63					2 ¹ 20c '20(83.0)	3.47	361	1504		154.3	1392
Ticacs (Rig Rain 1998##	-	-	100,	_	100%	297					-11	91,5	打弦	2 ¹ 200 24‡‡	3.48	3.61	12415			1153
Escà (24ac 1999	73 1O		110[]펙		116		Com Spc La 2011 ##	8.04	7,52	11133	-6	11年	1043]	4-55 30#135,1)	345		2			1134
ings 10 ¹ 2pt 1999	9.77	6.69	10712		1111	107														•
Treas 6pc 1999 #	6.09	670		- 2		98,,								Prospective real redem	ption r	apa cu	projec	Sted H	lation :	a iu
Conversion (Ulare 1986 .	9.47	6,85	1064		1985	107								10% and (2) 5%, (b) Fe	KE05 E	OBCHO	(THE COL	SICK	.11 08	**
Coor 90c 2000##	8.53	6.90	1054	-/-	1087	(03)3								indexing (e 8 months p	TOT 10	33UB) 8	anc na	1000 P		100 TD
Treas 13pc 2000	11,00	6期	1172			1176	Oney Filtrage Years							reflect rebesting of API tactor 3.945. API for Ju	N (U	אתע		1907.	Lane	STREET,
Table 140c 1998-1	12.90	645	108		116))	109/3	Treas Spc 2012##	8.01	7.53	1128	-22	1167	104%	15/4		90. 134	S,D AND	1 104 7	жину	1997.
Treas 80¢ 2000#	7.74	6.06	103	-14	104]]	1014	Torac 51200 2008-1211_	662	7.39	832				19020						
Tream Filip Florin 2001 _	567	-	100_{3}^{2}		100.4	10 7				_		8513	754							
Treas 10pc 2001	9.09	7.06	109		1134	10023	Treas &pc 2013##	7.74	7.64	1037	-16	107,	9							
Treas inc 2001 #	702	7 08	99(1	-4	叫与	9612	Treas 7 laps 2012-1544 .	7.64	7.64	伽盟	_	1013	95;3							
							Tours Ope 2015##	7.71	751	10313	-14	107夏	957							
							Treas 84-pc 2017##	7.67	768	11114	-1	1151	1021>	Other Fixed In	tore	set.				
							Tasas 8pc 2021社	167	7.60	1042		108.	2533	Anici : Non B	lend 4	-04				
										.0-32		iasia						•	_	
Flow to Filtrean Years					4									-	ı ∓Y	letd Rect	~		-2-	
Tages Tyt: 3002\$\$	7.02	7.05	993		101,3	973)									_ #	netz.	Price S	+ 07 -	14ph	D#
Trees 9 4 pc 2002	8.78 7.70	720 721	103/2	-1	1221	1087y 9933	(butstar)							Asian Day 101-apr. 2009 Brham I I 1-apr. 2012	8.54 8.81		120 <u>人</u> (30克			打 <u>跳</u> 1102

Gilt Edged Activity Indices s. (UK) 94.71 95.24 95.20 95.50 95.77 92.22 96.74 91.59 rest 118.69 118.91 119.35 119.43 119.72 110.68 120.18 110.74

lesued	Bid	Offer Chg	Yield	facused	Bid	Offer Chg	Yeld	· lested	Bid	Offer Ch	g Yield
U.S. DOLLAR STRAIGHTS				Spain 7 ¹ 4 03	1091	110 -3	550	Abbey Nati Tiseaury 8 03 S 1000	1013-	2015, -	7.70
Abbey Netl Treasury 612 (13 1000	97¥	gg _1_	6.96		1074	107% -3		Bitish Land 8% 23 9 150	101		1 897
ABN Armo Bank 714 05 1000	100	7004 -3	7.38	World Bank 57, 03 3000	103 ¹ 2	1035	523	British Land 84 23 £ 150 Demmerk 64 98 £ 803	100	10014 -1	
Athican Dev 5k 73g 23 500	973		7.61	World Bank 64 02 3000	105	1054 -5		Depla Finance 74: 03 £ 500	97	974 - 3	
Athican Dev Bk 73 23 500 Alberts Province 73 98 1000	1017	10214	634	World Bank 71/8 (25 5000	1084	109 -1	5.72	BB 8 03 £ 1000	102%	10274 -1	7.42
Asian Dev Bank 6 ¹ 4 05 750 Austria 8 ¹ 2 00 400	95%	9574 🕂	7.03	·	_			EBS 8 03 £ 1000 Finland 7 00 £ 500	90%	90% J	Ū 70R
Austria 612 00	1043	105 👆	661					· Glavo Wallcome 8% 05 £ 500	104%	105	7.94
Baster Wast L-Fr 8 2 00 1000		104	883	Asian Day Bank 0 18 500	42	484	4.70		116	118-8 -	
Bark Ned Gemeenten 7 99 1000	92 474]-	101 la +la	212	Austria 4½ 00 1000	1054	10512 +18		Raly 10 ¹ 2 14 E 400 Japen Dev Bix 7 00 E 200	1215	. 122 -1	
Bran Variott St. 00	2013	103%	669	Dermark 4 ¹ s 88 1000 EB 3 ¹ s 99 1000 EB 5 ¹ s 04 300 Prinant 7 ¹ s 95 303 Heisbe Finance 3 ¹ s 00 1000	1001	105 ¹ g - ¹ g 103 ⁵ n	225 182	Japan 009 HK 7 00 P	965 ₈	997	
Bartum 51: 03	asL	83/4 -/4	6.R1	DR 83-04 300	1165.	1174 +4		Land Secs 912 07 £ 200	109 ¹ 8	109 ³ 8 -3	
Bayer Versitable 8 ¹ 9 00 500 Beiglum 5 ¹ 2 03 1000 British Columbia 7 ² 4 02 500 British Columbia 7 ² 4 02 500 Canada 6 ² 9 05 1500 Chang Kong Fin 5 ² 2 98 500	1037	103%	692	Firtund 7% 98 300	113	1124 +4		Ontatio 11½ 07 £	1014	1044	
British Gas 0 21	147	154 4	8,04	Helabe Finance 3 k 00 1000	1043	1047 +4		Sever Trent 11 2 99 C 150	1085	1087	728
Carrecta 6% 05 1500	965	304	7.03	iceland 75 00 100	115%	. •	267	Tologo Elec Power 11 01 £ 150	1121	1123	
Cheung Kong Fin 5 ³ 2 98 500	97%	88 √ 4	8,97	Inter Arner Day 4% 03 600	108is	10912	326	TONZ Fin 9's 02 NZ\$ 75	104	1044 +	
China 6 ¹ 2 04 1000 Credit Foncier 9 ¹ 2 98 900 East Japan Pallway 6 ⁵ 2 04 800	9572	96 -4.	7.AT	Ontario 6% 03 400 Oustbe: Hydro 5 08 100	†15 3 ,	1162	\$25	TCNZ Fin 94, 02 NZ\$ 75 World Bank 0 99 NZ\$ 250	10112	101%	8.22
Grant Fonder 912 99 300	1057	1053	644	Quabac Hydro 5 (8 100	104	105	453	Credit Local 6 01 FFr	1043	105 -	
East Japan Hallway 67g 04	974	972 -4	7.14	SNCF 7 04 450 Sweden 44, 03 500	12112	12212 -4		· Denmark 51 ₂ 99 FFr	703 ¹ 2	103 ⁵ 8	4.05
BB 6 04 600	504	95는 게 105 게	6.78	Special 44, 03 500	1084	10912	3.30	Elec de France 84, 22 FFr 3000	126 ¹ 8	12842 -13	659
Ex-Im Bank Japan 8 02 500 Export Dev Corp 9 2 98 150	1092	104/2	6.20	World Bank 0 21 700 World Bank 7 01 500	31-2	32½ -12 116½ +12	479	-			
From Cardol II At 1970	anl.	401 ² 1 ²		MOLD DEEK 1 01	3 10-8	11612 +18	266	FLOATING RATE NOTES			
Erozon Capital 0 04 1800 Fed Home Loan 7 ¹ g 99 1600 Federal Ned Mort 7,40 04 1500	1015	101%		YEN STRAIGHTS					1846	. Offer	_Cupp
Federal Netl Mort 7.40 04 1900	1023		7111	Seichun 5 99 29700 1	1102.	111 ¹ 2 - 12	197	Abbey Mail Treasury - 1, 99 1000	99.89	99,96	5,5000
Finland 7% 04 1500	1053	1053	7.05	Beiglum 5 98 75000 Credit Fonder 43, 02 75000 Elli 63, 00 100000.	1143	1145		Argentaria Global Fin D (11 700	59.66	99.74	5,5460
Ford Motor Credit 6 2 02 1250	98	98 ¹ 8 -18	7.11	58 6 1 00 100000.	1167	1167 -		Canada -1, 99 2000 . CCCE 0 06 Ezu 200	99.74		5,2539
General Males (1 13	25%					11512	123	CCCE 0.06 Ezu 200		99.96	4,1328
N Finance 5 ¹ 4, 98 650 Inter-Amer Dev 6 ¹ 4, 05 1000	96 ¹ 6	983 <u>1</u>	6.41	Fed Nat Mort 2 99 100000	102%	1031g -1g	0.95	Commercials O/S Fin 1, 98 750	99.80	99.57	A375 0
Inter-Amer Dev 84 05 1000	ge i	94% -14	7.04	inter Amer Dev 7 4 00 90000	119lg	1183 -	1.08	Credit Lyonnais de 00 300 Dresdaer Finance & 98 DM 1000	98.19	120.05	8.7500
Inter-Amer Dev 7½ (5	367	108 ⊸a	7,04	taly 3 ¹ 2 01 300000	108/2	1089	1,44	- Carl New Mars _ 3 00 4000	99.95 99.76		3.1875 5.3572
Ind Finance 5 ¹ 4 90 500	20-7	90-12 9574 - L	8.04	Bay 5 04 20000	179	119 ¹ 4 - ¹ 4 110 ¹ 2	229 085	. Retard -1-99	99.95	100.02	5.4375
Inaly 6 03 2000 Inaly 6 7g 23 3500 Japan Dav 8k 6 7g 01 500 Koree Bits Power 6 7g 03 1350	an b	ᅋᄹᅼ	777	SHAM SERIES AND A 19 US 100000 Inter Amer Dev 71, 00 30000 Inter Amer Dev 81, 599 100000 Inter Amer Dev 81, 590 10000 Inter Am	1731	1225	1.37	Firtunal	100.04	100.11	5.6625
Japan Dev Bk 63 01 500	10512	105%	6.72	SNCF 64-00 30001	1163	117	097	34 Bank Ind 4 99 500	100.38	100.48	5.7500
Kores Bec Power 6% 03 1350	9512	95%	7.36	SNCF 54, 00 30000 Spain 54, 02 125000 World Bank 54, 02 250000	120	120%	157	1500	100.3B	100.42	56650
NEWS STIME ENC 74 (12 1770)	שלחצר	1017	7.00	World Bank 514 02 250000 1	118 ¹ s	1184		Paly & 98 Ecu 1500	100.22	100.90	4,2461
Mexico 97, 07 1000	10314	1034	9.58		_				99.91 ·		5,4376
Mexico 97g 07 1000 Minlin Russia 97s 01 1000 Ontario 77g 08 8000	874	95 <u>- 1</u> 2		OTHER STRAIGHTS	_			Lloyds Bank Pap S 0.10 600	68.50	90.25	5,6938
Origino 7-8 05 3000	1024		7.02	EBRO 144, 98 R 250	993	100 4	15.03	Mades, 65 (15)	99,82	99.92	5.6675
Ontario 73, 02 2000		100,4 -7	6.94	World Bank 15 99 R 500	1003		14,70	Nova Scota 1, 99 500	99,97	100.DB	5,6992
Oster Kontrollbenk 8/2 01 200	106	1004	6.73	Audulo 620 DR F	10.3	1054	3.71		100.12 100.29	100.18 100.35	5.4981 3.1875
Portugal 5 lg 08 1000 Clusters: Hydro 8 lg 96 150	1047g	94½ -1 ₄ 104%	6.94 6.52	PIT Nationard 612 05 R 1300 1	1045	1045		Costac Hydro 0 99 500	98.73	10,00	5.4640 5.4888
Ouches Prov 9 86 200	109/2		9-32 8-46	Beil Garacia 10 ¹² 2 99 CS 150 1 British Columbia 7 ² 4 03 CS 1250 1	1112	1113 4		Renderitoria dan	89.80	. 49.96 89.98	5,4375
SAS 10 99 200	102-2				10/7	1075 -1-	635		100.08	100.14	3.1875
SNCF 91- 98 140	103%	104	6.94	Bac de France 94, 99 CS 275 1	10/3	1104 4		State Sk Victoria 0.05 99 125	100.00		5.7219
SNCF 9½ 98 150 Spain 6½ 98 1500	100k		637	KW Int Fin 18 01 CS 400	44	1147	5.15 530	Smoden -1 ₈ (11 2000	90.94	100.00	5.3987
	987			Nippon Tel Tel 10 ¹ 4 99 C\$ 200	(197 <u>7</u>	1124 -4	3,8U 5,25	United Kingdom - 2 01 2000	BB.B2		5.3125
Termesage Valley 6 00 1000	98%		661	Ontario 8 (13 CS 1900 1	200	1001 -1	629				
Termessee Valley 6 00	96%		7.04	Oriento 8 03 CS 1500 1 Oriento Hydro 9 02 CS 2000 1 Oriento Hydro 10 ⁷ s 99 CS 500 1	1125	1135 -	608	CONVENTIBLE BONDS	•	٠.	
Tokyo Elec Power 61 03 1000	96%	يد يَا 97	6.74	Octario Hydro 10% 99 CS 500 +	1112	1115 4	4.86	C	ork.	-	
United Kingdom 6% nr 2000	111134	101 1	6.53	Oster Kontrollbenk 10 ¹ s, 99 CS 150	1111	1112 -32	505			jiki Oglar	Points.
United Kingdom 7 ¹ s 02 3000	1024	103 ¹ 8 - ¹ 8	682	Outside: Hydrin 7 04 C\$ 1000	MOI-		· 8.73				_
Wait Dianey 6 ³ g O1 1300	925		6.88	Outside: Prov 1012 96 C\$ 200 1	icole	108 ₁ 2	476				£28.43
World Blank 63s 05 1500			7.01	Council Europe 9 01 Ecu 1100 1	1145.		5.36	Deutsche Finance 0 17 1300 1		27s 43	•
World Bank 6 ³ 9 05 1500 World Bank 8 ³ 9 99 1600	105 ¹ 2			Credit Fonciar 81g 04 Equ 1000 1	1116	1114 -5	629	Fuj kill France 4 (2 Y 210000	8	11 + 324	
	-			Denmark 81- (12 Feat 1000 1	1133		5.42	Gold Kalgoodie 71 ₂ 0085	137 11	12 113	-17,70
DEUTSCHE MARK STRAIGHTS		•		Derymark 9 ¹ 2 02 Equ	1033	104 +4	484	Gard Metopolitan 6 ¹ 2 co 710	UZ 11		+1.69
Austria 6 ³ 2 24 2000	971-2	27)2 -1 <u>1</u> 6	6.70	TRB 10 01 East	117	1174 4	5.03	Hong Kong Land 4 01 410 - 3	U25	81 814	-6,80
Baden-Wuert: L-Finance 8 99 _ 2000	1041-		395	Archard 8to 67 From 1960 1	1442	1154	642	Land Secr. 674 (2) 2	1.72 1	114 117	-290
Credit Forcier 7 ¹ s 03 2000 Denmark 6 ¹ s 96 2000	105k	1083	5.58	Baly 9% 11 Ecu 2500 1 Baly 10% 00 Ecu 1000 1	231	1232 -	BES	145 Pet 15 9 to 1	164 1	97 98 ¹ 2	
Denmark 61 ₈ 96 2000	102%	1021, 1	359	Raly 104, 00 Equ 1000 1	186	118%	4.86	MODE OF THE COLUMN AND ADDRESS OF THE COLUMN	ZZ, 10	1/8 102/2	-1,12
Depta Financa 63 ₈ 03	104/2	10452 12	3.63	Unded Kanadam 91: 01 Ecu 2750 1	11412	1144 -4	5.05	Missi Bank 25, 03 200 23 Perrecil 44, 03 900 58.1 Sandoz Ceptal 2 02 750 130	经局	90 SE	
Deutche Bk Fin 71/2 03	108			ADC 10 99 AS 100	1051	106	7.25	Paris 44, 45	DD7 11	D4 1174	+191
Dautsche Finance 5% (4 2900	102		5.39	Comm Bk Australia 13% 90 AS 100	1112	1143- J.	744	200 130 mark to 13	225 TJ	44 T1522	426.8 1

COMPANIES AND FINANCE: UK

A 5% rise in the value of UK retail portfolio provides succour as overseas properties disappoint

lammerson income hit by lower rents

By Michael Lindemann

Canadian properties, contribrental income at Hammerworse economic sentiment,

Heavy

demand

for Beili

Oatang

offering

77.7

200 - 200

1.17

. . . 100

and up despite

Lower rents, especially at the UK, which represents 60 improve, with the value of son, the UK's fifth largest the retail portfolio rising 5.2 property company. Rental per cent. A growing shortage income at properties in of quality office space also France and Germany meant that Hammerson had remained flat because of been able to increase rents. Including exceptional Bishopsgate, the City site

Spinney, chief executive. als, pre-tax profits rose 21.3 bomb, was £6.9m lower as He said that conditions in per cent to £70m (\$111.3m). surrenders were negotiated Excluding exceptionals, pre-Canadian properties, contrib-per cent of Hammerson's tax profits fell 5.8 per cent to uted to a 3.4 per cent fall in business. continued to £60.6m. Net asset value per share

rose 3.2 per cent from 376p to 388p. The shares fell 1½p to close at 440p. Profits fell partly because

end of next year. Hammerson acquired redevelopment sites in Paris and rental income from 99 in Birmingham. Analysts described the central Paris according to Mr Ron items and property dispos- damaged by the 1992 IRA office site as "slightly disap-

and space relet.

pointing" because it had lost in Reading. 7 per cent of its value during the year.

The building had now Sterling's strength cost the been fully let, Mr Spinney group £1.2m after it had said, and would be productranslated overseas profits. ing maximum income by the Mr Spinney said Hammer-

son expected to take final decisions this year about several developments including the £375m Bull Ring project in Birmingham and the £215m Oracle development

Hammerson said it was still looking for joint venture partners for both developments, providing it retained

management responsibility for construction.

Earnings per share, excluding exceptionals, rose 2 per cent from 15.3p to 15.6p. A final dividend of 7.5p makes

LEX COMMENT Flextech

Cashflow-based corporate valuations have become more common, but Flexmore common, but Flex-tech's meteoric share price FISE AB-Share index rise seems founded more on a newsflow-based multiple. Since shifting from oil services to media, Flextech has rewarded shareholders enormously, but is still handicapped by ongoing losses and vast cash outflows. The management 300 team has done astute deals and Flextech has rarity value - British Sky Broadcasting offers the UK's only other exposure to pro-

gramming in the new

multi-channel world. But can it be worth £1bn? Flextech's strength has been as a media middleman buying programming, repackaging, and selling to satellite and cable operators. The middleman risks being squeezed out by suppliers or customers. But yesterday's deal to form a joint venture with the BBC and its vast programme library guarantees Flextech supply of pro-grammes and gives it a half share in the multi-channel exploitation of the strongest brand in British broadcast-

This creates value, but not £1bn. Viewing figures for most satellite channels remain pitifully low. At least most of Flextech's channels are part of basic subscriber packages, so profits automatically go up with subscriber numbers. But there remains a question over consumers' willingness to pay for programmes - even those from the BBC, which have already been shown for free. If Flex-tech's chief executive thinks it is a good time to sell £7m of shares, other investors should perhaps follow.

Scardino's evolutionary puzzle

Raymond Snoddy on Pearson's results under its new chief executive

rs Marjorie Scar-dino, the new chief executive of Pearson, the media, information and entertainment group, was almost apologetic yesterday as she fronted her first annual results meeting at the company.

She knew that City analysts and journalists expected there to be "a hulk covered in a white sheet". She would lift the sheet and there would be "the new Pearson". But that had never been the show she planned to put on.

"We are trying very hard to make our decisions, and make them speedily but not hastily. Evolution not revolution, that is what is going on around here," said Mrs Scardino on her 49th day in charge of Pearson, whose interests include the Finan-

In that time, she had found quite a lot to like and a lot she would like to change. Given the quality of the assets and the people she was convinced there was "a lot more to go for".

But if she has made up her mind what, if any, assets to sell - other than minority stakes which produce nei-Scardino was not saying. which will get up to £100m formance" during the next five years to

Pearson would have more active management teams. trols, and fairer and more



Marjorie Scardino: focusing on improving performance and investing in key brands

pay and results. By implication, Mrs Scardino was critical of the past management, although she had been told by Lord Blakenham, the outgoing chairman, that she must say exactly what she wanted.

Over the past five years, she said, underlying revenue growth had not topped 6 per cent in any one year. For a ther important dividend company in the fast-growing streams not leverage - Mrs media sector, this had not been very exciting. There instead, she concentrated on had also not been "quite the "motherhood and apple enough sweat and not pie" virtues of improving enough joy around here performance across the about results". In future, group and investing in its there would be "exceptional key brands, such as the FT rewards for exceptional per-

"One of the things Pearson ence." She added, with reference to the heavily lossbetter information and con-trols, and fairer and more acquisition, that before makprecise ways to judge both ing large purchases the com-

pany ought to know the markets involved. All the signs are that Mrs Scardino and Mr Dennis

Stevenson, who takes over as chairman in May, aim to increase the value of the individual parts before deciding whether refocusing or significant disposals are needed. Yesterday, Mrs Scardino praised the growth and earnings potential of divisions such as television and the Tussauds Group, where speculation about disposals or management buy-outs has been most intense. "We are not planning to sell the television business right now," was all she would say yester-

Mrs Scardino "high marks" for a common sense approach, even though no "new Pearson" was instantly unveiled.

Pearson shares drifted down 17½p to close at 756½p, almost certainly because of the lack of drama. Ms Barton believes 970p is possible by the end of the year, so long as the provisions for accounting "irregularities" at Penguin USA - currently £100m - do not unexpectedly

get beyond £200m. The £100m provision. which Pearson said yesterday was still its best estimate, heavily influenced the 1996 results. Turnover at £2.19bn topped £2bn for the first time, but operating profit of £281m dropped to £181m after the charge - a fall of 30 per cent.

But yesterday it was Mar-Ms Louise Barton, media jorie Scardino that people help boost international cir- should have done better in analyst at stockbroker Hen- wanted to hear. In the inforing her trademark, she wrote to Pearson staff saying she liked the company. "I think I'll stay. There's plenty for us all to work on together."

Total for

Bunzl ahead despite price falls in US

By Michael Lindemann

Higher operating margins helped Bunzl, the paper and plastics group, report a 7 per cent rise in pre-tax profits to £113.5m (\$180.5m) in 1996, despite lower prices across

many of its businesses.

Mr Anthony Habgood, chairman, said prices had fallen by an average of 8 per cent last year.

Worst affected was Job-lot. the US business which converts over-runs of paper into bespoke products. It saw prices fall some 30 per

Mr Habgood said he saw little sign of further sudden movements. "The price is likely to move up and down slightly at the sort of levels we're at, creating a sort of

corrugated iron effect." However, group operating margins rose from 6.2 per cent to 6.4 per cent, partly because Bunzl withdrew from lower margin busidesses, including its fine paper activities in Germany

and Italy. Sales at continuing businesses rose 5 per cent to £1.58bn. Including acquisitions totalling £69m and the fine paper disposals, for £217m, sales rose 2.2 per cent to £1.8bn.

The company said it had been barely affected by the at 221%p.

ment of materials and

indictry by bringing greater

safety, confort and aesthetic

CC.w.

ent of the construction

strength of sterling because against \$1.58 in 1995. The pound's surge made up for lower levels at the beginning of 1996, said Mr John Bason, finance director.

Plastics and disposables, the division which repre-sents more than half Bunzl's turnover, saw sales rise 7 per cent to £950m, driven by a number of small acquisitions in the US. Operating profits at the division rose 14 per cent to £70m.

Following the purchase last year of Alpha Supplies, the hygiene products distributor, Mr Habgood hinted that Bunzl was weighing up further acquisitions to expand the disposables busi-

ness in Europe. "Initially at least, you can only grow through acquisi-" he said, "but it will take time".

Net debt rose from £35m to £42.5m at the year-end, giving gearing of nearly 15 per Earnings per share rose 6

per cent from 15.5p to 16.4p. A final dividend of 4.1p is payable, making a total of 6.3p, up 9 per cent. Profits this year are forecast to rise to about £119m,

putting Bunzl on a forward p/e of about 13. The shares lost 4p to close

ECC in red after £95m charges

English China Clays suffered a pre-tax loss of £42.9m (\$68.2m) last year after £95m of charges and a "ghastly" 12 months in its two core papermaking and speciality chemical businesses. Dividends for 1996 have

been cut 25 per cent to a level the company believes sustainable for the future. The shares eased 8p to 207/ap as Mr Dennis Rediker, who last March replaced Mr Andrew Teare as chief executive, completed his over- ate in Europe. Pressure from haul. Some 300 jobs are to go among the 3,000 Cornish workforce as part of a £10.1m restructuring, and fixed

assets have been written down by a further £84.9m. The biggest write-down was at the US clay mines in Middle Georgia, acquired in 1990 for \$254m. Having failed to put in significant new capacity ECC said production of kaolin for paper-whitening at Georgia would not produce the expected profits unlift. It is writing down the value of kaolin resources by £57.8m to \$150m. The remaining write-downs relate to the value of facilities making calcium carbonpapermakers for price cuts by suppliers contributed to a tough year for ECC's kaolin operations worldwide.

	Turno	ver (Em)		2 (Em)	8	S (p)	payment (p)	payment	dividend	year	AGGL
Alexon Yr to Jan 25	118.8	(103.9)	10.2	(3.03)	14.45	(3.26)	nii	-	nii		
American Port Yr to Dec 31 \rightarrow		(9.1)	8.6♥	(2.5)	11.7	(8.1)	1.36	Apr 30	-	2	-
Argos Yr to Dec 28	1.660	(1.436)	141.4	(124.4)	32.5±	(27.5)	10.7	May 22	₽	15	13♦
Astec (BSR) Yr to Dec 31	390.6	(371.8)	33.9	(28.1)	8.55	(7.33)	1.17	June 10	1	1.8	1.5
ASSY Yr to Dec 31	531.8	(641.9)	51.71.	(13.8♥)	61.9L	(17.1)	nil	-	0.7	ΩÄ	4
Bunzi Yr to Dec 31	1.796	(1,759)	113.5	(106.2)	16.4	(15.5)	4.1	July 1	3.8	6.3	5.8
CA Coutte d	19.6	(16.8)	1.52	(1.21)	10.61	(8.0 n	2.25	May 14	•	3	-
Charchill China Yr to Dec 31	54.1	(47.1)	6.16	(5.08)	40.3	(32.9)	8.7	May 28	7.55	13	11.25
Omatek & Yr to Dec 31 S		(0.785)		(3.47L)	0.1Lt	(0.26L)	-	-	-	-	-
Eclipse Blinds	41.6	(35.4)	6.3	(4.54)	9.7	(7.62)	2	May 31	1	3	1
Emess Yr to Dec 31	178.4	(165.5)		(8.3)	2.4	(22)	0.4	May 21	0.2	0.4	0.2
English Chine Yr to Dec 31	846.3	(885.9)		695.7 ÷ }	18.831	(21.04)	7 .	Jame 10	11.2	12.5	16.7
Sourcings Yr to Dec 31	. 65.7	(60.9)	0.7184	(0.811)	5.49	(5.66)	2	May 19	1.75	3	275
Hamlet 6 mt/s to Dec 31	50.5	(54.8)	2.06	(2.01)	4.04	(3.57)	2.3	July 1	2.2	-	7.5
Rammerson Yr to Dec 31		(127.40)		(57.7)	18.9	(13)	7.5	May 23	7.15	11.2	10.65
Mangazona Brosze 6 mits to Jan 31	49.1	(48)	4.1	(2.54)	17.32	(10.11)	3.5	Apr 9	2.5	-	7
Mediakey 11 raths to Dec 31	15.6	(-)	2.3	(-)	2.8	(-)	0.75	May 30	-	1.125	-
Melakar Yr to Dec 31	96.6	690.6	11.5	(10.4)	6.82	(B.12)	3	May 30	2.73*	4	3.64*
Moreover Oil & Ges Yr to Dec 31 *	52.6	(25.7)	12.4	(12)	1.76	(1.7)	Ξ	-		-	
		(0.298)	0.4321.	10.023)		(-)	-	-		-	-
letcall & 6 mths to Dec 31	2.188	(1,830)	356.8♥	(365.1♥)	42.9	(47.1)	. 11.1 /	June 6	10,175	18	16.5
Pearson Yr to Dec 31		(39.7)	4,1♥	(0.251)	9.29	(0.59)	1.7	May 2	1.55	-	7
Tay Rosses 6 mins to Dec 31	49.9	(39.7) (479.5)	53.5	(44.9)	22.7	(19.5)	4.79	May 22	4.08	7.59	6.52
T Yr to Dec 31	520.4	(228.2)	33.3 41	(29.6)	29.2	(21.1)	8	May 28	7.2	11	10.05
Milson Bourden	331.9	(124.2)		(10.54)	0.21	(16.4)	6.2	May 2	5.85	9.1	8.6
forkebire Group	132.2	(15.4.)	0.856	(0.859)	•	(-)	-		-		10
Zetters 9 miths to Dec 31	11.5	(134)	UCO,U	(uuoua)	-	.,	_				
			Attick	estable			Current	Date of	Corresponding	Total for	Total (a
twestment Trusts	<u>K</u> A	M (b)	Earok	ez (Ezt)		5 <u>(p)</u>	phyment (p)	payment	dividend	year	year
Alliance Yr to Jan 31	2,688	(2,428)	30.2	(31)_	59.85	(61.49)	38.5	Apr 25	37	55.5	53
Earnings shown besic. Dividends shown ne charge. VAtter exceptional credit. †On Inco	t, Figures ressed ca	in bracke pital. Ģ Ain	ts are for d n. stock, \$U	orresponde S currency.	ng perfod. ⊡Totall	APro form Income. Teq	a. ♦ Excludes 4 Julyalent after	42p apecial. adjustment	. ‡On reduced of for scrip issue.	★ Compara	er excepti ives resid

FIDELITY SPECIAL GROWTH FUND Société d'Investissement à Capital Variable Kansallis House - Place de l'Etoile L-1021 Luxemboure R.C. No B 20095

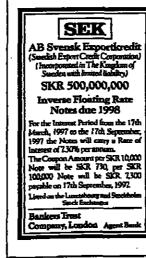
NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of Pidelity Special Growth Fund, a societé d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Company"), will be held at the registered office of the Company. Kansallis House, Place de l'Etoile, Luxembourg, at 11.00 a.m. on March 27, 1997, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors.
- Presentation of the Report of the Auditor. Approval of the balance sheet and income statement for the fiscal year ended November 30,
- Discharge of the Board of Directors and the Auditor. Election of six (6) Directors, specifically the re-election of Messrs. Edward C. Johnson 3d, Barry R. J. Bateman, Charles T. M. Collis, Charles A. Fraser, Jean Hamilius and Helmert Frans van den Hoven, being all of the present Directors
- Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg. Declaration of a cash dividend in respect of the fiscal year ended November 30, 1996. 8. Consideration of such other business as may properly come before the Meeting. Approval of items 1 through 8 of the agenda will require the affirmative vote of a majority of

the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by

Dated: January 27, 1997 By Order of the Board of Directors



BUSINESS WANTED?

the Financial Times. For further information please contact Letarrie Milies on +44 0171 873 3349 or Karl Loyaton on

+44 0171 873 4874

1996 FINANCIAL RESULTS AND OUTLOOK

in the politics

(producers of building Capital expenditure Gross operating income before non-recurring items Net income, Group share 1,846 Earnings per share (FRF) 20.50 iding positions in each of its Working capital provided by operations 4.774 IN A CHALLENGING ing earnings per share of FRF 20.50. At MARKETPLACE... concrete and aggregates: The business environment was unfavorable in 1996. Despite positive events in rum and specialty products." North America and the emerging economies, the year was primarily shaped by ctive in over 45 countries. recession in the French building industry, economic weakness in western Europe Latarye employs 35,000 people, and agitated markets in Turkey and ... LAFARGE DEMONSTRATED nd the world and over the STRONG RESISTANCE... Sales rose by 6,2% to FRF 35,262 million. Gross operating income before non-**EARNINGS IN 1997** recurring items increased by 3.2% to technical know how that suo-FRF 4,169 million, thanks to a solid second-half performance. ports the preservation of natural Growth in gross operating income before non-recurring items was led by a resources and respects the needs combination of 1) earnings growth at North American subsidiary Lafarge Corp., of society and the enmouneed which benefited from sustained strong Lafarge is committed to the

demand in the United States and a recovery in Canada, 2) a decline in contributions from western Europe, and 3) a turnaround in Austria. It also reflected a sharp improvement in concrete margins and a contrasting performance in specalty products.

In the absence of exceptional items (capital gains on disposals totaled FRF 116 million in 1996, compared with FRF 619 million in 1995), net income, Group share totaled FRF 1,846 million, against FRF 2,350 million in 1995 (-21%), represent-

the Annual Meeting on May 21, shareholders will be asked to approve a dividend of FRF 10 (FRF 15 including tax credit) and, in light of the Group's financial structure, to suspend the dividend reinvestment option for 1996. During the year, capital expenditure rose

1996

1995 33,218

> 5,942 4,040

> 2,350

26.60

4,796

a strong +18% to FRF 7 billion. Lafarge intensified expansion, mainly in Europe (Italy, the United Kingdom, Germany, Poland, Russia), the United States and

... AND FORECASTS HIGHER

Bertrand COLLOMB, Chairman of the Group, said "Lafarge is building three progress dynamics: growth, competitiveness and extension of the product range. Last year, these factors helped to increase sales and operating income, and to broaden and strengthen our position in a number of markets (Germany, Poland, Brazil and North America). This strategy places Lafarge in a favorable position for the future. I expect a noticeable improvement in earnings in 1997."

building our world

Philippines warned over new tax proposal

By Justin Marozzi in Manila

The trade association of foreign mining groups in the Philippines yesterday warned that an additional tax being proposed by the government might drive compafees which make up the current nies out of the country.

Mr Malcolm Norris, the chairspeaking following proposals presment of Environment's mines spend their money elsewhere."

Under the government scheme, foreign mining companies would be subject to an extra 15 per cent levy on taxable income, in addition to the government taxes and

fiscal regime. "The government must look at man of the International Mining how competitive its fiscal regime and Exploration Committee was is on a global basis," Mr Norris said. "If the Philippines tries to ented last week by the Depart- tax companies too heavily, they'll

include WMC of Australia and TVI Pacific of Canada, have been given until April 3 to survey the blueprint financial or technical assistance agreement (FTAA). under which they are allowed to fee of 50 pesos (\$2) per hectare. Negotiations will then begin between the committee and the

Department of Environment. be agreed in May, which would companies only had to pay which amount to a tax holiday for subsequently frozen.

Foreign companies, which then allow the processing of the government taxes and fees. approximately 100 applications which are awaiting approval.

Foreign companies who receive approval for an FTAA are bound to pay corporate income tax of 35 per cent, local government taxes explore up to \$1,000 hectares at a and regulatory fees, in addition to the exploration charge.

Mr Norris expressed concern that foreign companies were not from the start of exploration. being treated on equal terms with

"We wonder why large-scale developing which brings great benefits should have an extra 15 per cent stuck on."

Mr Horacio Ramos, director of the mines bureau, defended the proposals. He said foreign companies were already given a tax exemption lasting up to five years

"Not many governments pro-

ing costs can be recouped before work begins," he said.

The mining sector has been stagnating since-a serious accident last year when Marcopper, a local company 40 per cent owner by Placer Dome of Canada, leaked 20m cu m of waste into a river from its copper mill in Marinduque on Boac island.

All but two of the 70 applica-A final document is expected to their local counterparts, as local vide those sorts of incentives tions for exploration licenses were

Chicago soyabean **futures** plunge

MARKETS REPORT

By Laurie Morse in Chicago and Philip Coggan In London

Soyabean futures prices at the Chicago Board of Trade plunged yesterday as hadge funds took profits from a big raily on Friday and talk of a Brazilian soyabean export tax began to be discounted. Soyabeans for July delivery at the CBOT dropped 19 cents a bushel late in the session, falling to \$8.32%. On Friday, that same contract had railied 20% cents on talk that Brazil was considering un export tax on soyabeans.

With supplies tight, and demand high globally, oilseed processors are counting on Brazilian beans to keep their plants running. By Monday, Brazilian officials had not confirmed the tax. prompting some traders to sell futures contracts bought on Friday. Analysts said US export shipment figures released on Monday for soyabeans remained sup-

portive for the market. Prices of both zinc and lead passed through round number levels on the Lon-don Metals Exchange yesterday, with analysts saying that commodities funds were responsible for pushing prices higher, in the hope that the move would attract new investors.

Zinc passed \$1,300 a tome and lead \$700 in early trading. Both fell back on profittaking but lead managed to hold above \$700.

Copper drifted lower, slipping below \$2,350, as rumours circulated about a a supposed Chinese decision to suspend imports. However, an official of China's NonFerrous Metals Import and Export Corp was reported as saying that no = directive to suspend imports

Cadereyta complex poses test for Pemex Mexico's oil monopoly is seeking private funds for its \$1bn refinery, reports Daniel Dombey hirty kilometres away falling \$322m into the red. Mr Tellez says that by

from the industrial city of Monterrey, in the arid north of Mexico, lurks a giant complex of Cadereyta complex, whose tubes, vats and steaming chimneys. Together, the 500 hectare jumble makes up the oil refinery of Cadereyta, currently being dramatically reshaped in one of the Mexican industry's biggest projects of the decade.

Cadereyta is not only a \$1.1bn test of whether state oil monopoly Petrôleos Mexicanos (Pemex) can run a world-class refinery on its own. It will also determine how far Pemex can tap private financing, despite formidable legal constraints.

"We want a plant that is sophisticated enough to remain profitable even when the market is depressed," says Mr Maximo Tellez, the head of the project. "Without that, we would not be able to be in the refining business in Mexico or internationally. We would have to shut the

refinery doors." The refining industry, at present mired in a world slump, has caused Pemex

using cheaper, dirtier inputs such as heavy crude oil, the capacity will increase from 235,000 to 270,000 barrels a day, will be less exposed to shifts in world prices. It should also be able to increase its margins by making lighter products with greater added value.

When the project is comshould have cut the presence way. of contaminants such as sulphur and aromatics in the fuels it makes. It should also have almost eliminated production of fuel oil - which now accounts for one-third of output - and increased that of diesel and petrol.

Such changes are especially important because of environmental regulations which from 1998 will force power stations to switch from fuel oil to natural gas, so diminishing the demand for the dirtier fuel.

similar refinery in Deer refining arm was its only Dutch Shell, its expertise in division to operate at a loss, the area has greatly

problems that led to the temporary shutdown of the

Texas refinery last year. The single biggest part of the Cadereyta transformation is already under way. Since 1995, Pemex has been building a \$110m coker, which will enable the complex to refine heavier fuels than in the past. The plant due to be completed in February 1998 - is financed by plete, in 2000, Cadereyta Pemex in the traditional

> B ut nine other purifying plants and associated facilities, together worth about \$1bn, will not only be built by a private contractor, but also will be privately financed. They represent Pemex's first off-balance sheet project.

The competition for the

contract was launched in September last year, and will be decided this June. Mexican companies such as Empresas ICA, Bufete Indus-The project demands a trial and Protexa are under-high level of sophistication. stood to be interested. Each But Pemex argues that will probably have to ally through jointly running a with international partners, to provide additional con-Park, Texas with Royal/ struction expertise as well as the all important financing. The need for private finan-



Reshaping the Cadereyta plant will allow Pemex to increase margins by making lighter products with greater added value

and gas extraction are so lucrative and reducing disimportant for margins, that money is hard to come by

Mexican law forbids private ownership of oil produc- be met by quarterly paytion facilities, so infrastruc-

cing is clear. Pemex has ture financing schemes such tial tests have taken place. total planned investment of as Build Lease Transfer, \$6bn this year, but oil where a construction company rents a facility to the operator for a limited period, tribution bottlenecks so are illegal. Hence the recourse to off-balance sheet financing for the nine new

The cost of the project will

The whole expansion will be increase the indebtedness of totally self-financing, Pemex officials say.

Furthermore, says Mr Rafael Quijano, Latin America financing." director at Petroleum Finance International, an oil gas consultancy: "The Mexican government does not want to increase balance

sheet financing for Pemex.

because that would directly the government itself.

That problem does not occur with off-balance sheet Pemex officials concur that the money would not

have come from the state. "Without funds from the private sector, we could not do this." Mr Tellez says.

COMMODITIES PRICES BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgameted Metal Trading)

E ALUMINEUM, 9	9.7 PURITY (\$	per torine)
	Cash	3 mths
Close	1637.5-38.5	1672-73
revious	1632-33	1664-65
gh/low		1678/1663
VI Official	1639.5-40.0	1676-77
NO CIOSO		1 666-8 9
pen int.	272,683	
otal daily turnover	120,040	
ALUMINIUM A	LLOY (\$ per to	nne)
lose	1525-35	1555-58
revious	1522-27	1547-50
igh/law		1560/1550
M Official	1530-35	1555-56
erb close		1540-45
pen int.	6,313	
otal daily turnover	2,055	
LEAD (\$ per to	nne)	
lose	708-9	704-5
revious	694.5-5.5	690-0.5
igh/low		710/697
M Official	713-14	708.5-09.5
erb cilose		703-04
pen int.	39,928	
tal daily tumqver	12,000	
NICKEL IS par	tanne)	
086	7910-20	8030-35
Tevicus	8005-15	8110-20
gh/low	6020/8015	6175/8010
M Official	8020-25	8125-30
rb close		8035-40
pen int.	52,361	
tal daily tumover	18,210	
TIN (5 per tonia)	
Ω\$8	6035-45	6060-65
evious	6045-55	8055-60
ghriow	6040	6075/6055
/ Official	6040-45	6050-55
Ap close	-7.547	6050-55
pen int.	17,547	
tal daily turnover	6,914	
ZINC, special h	igh grade (5 p	er (conne)
098	1275.5-76.5	1298-97
revious	1260.5-61.5	1281-82
gh/low	1285/1284	1307/1283
d Official	1264.5-65.0	1304-05 1294-05
art alma		12/362-062

Total daily tumov E COPPER, gra 2417-18 III. LIME AM Official E/S rate: 1.5926 LME Closing E/S rate: 1.5868 Spot: 1.5900 3 webs: 1.5876 6 miles: 1.5854 9 miles: 1.5836

112.69 -1.15 114.20 112.50 927 6,255 110.75 -1.85 113.30 110.75 903 3,844 109.65 -1.56 111.80 109.50 8,451 25,043 503 3,844 ,451 25,043 42 1,023 108.05 -0.90 109.20 108.70 PRECIOUS METALS E LONDON BULLION MARKET (Prices supplied by N M Rothschild)

352,00-352,30 352.05 220.998 511.177 351.40 220.798 510.865 352,40-352,70 349.10-349.40

Spot 3 months 6 months 532.10 334.75 339.35 348.75 538.65 552.15 Gold Colm

Precious Metals continued M GOLD COMEX (100 Tray az.; S/tray az.)

	be and	Charles of the	- Carifor	-	-01	No.
8	347.9	-4.7	352.0	352.0	29.421	_
r	348.3	-4.7	353.3	348.0	15,117	55.768
	350.9	-4.7			3,800	
g	353.4	-4.7	358.2	353.6	679	10,446
ĩ	355.9	-4.7	_	_	298	5.875
c	358.6	-4.7	353.2	360.0	122	21,494
_ M						66,622
91	ATINUM	NVME	Y =0 1		- ¢a	u 67 l
	AI BROWN	14 1 1994	× 60	1107 0	-, -	,,
r	381,6	-24	384.5	381.0	2,182	16,286
ı.	383.5	-2A		384.0		3,847
ŧ	385.9	-24	388.0	385.0	25	2,093
	388.1	-24	_	-	14	1,137
					2,858	23,363
PAI	LADIU	MYN M	EX (100	Troy (z.; \$/ (n	oy (32.)
•	148.55	-145			102	42
	150.55		156.00	150.00		10,022
	151.55				7	714
Ċ	152.55	-3.85	_	_	1	189
أها		_			218	18,967
54	VER CO	MEX 6.	OOO Troy	oz.; Ca	ants/broy	oz)
_	526 7	-44	524.0	520.5	155	631
-	523.8	-4.5	529.D		10.203	
y	528.8	-1.5 -4.5		528.0		12.911
P	533 7	-4.5	536.0	533.0	105	3,333
P C	533 7 541.2	-4.5 -4.4	536.0 544.0	533.0 540.5	105 42	3,333 5,177
	533 7	-4.5	536.0 544.0	533.0 540.5	105 42 2	3,333 5,177 13
P C	533 7 541.2	-4.5 -4.4	536.0 544.0	533.0 540.5	105 42	3,333 5,177 13

19.64 -0.10 18.97 19.58 12.057 81.519 19.54 - 19.87 19.54 3,698 25,269 19.49 -0.02 19.78 19.48 634 12.887 19.43 -0.01 19.71 19.43 382 6,488 19.43 +0.04 19.57 19.43 129 6,388 III HEATING OIL NYMEX (42,000 US galls.; a/US galls.) 55.15 -0.70 56.10 55.15 1,155 12,776 56.25 -0.20 56.75 56.15 207 7,900 56.75 -0.35 57.50 56.75 19 5.182

170.75 +1.25 173.25 170.00 7.800 27.848 172.00 +1.00 173.75 173.50 2118 7.847 172.00 +1.00 173.75 173.50 2118 7.847 172.50 +0.25 174.50 173.25 377 4.274 174.75 -0.25 177.50 175.50 220 1.761 176.25 -0.25 178.25 177.25 66 1.339 MI NATURAL GAS INVEX (10,000 MIRRE; \$/mqBit.) 1.915 -0.045 2.000 1.900 7.410 28.618 1.970 -0.051 2.050 1.950 3,191 29,107

1,995 -0.051 2,060 1,960 1,962 13,254 2,000 -0.048 2,056 1,985 729 11,257 2,010 -0.039 2,060 2,005 988 8,302 2010 -0.040 2.060 2.000 781 9,003 17,357 161,274 ~0.72 86.25 64.60 13.540 28.158 64.75 -0.99 65.95 64.30 7.051 30.496 64.30 -0.55 65.40 65.90 1,980 17.402 63.40 -0.55 65.40 65.90 1,980 17.402 63.40 -0.55 65.40 61.95 63.00 767 7,539 62.15 -0.43 62.45 61.65 528 4.270 60.40 -0.78 61.90 60.20 535 2,368 GRAINS AND OIL SEEDS WHEAT LIFFE & per torme

30 457 879 7,438 WHEAT CBT (5,000bu min; cents/60lb bushel) MAJZE CST (5,000 bu min; cente/56tb bushel) 310.25 +3.00 311.25 305.75 5,990 8,670 308.75 +2.25 308.00 301.25 48,260158,267 305.00 +2.00 306.00 298.75 22,853108,394 +2.00 306.00 299.75 22,853 108,394 - 296.00 290.75 2,935 16,306 - 294.00 288.75 20,921 76,458 295.75 -1.25 297.50 293.00 508 7,011

\$21,00 -25,00 844,50 \$17,00 1,779 1,967 710.50 -15.50 728.50 708.00 8,584 31,981 III SOYABEAN OR CBT (60,000/bs: cents/lb)

24.20 -0.90 25.22 24.95 197 1,730 24.47 -0.91 25.80 24.38 9,407 54.80 24.80 -0.95 25.55 24.76 5,787 30,511 24.93 -0.95 26.05 24.90 93 5,825 25.03 -0.95 25.95 24.90 93 5,825 25.03 -0.95 25.95 24.90 172 3,352 25.25 -0.94 28.20 25.25 467 3,174 93 5,525 172 3,352 467 3,174 18,663 111,189 SOYABEAN MEAL CBT (100 toris; \$/tori) 2715 -46 2775 2700 1,472 2,554 2678 -88 2760 2670 16,087 48,745 2631 -7.1 2725 2640 8,430 28,685 2583 -59 2860 2860 1,066 8,139 2449 -84 2518 2445 721 5,742 2250 -4.0 2885 2245 691 4,252 28,974 108,480 56.0 52.9 62.0 \$1.0 759 310

+3.4 +4.3 +1.0 +1.0 1530 1650 1615 1355 1450 Clase Prov

Demand was strong. The Tea Srokers Association reports. Landed bright liquor-ing East Africans met keen competition and prices advanced 6 pence to 10 pence rather Integralar. Quotations for this sales landed best available 183c; good 145c; good medium 135c; medium 128c; law medium 100p. The highest price realised this week was 153p a kg for a Burundi PD.

W COCOA (ICCO) (SDR's/tonne) 1719 1885 156 1,719 1715 1680 2,240 25,151 1703 1666 906 10,468 1692 1653 427 5,514 1662 1628 240 2,582 ■ COFFEE 'C' CSCE (\$7,500tbs; cents/fbe) 158.95 -15.20 171.50 158.25 2.279 8.093 145.90 -14.40 189.25 154.30 946 132.85 -13.35 146.50 140.00 528 125.15 -12.10 133.05 131.25 128 307.0 -0.4 308.0 308.0 409 14,385 305.7 -0.4 308.0 304.5 243 4,561 302.2 -0.4 302.5 302.0 151 3,148 300.5 -0.6 301.9 301.8 28 929 302.3 -1.8 302.0 302.0 5 505 301.5 +0.9 - - 159 301.5 +0.9 - - 159 10.92 +0.02 10.94 10.82 7,229 67,539 10.67 +0.04 10.69 10.59 1,872 35,046

10.60 +0.04 10.60 10.35 980 25,125 10.60 +0.04 10.61 10.57 433 12,756 10.59 +0.02 10.61 10.58 40 2,381 10.59 +0.02 10.59 10.59 13 1,317 74.91 -0.70 75.65 74.65 8.538 34.121 76.15 -0.58 76.90 76.10 2.690 15.534 76.60 -0.60 77.10 76.60 231 1,465 76.60 -0.35 77.16 76.75 2,184 20.996 77.60 -0.32 78.15 78.05 45 1,464

W ORANGE JUICE NYCE (15,000bs; certs/lbs) 83.85 +1.00 84.90 82.90 2,030 14,531 85,60 +0.70 86.50 85.20 302 5,044 87.55 +0.00 88.00 87.00 114 3,646 89.50 +0.35 89.75 89.70 110 1,092 90.65 +0.85 89.75 89.70 45 644

Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are one day in arrears, Volume & Open Interest totals are for all traded months.

INDICES Mar 14 month ago year ago 1992.5 1973.6 _ 2138.3 **E CRS Futures (Base: 1967 = 100)** M GSCI Spot (Base: 1970 = 100)

MEAT AND LIVESTOCK III LIVE CATTLE CME (40,0000s; cents/lbs) \$9.075 +0.375 \$9.175 \$8.700 \$.321 \$7,432 \$4.750 +0.075 \$5,100 \$4.450 4,058 \$25,283 \$3.425 +0.05 \$8.700 \$3.225 1,784 \$20,868 67.100 -0.025 67.450 67.000 70.300 -0.125 70.500 70.200

76.225 +0.825 76.290 75.500 78 77.225 +1.25 77.450 75.950 1,295

LONDON TRADED OPTIONS

104 75 52

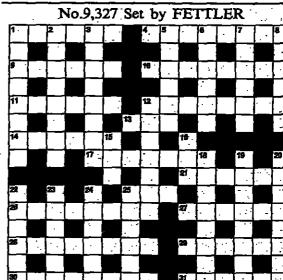
LONDON SPOT MARKETS Gas Oil Heavy Fuel Oil Naphitha Jet fuel \$193-195 NATURAL GAS (F 9,70-9,90 9,700

Gold (per troy oz) Silver (per troy oz) Pletinum (per troy oz.) Palledium (per troy oz.) \$349.35 523.00¢ \$379.00 118.0c Lead (US prod.) 45.00c Tin (Kusia Lumpur) Tin (New York) 14.52r 282.50 98.62p 151.49p Cattle (live weight) Sheep (live weight) Pigs (live weight) \$4,89p Lon. day sugar (raw) Lon. day sugar (wte) Barley (Eng. feed) Maize (US NoS Yellow) \$272.80 Wheet (US Dark No

Rubber (Apr)* Rubber (May)* Rubber (KL RSS No1) 79.75p. 306.5x Coconut Oil (Phil)§ 740.0y 685.0

JOTTER PAD

CROSSWORD



See ego dip when treated like a parish (3-3) 4 Eccentric ate green produce

ing cocaine . . . (6) 10 and in one way left

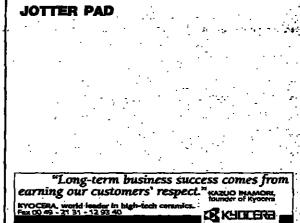
12 Recall to mind part of the military arm (6) 18, 15, 16, 25 Hand me a geegee cut up in a mixed state for homely grub (3,3,3,3) 14 Swift-flying island, one placed in Long Acre (6)
17 Increase and extend by gen-

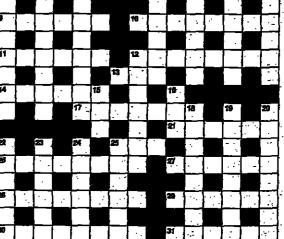
eral mobilisation (7) 21 Jazz singers take off rock

26 Authority can sit on recalcitrant (8) 27 One assembling machinery 22 Lives by ground sur-is clearly more able (6) rounded by water (6)

29 Relating to rock containing dispersed elements of tin on tellurium (6) 30 Ballerina's exercise, following her forte (8) 31 Now at this point we have

Solution to Saturday's prize puzzle on Saturday March 29. Solution to yesterday's prize puzzle on Tuesday April L.





1 Introduction for doctor in a

meal (8) 5 High value returns, fitting to the home counties (6) 6 Story spun by journalist raised the spirits (6) 7 Tar smears produce a ner vous reaction (6)

8 Last to finish before an old operation (6) 12 Recipe has one creatin' a small dish (7) 15 See 18 -16 See 18 18 Loose lines Edward joined

up (8) 19 Sit out during a trip, and hold oneself aloof ... (8) ... like established rank

28 So let it be experienced and 23 Confine successively, it's pliant withall (8) said (5) said (5) 24 Fliers furiously set about

such an attack (6)
25 Chickens are usually first to settle in perches (6)

هجذا من الزمول

CURRENCIES AND MONEY

Pound plummets on election call

Sterling plunged almost 4 last ten days. It is still 14 per pfennigs against the D-Mark cent stronger against a trade than half a yen against the yesterday as pre-election jit weighted basket of curren- Japanese currency, and ters prompted traders to cles than it was in August. take profits on the curren-

cy's long rally. the morning on reports that March 1998 through June Mr John Major, the prime 1999 dropped 9 points, as the minister, was about to announce that the general election would be held on May 1. He did so at noon.

Almost everyone in the market had expected May 1 to be the election date. Mr Kit Juckes, currency analyst at NatWest Markets in London, said it was the combination of the news, a strengthening D-Mark, and the recent fall in expected hit the pound, "the poor beleagured beastie". It fell 3.7 pfennigs to DM2.683 dropped 1.4 cents against the

the German currency in the Election nerves also hit

the short sterling futures The pound fell sharply in market Every contract from plunged last week, weakened markets priced in increased uncertainty until the vote and the risk of structurally about the currency's fall. higher interest rates under a Labour government.

The D-Mark rose across tinuing fears that European monetary union will be delayed and by optimism over the German economy. The market expects this

E Por		to Now Y	ork	
Mar 17		— <u>Laber</u> —	— Prev. ciose -	_
€ spot	-	1.5900	1.6015	
7 ص نا		1.5892	1.6006	
3 onth		1.5876	1.5990	
l yr	•	1.5809	1.5932	

week's Ito survey of business The pound has now lost confidence in western Geralmost 9 pfennigs against many and M3 money supply

figures to emerge strong. The D-Mark rose more gained 0.8 pfennigs against the dollar to DM1.691. The Swedish krona, which

slightly further as Mr Erik Asbrink, the finance minister, repeated that he was "not especially worried" The krona dropped from SKr4.566 to a new 12-month low of SKr4.577 against the the board, helped by con- D-Mark yesterday. But Mr Ashrink also said that Sweden's economic fundamentals were strong and would "come through" in the currency market.

> ■ The lira had a bad day. It dropped L5.7 against the D-Mark to L1,002, hit partly by uncertainty ahead of the country's mini-budget expec-ted later this month. Italian

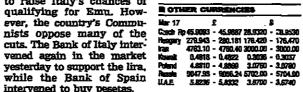


bonds were also down. Italy's government wants push through spending cuts to raise Italy's chances of qualifying for Emu. Hownists oppose many of the cuts. The Bank of Italy intervened again in the market

intervened to buy pesetas.

■ Was the market being market currently expect rational in selling the pound Labour to win. Any unce Major named the expected hit the pound. date.

he would make his exchange strategists expe announcement so early. The the currency to slip slight campaign will now last six further before the vot weeks, the longest period for Technical analysts said the so years. That gives both pound's fall broke key tren major parties great scope to paint each other black and Petley, technical analyst make election-winning promises that might upset the markets, said Mr Gerard Lyons, chief economist at D-Mark was at DM2.6350. If DKB International in London. The long campaign also gives the Conservatives time to make up some of the lost



yesterday? After all, Mr tainty over the result would

Election campaigns at almost always bad times fo discovered this weekend that the pound. Most foreig dlines yesterday. Mr Michae the ECU Group in London the pound against th broke that level, it coul

> "quickly" drop to DM2.60. However, many strategis new government is expect ally immediately, and U rates are already higher than those in any other major economy. Few strate gists think Labour policie would shake the pound.

WORL	INTER	EST	- / A - 11 -	<u> </u>				
		E21	RALLE	>				
MONEY March 17	Civer	One	Three	Six	One	Lomb.	Dis.	Rece
March 17	Uyght	month	mths	maths	year	inter.	1200	rate
Belgium	32	38	3£	38	34	6.00	2.50	
France	34	38	3 <u>2</u> 3¼	3%	3 <u>1</u> 34	3.10 4.50	2.50	4.7 3.00
Germany Ireland	3) 51	314 55	54 54	33 5E	5%		-	8.2
italy	75	7.	74	733	7.3	8.25	6.75	7.4
Netherlands	3,	34	32	34	3%	-	3.00 1.00	3.3
Switzerfand US	1% 58	13 5%	12 52	1 <u>2</u> 52	15 52	-	5.00	
Japan	Š	*	å	%	%	-	0.50	
E \$ LIBOR F	T London							
Interbank Fb		55	52	514	87	-	-	•
US Dollar Ci ECU Linked	-	5,18	5.25	5.35	5.61 4 <u>7</u>	-	-	
SDR Linked		4 <u>1</u> 32	4 <u>%</u> 3%	4 <u>4</u> 3 <u>4</u>	32	-	-	
S LIBOR Inter	benk ibang ra	tee are d	ffered rat	l +		ed to th	e mark	n by f
reference bank Mitsubschi, Ram	as at 11am of Taleys and Nati	ch workin Onal West	g day. Ti Mareter.	hie banks	ere: Bani	eara Trus	R, Bank	. 08 108
Mid rasse are si	מנו פרון יכון השפר	mestic Nice	ney Rates.	US\$ CO	a, EGU & B	OFI Links	d Depos	er (Da)
EURO C	URREN	CY IN	TERE	ST F	RATES			
Mar 17	Short	7 dan		λne	Three	Sb	K	One
	term	notic	e m	onth	months	mon	ths_	year
Belgian Franc		3% - 3			35 - 3 ¹ 2	358 -		<u>5</u> - 3
Danish Krone German Mark		3/2 · 3 3/2 · 3			3ફ - 3ફ 3 <u>ફ</u> - 3ફ	3년 - 3년 -		4 - 3]
Dutch Guilder		, 3 ¹ 2 -	3 31		37 37. 37 37.	32	3,6 3	A . 3
French Frenc	3 ¹ 4 - 3 ¹ 6	3.3 · :	5. 3.	- 332	31g - 31g 51g - 61g	3,7 -		5 - 3
Portuguese E Spanish Pese			54 512		5% - 54	527 -	544 5	63 6 ₫ - 5
Sterling	6 - 57g 2 - 112	6 - 5 17g -	6,	- 531	6-6- 6-b	6.2	6.2	11 - 6 12 - 1
Swiss Franc Canadian Dol	er 3-13 - 3	3/4 - 3	178 132 27a 3/a	- 213	1登 · 1登 3人 · 3人	312 -	37 3	3 - 3
US Dollar	512 - 51	53 !	54 51	- 3-8	3 - 3 - 5 2 5 - 5 2	575 -	55,	6 ₂), - (
Italian Lira Japanese Yer	7ほ・6型	712 - 1 JZ - 1	155 (15	- 12	7년 - 7월 38 - 윤	713 - 13 -	75 7 13	8 7 18 - 1
Asian \$Sing	3¾ - 3⅓	332 - 3	314 3 <i>7</i> 2	- 37	3/2 - 3/2	3-2 -	31 3	2 - 3
Short term rate IN THURSEE II	e are call for HOMITH PHE	the US Do DAR IPRITTI	oller and MANES (L	Yen, othe (ATIF)Pa	es: Neo di es interte	nya' nobe	26. Red Table	
		price C		High	Low		vol C)pen k
	96.64 96	.64		96.64	96.63	6,2	10	36,30
			-0.04 -0.04	96.58	96.52 96.42			68,110 43,318
				98.49				
THREE N								
		price Ci	hange -8.01	High	Low 96.73		. voi (:57)pan k 15713
	96.73		0.06	96.74 96.74	98.66			20745
Sep			80.0	96,65	95.54			18066
Dec 16 ONE MO			-0.10	96.49 Lauce	96.36 			18436 L
		_		_				boen k
	Open Sett 95.72 96.	price Ci	- egran	High 96,72	Low 96.72		, voi (SS	дреп я 18572
Apr	96.76 96.	76	-	96.76	96.76	2	5	4967
	96.76 96.	7Ė		00 -0	96.76	44	25	4097
				98.76				
	96.76 96.	76 -	0.01	96.76	96.78	2	5	510

-0.02 -0.08 -0.09 -0.10

-0.02 -0.01 -0.02

95.76 95.74 95.70 95.64

0.75 0.58 0.43

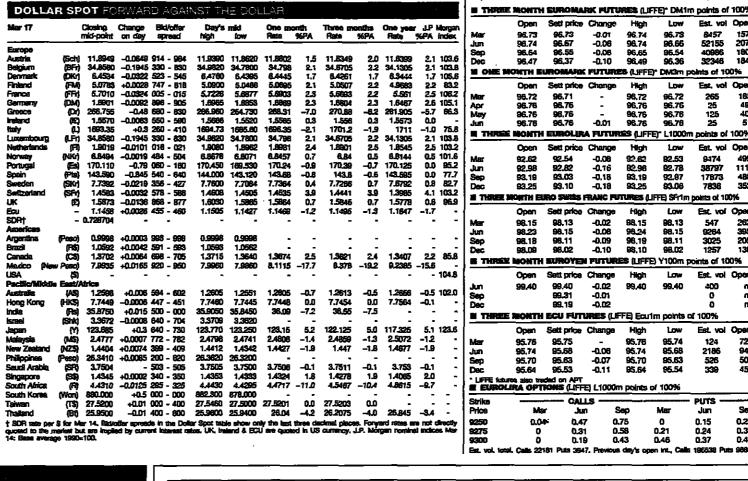
0.22 0.30 0.40

99.40 99.31 99.19

95.75 95.68 95.63 95.53

0.04° 0 0

A		mid-point	on day	- 40/88	d hig	it kow	Rate	%PA	Rete	%PA	Rate	SEPA	gapanes ce Eng. Indep	
Europe									:	741.71				-
ustia :	(Sch)	18.8802	-0.2669	1 AGS _ 6	217 101	174 18.8	98 18.89	7 28	18.7802	21			104.	
Belgium	(BF/			730 -		380 55.27			54,9434	28	53.6184	3.1	104.	
Denmark	(DK)		-0.1396	385 -	178 10.5	886 10.2				26	9.9677		106.	
Finland	(FM)			3 52 5 - 1		180, 8.03			-	-			83.	
renos	(FF.)			458 - 4		588 9.04				29	8.7661		107.0	
Зеппелу	DM			B11 - (187 2.67		9 3.0	2.8824	3.0	2.5957	3.2	105.9	-
Greece	(Dr)			168 - (355 421.E		:			. ~		56,4	
referret Trake	(AE)			7 178 - 2 5 582 - 9		1247 1.01 1.57 2685			1,0182 2696,02	0.5 -1.2	1.0116 2698.82		102./ 75.	
italy Luxembours	· ALFA			730 - 1		380, 55.27			54.9434	2.8	53.6184		1043	
Nethedands	(4)			175 - 2		566 3.01			2.9949	3.2	29194		103.7	
Norway	NKr)			670 - 7		816 10.83			10.7967	2.7	10.5732		102.0	
Portugal .	(Es)	270,007	-3.587	' 851 - 1	169 272	570 269.7	80 270.14	7 -0.6	270.AS2	-0.6	-	-	94.5)
Spaln -	(Pta)	227,919	-3.313	769 - (257 230	640 227.7	30 228.04	7 -0.7	227.913	0.0	226,438	0.6	78,)
Sweden	(SKI)			749 - 9		292 12.26			12,2255	1.9	12 0295		83.3	
Switzerland	(SFr)		-0.025	132 - 1	161 23	373 2.30	72 2305	9 4,6	2.288	4,6	2.2039	4.8	103.4	
uK _	. 2						.=						96.1	ı
Ecu .		1.3858	-0.0154	846 - 6	ROU 1.5	998 1.56	1.383 1.383	19	1.3784	2.0	1.3533	2.3		•
SDRt		1.16374	-	•		•	•		-	-	-	-		•
Americas .	(Peso)	1.5870	_n nt 21	B65 - E	174 · 46	022 1.58	R2 .	<u>.</u>	_					
Argentina * Brazil	(Lesso)			808 - 8		960 1.50			-	- :	-	· -		
Canada	(CS)			738 - 7		883 2.17		9 32	2.15R2	3.1	2.1136	2.8	85.5	
Mandeo Ne				817 - 9		817 12.65				-:				
USA	(5)		-0.0138			030 1.58		4 0.7	1.5845	0.7	1.5778	0.6	104,5	i
Pacific/Middle		Africa												
Australia.	· (AS)	1.9997	-0.0076	965 - 0	009 2.0	119 1,99			1_9988	0.2	1.9947	0.3	99.7	
Hong Kang	(FEC\$)	12.2931		893 - 9				5 0.5	12.2775	0.5	12.2374	0.5	-	
nda.	(Fis)			868 - 9					•	-	-	-	•	
arael	(Shk)	-5.3446		380 - 5		887 5.35			-					
patan .	_M	196.319		192 - 4				9 5.9	193.489	5.8	184.879	5.8	122.5	
Apizyaid.	(MS)	- 3.9327		308 - 3		702 3.99		:	00045		-		4466	
New Zealand	(NZS)	- 2,2963 41,8098		848 - 8 646 - 5		991 2.28 910 41.78		2 -1.5	2.2943	-1.4	2.8146	-1.2	115.5	
Philippines Saudi Andria	(Peso) (SP)	5.9529		510 - 5		119 5.95		: :	-	-	•	. :		
Singapore Singapore	(\$3)	2.2769		755 - 7		986 2.27		: · :	_					
South Africa	(A)	7.0331		287 - 5		095 7.02			_	-	_	-	-	
South Korea	(Won)	1396.78		321 - 0					-	-	-	-		
Talvean	(13)	43,6812	-0.3596			242 49,62		- · -	-		-	-	-	
Thefend	(80)	41.1892	-0.3702	616 - 1	67 41.5	990 41.16	00		-	-	-	-	•	
Rates for Mar	14 . EKV	offer spreads	a in the Po	and Spot 1	abio show o	only the last	three decime	i piaces. F	orward rates	are not	directly qu	oted to	de marke	t
out are implied to Vid-rates in boat	y cultur	interest cut	es, Sterling	index cal	culated by f	ne Bank of	England. Bus	0 844700	1990 = 100.	index re	based 1/2	786. Bld	Other and	ĺ
ANCI-LEMBOR ILL ÉCORT	this are	d the Dollar	Spot 190ici	s derived t	ROSE THE R		CLUSING S	PUI KAI	125. 2007ag W	wes are	KONTINUE C	A me L	,1-	
		•												
. '														_
CROSS	DAT	TES AR	JD DE	RIVA	TIVES									
GN033	OV: Y		1D D1	1111	1117-5		_				_			
EXCHAN	IGE I	CROSS	RAT	ES										
					DM		L	FA 1	War E		Pta :	SKr	SFr	
. Mar 1	1	BFr	DKr	FR		<u> </u>								_
Belgium '	(BF		18.51	16,35	4.849				9.85 48			2.19	4.1B4	1
Denamerk.	(DK		10	8.837	2.820				0.62 26			1.99	2.261 2.658	0
France .	· (FF		11.32	10	2.965				2.01 290 .051 100			3.57 .577	0.863	1
Jerunany	(C)A		3.817	3.373	1 2.533				.usi 104 0.67 26			.ər <i>i</i> 2.05	2.272	0
reland	Q.		10.05 0.381	8.980 0.337	0.100	7 0.038			.404 10.			2.03 457	0.086	ŏ
taly letherisade	Ç.		3.392	2.997	0.889		100. U. 890.4		.601 89.			.068	0.767	ŏ
golinian Aprilamenta	· INK		9.420	8.325	2.468				10 24			1.30	2,130	ŏ
Portugal	(E		3,793	3.351	0.994				026 10			.548	0.857	0
rorwys. Rosin	(Pt		4.493	3.971	1.177				,770 118			.388	1.016	ō
Sweden	(SK		8.339	7.369	2.185				.852 219		B5.6	10	1.885	0
~		,												_



Scuth Korea Fahean Thailend	(Won (T) (E)	43.68	2 -0.3596	321 - 0 370 - 2 516 - 1	53 44.		992.29 9.6222	-	:	:	-	: :		Souti Taiwa Thaili		(Wan) (TS) (Bt)	880.000 27.5200 25.9500	+0.0
t Russe for Ma but see implied Mid-rates in bo	- 44 00-	Waller	arts in the Do	and Save 6	-	note the	leaf Hyme o	decimel pince d. Base and	s. Forwer	i cates are = 100. ind	not direct	y quoted to 1/2/95. Bi	the marks	+ 50	R made pe d to the	r S for M merket b	ler 14. Bid ut me irop	Volcer apre
Ald-rates in bo	ati this a	nd the Dol	er Spot table	s derived f	THE I	MMAREUT	ERS CLOS	SING SPOT	rates. S:	stę values	are found	ad by the	F.T.	14: B	1998 BYON	age 1990	=100.	
CROSS	S RA	TES A	ND DE	RIVA	TIVE	S							••					
EXCHA									-				_					
. Mar	17	BFv	DKr	FFr	DM	<u>K</u>	L	R	NEKy	Es	Pta	SKr	SFr	£_	_ <u>cs</u> _	\$	Y	Ecu
Belgium Denoverk	(B)		18.51 3 10	16,35 8.837	4.849 2.820	1,842 0.995		5.458 2.948	19.65 10.62	488.0 263.7	411.9 222.6	22.19 13.99	4.184 2.261	1.807 0.977	3.931 2.124	2.868 1.550	354.8 191,7	2.503 1.353
Tahon	Œ	Fr) 61.14	17.52	10	2.965	1.126	2970	3.336 1.125	12.01 4.051	298.4 100.6	251.9 84.94	13.57 4.577	2.558 0.863	1.105	2.404 0.811	1.754	216.9 73.16	1.531 0.516
Germany reland	(O	E) 54.3	10.05	3.373 8.880	1 2.533	0.380	2638	2,963	10.67	265.0	223.7	12.05	2.272	0.981	2.134	1.557	192,6	1.359
taly Vetherlands		(L) 2.058 FB 18.38		0.337 2.997	0.100 0.889	0.038 0.338	100. 890.4	0.112	0.404 3.501	10.04 89.43	8.478 75.49	0,457 4.068	0.086 0.767	0.037 0.331	0.087 0.720	0.059 0.526	7.303 65.02	0.052 0.459
Horway Portugal	(M		9.420	8.325 3.351	2.468 0.994	0.937	2473 985.6	2,777 1.118	10 4.026	248.4 100.	209.7 84,41	11.30 4.548	2.130 0.857	0.920	2.001 0.808	1.460 0.588	180.6 72.70	1.274 0.513
Spein -	Ė	n 24.2	4.493	3.971	1.177	0.447	1179	1.325	4,770 8,852	118.5 219.9	100. 185.6	5.388 10	1.016 1.885	0.439 0.814	0.954	0.698	86.13 159.9	0.608 1.128
iweden ivilzedand	(S) (S)	Fr) 23.90	4.423	7.369 3.909	2.185 1.159	0.890	1161	1.304	4.695	116.6	98,44	5.305	1	0.432	0.940	0.686	84.79	0.598
JK. Sanada		E) 55.33 S) 25.44		9.049 4.160	2.683 1.234	1,019 0,469	2688 1236	3.019 1.368	10.87 4,998	270.0 124.1	227.9 104.8	1 <u>2.2</u> 8 5.646	2.315 1.064	1 0.460	2.175 1	1.587 0.730	196.3 90.25	1.385 0.637
IS		(\$) 34.86 (Y) 28.19		5.702 4.610	1.691 1.367	0.642		1.902 1.538	6.849 5.537	170.1 137.5	143,6 118,1	7.738 6.258	1.459 1.179	0.630 0.509	1,371 1.108	1 0.808	123,7 100,	0.873 0.706
CH .		39.9	7.394	6.534	1.937	0.736	1941	2.180	7.848	194.9	164.5	8.866	1.671	0.722	1,570	1.148	141.7	1
ienkii Kioner B D-MARK						Richor p	W 10, DE	Gent Lieber					^ ES (IMM)	Yen 12.5	per Ye	n 100		
	Open	Lates				ow i	Est. voi	Open int.	. ==		Open	Latest	Chang	e Hig	h L	ow I		Open Int
	0.5919	0.595 0.598				5919 5926	8,175 31,446	48,465 85,063	Mer Jun		0.8080 0.8201	0.8098	-0.000 -0.000				8,497 28,963	30,380 60,880
	0.6001	0.600				1000	173	2,426	Sep		-	0.8322	-	-		-	271	772
5W163 P	RANC	FUTURE	(MM) S	Fr 125,00	00 per S	fr							M) 282,50					
	0.6677 0.6627	0.668 0.694 0.701	4 +0.001	4 0.69	57 O.S	9884 9910	3,586 19,531 45	17,353 39,071 1,928	Mar Jun Sep		1.5970 1,5994 1,5930	1,5918 1,5892 1,5880	-0.009 -0.009 -0.008	6 1.599	98 1.5	5898 5862 5860	3,576 11,495 5	23,746 34,517 1,254
				~ , u •					EN	is eu	ROPI	EAN C	URRE	NCY	UNIT	RAT	ES	
UK INT									Mar		Ecu c	en. I	Rate Inst Ecu	Change on day		/- from	% spre	
ONDO	N M			_	. Th	¥90	Six	One	bale	nd	0.7987		_	0.00816		7.16	10.25	48
i: 17	· :	night				ntine i	months	year	Port	ugal	197.3 5.854	98 1	95.893 .84055	-0.21 +0.0152		0.76 0.23	3.14 2.60	5 2
terbenik Sta		8 - 5 ¹	2 6 - 57	61. 61.			泽 - 6强 遇 - 6基	6% - 6% 6% - 6%	Net	erlands	2.169	79 2	18980	-0.0049 -0.29	5 (1.92 0.94	1.42	-7
Norting COs. Nationary Bigs			:	579 -	54 8-	512	22 - 62 23 - 63			ancy	163.8 1.925	73 1	65.363 ,94601	-0.0047	· 8	1.05	1.29	-10
iank Bills Ocal authori	y depe.	_5 <u>}}</u> • 5	왕 5월 - 5	H 6½ -			第-64	6]2 - 6 <u>]5</u>	Belg		39.71 13.54	8 5 1	0.1466 3.6956	-0.093 -0.033	15	1.08 1.09	1.27 1.28	-8 -8
Discount Mar				_		•		•	Pres	mark 108	7,345 6,458		.43511 .56745	-0.0103 -0.0165	8 1	1 <u>.22</u> 1.68	1.12 0.66	-8 -14
IK clearing t	benk be:	se lendin	neda6pea cacqU			xer 30, 1 3-6	8-9 8-9	9-12	Italy		1906.	48 1	951.40	+6.9	2 2	2.36	0.00	-17
			monti	n mon	th mo		months	morriths	NON Gree	ERM M	(EMBER 295.2		07,318	+0.39	8 4	4.08	-1.68	_
Cents of Tax Cents of Tax of			2½ 18 22ppc: D	51 ₂ oposits wi	i Mahaum B	5 or costh <u>1</u>	6 4pc	434	UK		0.7931		24432 · Commission	-0.00841		8.88 Jacománo	12.06	ecentr.
kre. Hender red Dicker Feb 20	1007	count on M	er 14, 5.845 for period b	2pc, ECGI dar 26, 19	Dead r≥ 97 to Aor	21, 1997	, Scheme		Perce	apade opia	gas are fo	Ecut a pos	ative cusing	denotes a	week ou	mancy.Divi	irgence sho Sov conver	نادہ دانا وجد د ایما جماعہ
elerence (uto icane Base R	for perk	ed Feb 1,	1997 to Feb.	28, 1997, 1	Schemes	IA E A 67	2860C, 14	miça	Chila	ey, and the		g euspend	percentage ed from ERI	deviation o	i 100 Cuen est calcul	ency's ma ead by the	feet sale in Financial	nn às Etau Thasan
L Thomas j		(2750)	inia Wittl	Dog a u	FFE) £50	0.000 p	cints of	100%					PTICKS				•	
	Open		ce Chang					Open Int.	Strik				LLS		Mer	•	ит з -	May
Aler .	99.75	93.74	-0.01	93.7			7775 28217	80221 135561	1.59		Mar 1.23		pr 20	Mey 3.03	0.01		.87	1.93
ep.	95.58 23.38	93.51 93.29		93.51 93.31	93.	28	27356	89129	1,60	b	0.29		52 11	2.51 2.08	0.02 0.65		.41 .93	2.38 2.88
Asr Asr	93.20 93.05	93.10 92.98	-0.09 -0.09	93.20 93.0	-	.09 . .95	25543 6106	70588 46489	Previ	us day's	vol., Cally		728 . Prev.					003
dao traded on			terest figs. I	re for pre	witous day	L			. P	HLADE	LPHIA:	E 0-W	JRK/5 0	PTIONS	DMB2,5	00 (\$ pe	r DM)	
SHORT :	i jerili	MG OP1	1014\$ (LIFE	FE) 0500,	000 poi	NOS OF 1	00%		Strik				TB	 Bilon	Mer		/br N12	May
trike		_	ALLS			-	ਗਾ ਤ Jun	Seo	0.58		Mar -	. ^	-	May 1.35	-		-	0.56
710s 080	. Ma		.jun 1.13	Sep 0.12	Mar O		.12	0.33	0.59	3	90.0	0. 0.		1.05 0.80	0.01 0.41	_	.52 .78	0.77 1.02
975 400	0.0	1. (),04	0.05	0.02		.28 .50	0.51 0.73	Previo	ana qualita .	vol., Care		12,290. Pm					
TUU St. VOL TOBEL,	0 Calls 51). 7 Pulla 7),01 860. P revi os	0.02 E. (189/3-0						_								
			· · ·	•					<u>' = 1</u>	HICE N	CHIK		LLAR (I					
	· .	<u> </u>	<u> </u>						Mer		Open 94,42	<u>Leber</u> 94.40	Change =0.02	• High 94.4			SEL VOI (30,845	Joen 1876. 308,126
		DAG	E LEN	DING	RAT	ES.			Just		94,16	94,15	-0.02	94.1	7 94		39,482 43,354	
<u> </u>			<u></u>		 -				Sap		93.94	93.91	-0.08		-			r-24
Adam & Con			Duncen Lex		6.00	Poyel Bi	k of Scott	Med \$.00	# U				CHUES (II				<u></u>	
	unk (GB)	4	Exeter Bank Financial & (7.00	6 8m a n 4	. William	nder 6.00 Secs 6.00	Mar		94.84 94.71	94.84 94.71	-0.02 -0.02	94.8 94.7		L84 L71	719 490	2,387 4,894
		600	@Robert Flo	anáng & Ci	00.80	Scottish	Widows 8	Bank 6.00 6.00	Şep	•	94.49	94.49	-0.01	94.4		.47	176	2,311
OHenry Anst Dank of Berry	de .		eGuinnett	Michen		15B		•	AI O	oen intere	et figs. 4s	مخطيع وا	ous day		6 400			
Ottenry Angl Banic of Bern Sanco Bibao	Vizoeye	. 0,00	Hobbs Plant			United B					ak opi	TONS (L	IFFE) UM	rw bone	S Of 1UU	196		
etterry Anet Baril of Bezo	Vizoeye 26	8.00	Habib Bank Plambros I	AĞ Zirlel Sank	6.00	Unity Tru	ast Bank f	Po 6.00	Surface				us			PI	лз	
Ottorry Anat Barnic of Barn Barnic O'Oppe Barnic of Cype Barnic of Inglan Barnic of Inglan Barnic of Inglan	Wzonya zas nd	6.00 6.00		AG Zurich Sarak Son Inv Si	6.00 k.6.00	Unity Tru Western Whiteau	ast Bank f Trust ay Laidis	00.8 cff 6,00 00.8 w	Strike Price		Mar	CA Apr	LLS May	Jun	Mar 0		May 0.02	Jun 0.03
Strienry Anat Strie of Barro Strico Bilbac Bank of Cype Bank of Instar	Wzosys zas nd	8.00 6.00 5.00	endmiste A eldernet	AG Zurich Bazek Gen Inv Bi H Do	0.00 0.034 0.03 0.05	Unity Tru Western	ast Bank f Trust ay Laidis	6.00 6.00	Strike		Mar	CA Apr 0,18 (LLS	Jun 120 103	Mar	Apr PI	May	





Just what investors need. A stock exchange with real fibre.

> Fibre. You need two kinds in today's financial markets. The mental kind, to keep a cool head for decisions. And optical fibre cable. It's through this link that you feel the advantages of the new Swiss Exchange, the world's first fully integrated electronic market place.

and precision. The market is now even more transparent. efficient and secure than

Dynamic economy, dynamic exchange. Link up and profit from our fibre.

The trading floor has gone Instead, optical fibre cable brings the Swiss market direct to the trader's screen, for unprecedented speed

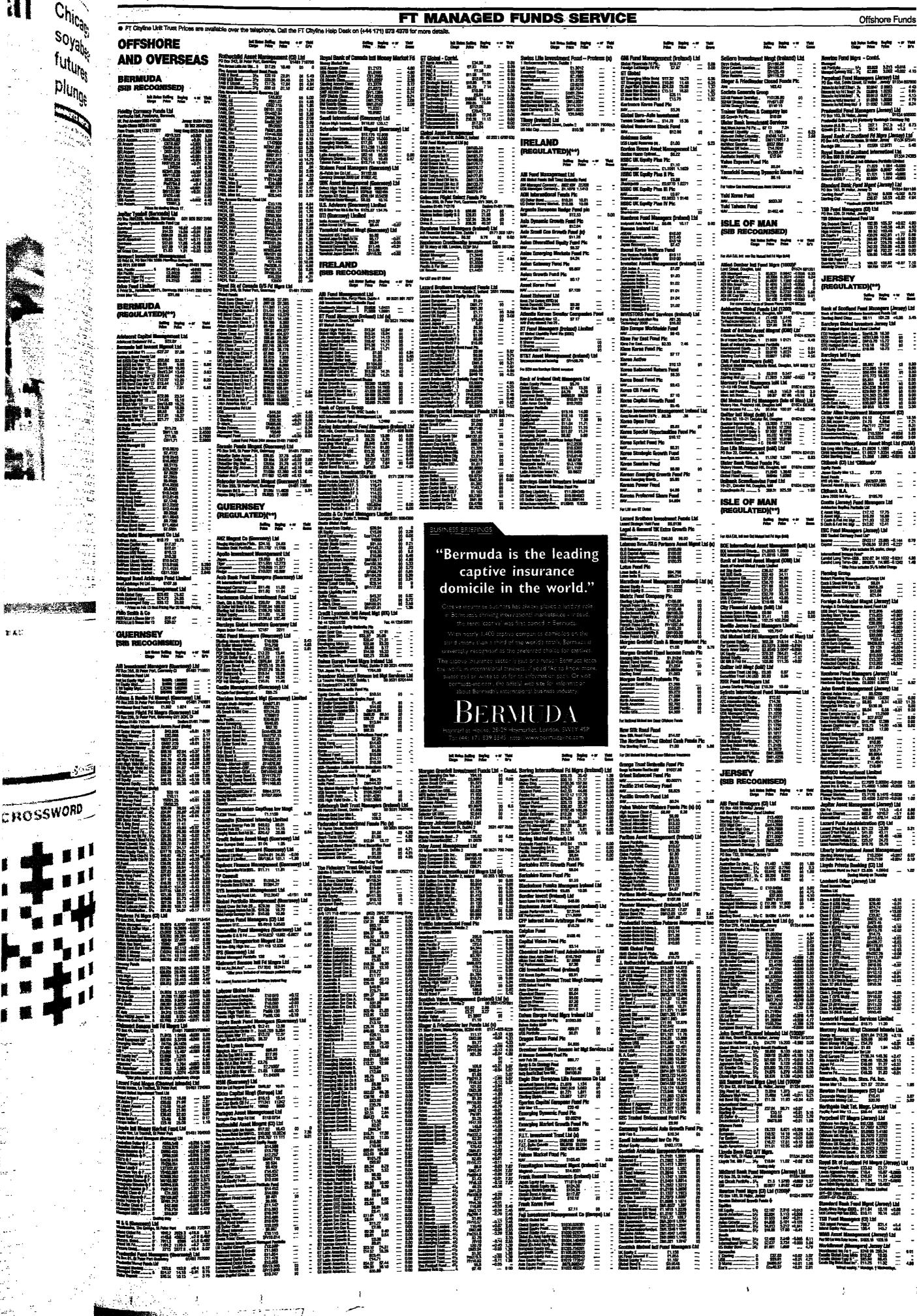
SWX. YOUR LINK TO THE SWISS ECONOMY.



The content of the					
		*			TIMES TUESDAY MARCH 18 1997
	● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk or LUXEMBOURG	1 (+44 171) 873 4378 for more details.		To Market or 100	Adha Baha en 100. 100 para en nua
100 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Column C	Table	March Marc	
19 19 19 19 19 19 19 19	Secretary Secr	29 - Credit Stand From FFA. FF693.44	- Class 8	Segment Homey Startes 1957 - Ference 2015 - 1975 -	1. 0.527 +0.057

هكذامن الإصل

Ī



715 5.0025

77.2

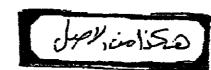
で、「中心のでは、「一般のでは、」」

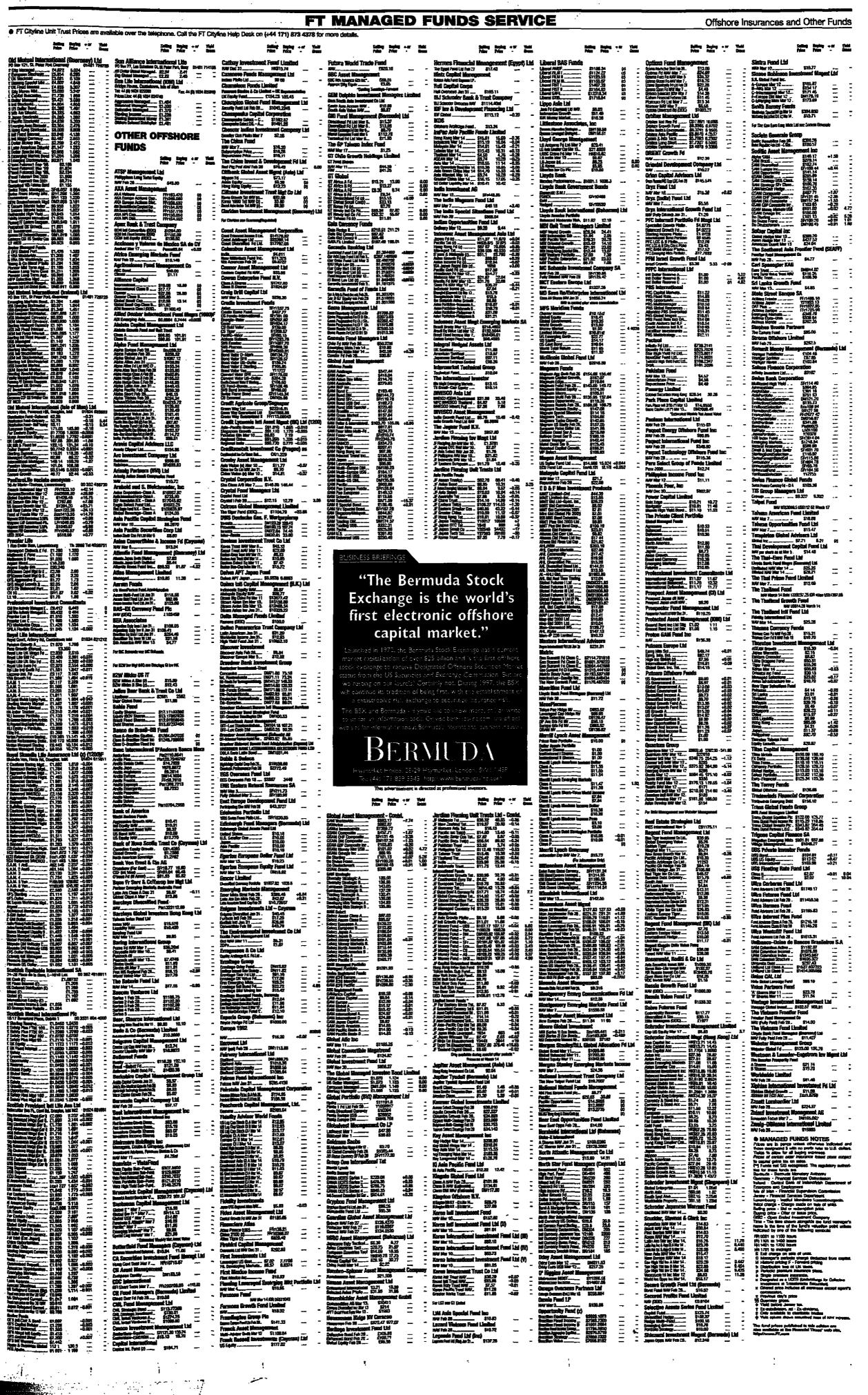
「「「一般のでは、「」」」
「「「一般のでは、」」」
「「「一般のでは、」」」
「「一般のでは、」」
「「一

"Over three quarters of the Fortune 100 have subsidiary

BERLIDA

Service of the property of the proper





g = 283

建量力

7年 · ·

维

LONDON STOCK EXCHANGE

Shares on the back foot as election looms

MARKETS REPORT

By Stave Thompson, **UK Stock Market Editor**

The election news by itself caused no sizeable problems for cause problems for gilts.

against the D-Mark and by more president of the Federal Reserve

index down by around 1 per cent. Dealers said the milt market's

solid showing on the back on a Confirmation that the country strong UK currency since last will go to the polls on May I autumn was being undermined came as no real surprise to the by political concerns. Gilts were City, but still managed to cause down around a full point over the ripples of uncertainty across UK session, burdened, later in the day, by a tired opening by US Treasury bonds.

Marketmakers said a weak share prices, but the element of start by US shares pulled the rug political uncertainty brought con- from under the UK market. The siderable pressure to bear on the Dow Jones Industrial Average currency, which in turn began to was down by 70 points an hour after London closed, depressed by Sterling fell by 3.7 pfennigs comments by Mr Robert Parry,

than a cent against the dollar Bank of San Francisco, who The market's second-liners and yesterday, with the trade-wighted warned of the risk of accelerating smaller capitalised stocks ket is that a long. hitterly fought inflation in the US.

Wall Street sentiment continabout the course of US interest rates. Many observers expect the Federal Reserve to nudge interest down at 4,692.0. rates higher in the near future, possibly as soon as the next meeting of the Fed's Open Market Committee, scheduled for March 25.

At the close of a difficult tradnursing a 51.0 decline at 4,373.8, although that fall was exaggerated by no less than 12 FTSE 100 constituents being quoted ex-dividend, accounting for 22 points.

warned of the risk of accelerating smaller capitalised stocks ket is that a long, bitterly fought resisted the weakness affecting campaign will see the Conservathe leaders for much of the day. ues to be plagued by concerns but the former ultimately succumbed to the overall trend, with majority or, worst of all, a hung the FTSE 250 index settling 15.8 parliament."

another display of its resilience. The FTSE 100 and 250 index and It resisted the pressures from the options expiry, traditionally a wider market until 10 minutes frantic time for the market takes before the close when it slipped into the red. But then it stabiing session, the FTSE 100 was left lised and finished the day prolonged weakness, then the unchanged at 2,365.2.

> one big London securities house said London's political worries were being worsened by Wall 728.8m shares.

the strengthening D-Mark. It prices appeared to be over

receiving help from First sible £750m deal. There was

and colder temperatures

were eating up stocks. BP

lifted 6% to 703p and Shell 3

improved 51/2 to 5111/2p after

a weekend press report said

Deutsche Telekom was nego-

tiating to buy a stake in the

the German telecommunica-

tions group wanted to buy

the 14 per cent stake held by

Bell Cablemedia. It said

Deutsche Telekom on a pos-

also some heavy options-re-

lated business in the stock.

Media group Pearson fell

171/2 to 756%p after posting

an 8 per cent rise in operat-

ing profit to £281m. The fig-

tires were in line with expec-

tations, but there was some

disappointment that a more

radical restructuring of the

Monument Oil & Gas

ened including RMC Group,

Lonrho shares were off 12

the conglomerate issued a to £10.83.

per cent at one stage after

profit warning. The shares

ended 12% lower at 145p as

the conglomerate said profits

would be hit by the strength

of sterling, poor precious metal prices, lower profits at Ashanti and moderate

results in its African busi-

The big oil companies

responded to a stronger dol-

lar and some benish views

on the outlook for underly-

ing crude prices. Shell

Transport and BP both

ignored the weak overall

market trend with the latter

Albany, a New York securi-

ties house. Dealers said

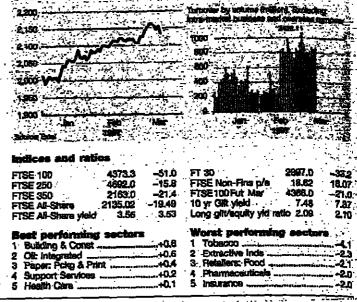
rose 131/4 to 9951/4p.

tives rally and maybe get back to leave Labour with only a narrow

Other potential problems for The PTSE SmallCap gave London were being highlighted place on Friday.

"If it coincides with a bout of market might be in for a very The head of sales trading at rough time," said one marketmaker.

Turnover at the 6pm count was



US fine fear for **GenAcc**

By Peter John and Lisa Wood

Early gains for General Accident slipped away as it emerged that the insurer faces the possible loss of one its lucrative US franchises.

New Jersey's Banking and Insurance commissioner has notified GenAcc and its subsidiary Camden Fire Insurance that she plans to fine the firms for car insurance violations and has said the fine could be as high as \$1m.

The order also warns that the commissioner may suspend the firms' "certificate of authority to transact any insurance business in the

Mr David Hudson, insurance analyst with Crédit reminded that last year's Lyonnais Laing, said New first half was exceptionally Jersey represented around 10 per cent of US business and some 3 per cent of total

that there was an element of market by surprise. sabre rattling in the New Jersey order ahead of state elections. GenAcc, which has was a recovery story with until March 26 to make its new buying teams doing a case, said: "We are waiting good job and taking market for the due process of law and consultation to take Most analysts upgraded place in new Jersey."

The shares, which also faced pressure from broad market weakness in the UK cerned about revenue and US, were up 2 in early dealing, but ended the day 8 lower at 839%p.

Compte Rendu d'Activité:

ion du résultat de l'exercice;

Abbey National fell 21% to results and there was profit-762%p as uncertainty about taking in Next which fell its interest in Scottish Ami-

cable crept into the market. The high-street bank had been tipped to secure the mutually owned insurance group after last Friday's bid deadline. And, while it has revealed it was in the running, along with Prudential and Australian Mutual Provident, the final proposals Investors must wait until the end of the month before Scottish makes a decision.

Pru shares fell 6 to 590p.

Argos initially fell after announcing at its full-year results, in line with expectations, that it would be difficult to improve on last year's first half. However, the mail order group rebounded, closing a net 91/2 up at 6481/2 after the group said that this was not a profits warning or indicative of the likely outcome for the full year. The market was

Alexon hardened 15 to 2031/ap after what one analyst described as a fantastic set However, it was also felt of results which took the

> The analyst said that the women's clothing retailer share from the competition. their forecasts.

Dixons eased 11% to 4980 with the market still congrowth in the electrical business. Kingfisher weakened 131/2 to 684p ahead of its

ATLANTAS SICAV Emmaturel Servais, L-2535 R.C. Lusembourg B. 33 188

Messieurs les actionnaires sont convoqués par le présent avis à

L'ASSEMBLÉE GÉNÉRALE ORDINAIRE DES ACTIONNAIRES

qui se tiendra su siège social à Luxembourg le 27 mars 1997 à 14 h 30, avec l'ordre du jour suivanz :

ORDRE DU IOUR

Rapport du Réviseur d'Entreprises; Adoption des compres de l'exercice se reminant le 31 Décembre

Decharge aux Administrateurs et au Réviseur d'Entreprises pour l'exercice se terminant le 31 décembre 1996;

ctionnaires sont informés qu'aucun quorum n'est requis pour certe ablée et que les décisions sont prèses à la majorité simple des actions

Tour actionnaire peur vister per mandataire. A cette fin, des procurations sont dispossibles au niège social et seront envoyées aux actionnaires sur

Afin d'être valables, les procurations dûment signées par les actionnaires devront être envoyées au siège social afin d'être reques le jour précédant l'assemblée à 17 beures au plus tand.

Les propriétaires d'actions au porteur, désurant participer à cette assemblée, devront déposer leurs actions canq jours ouvrables avant l'assemblée au siège social de la société.

Pour la societé

BANQUE DE GESTION EDMOND DE ROTHSCHILD

LUXEMBOURG

- Société Asonyme -20, houlevard Emmanud Servan L-2536 LUXEMBOURG

Notice of a Revision in the Optional Exchange Price

DAIWA INTERNATIONAL FINANCE

(CAYMAN) LIMITED

¥50,000,000,000

Step-down Exchangeable Subordinated

Guaranteed Bonds

(the "Bonds")

Exchangeable for shares of common stock of

and guaranteed on a subordinated basis by

The Daiwa Bank, Limited

REVISION IN OPTIONAL EXCHANGE PRICE

Notice is hereby given that pursuant to Condition 4(A) (iii) of

the terms and conditions of the Bonds and Clause 6(E) of the Trust Deed dated 30th March, 1994, the Optional Exchange

1. Optional Exchange Price before revision: Yen 744.00

Price will be revised as set out below:-

3. Effective Date of the revision:

2. Optional Exchange Price after revision:

nensires déserves d'obtenir le Rapport Annuel Audiné peuvens r au siège social de la société.

AVIS AUX ACTIONNA

reads, L-2535 i urg B. 33 188

181/2 to 5871/sp.

House of Fraser hardened 11/4 to 1621/sp, probably due to a recent series of presentations to institutions at its refurbished Leeds store.

The housebuilding sector was given a boost on results from Wilson Bowden and Tay Homes.

Wilson Bowden hardened have not been made public. 20 to 542%p after interim results which were higher than expected. Tay Homes, which said that the market continued to be strong, rose 11 to 153%p.

Builders which benefited from the results included Wilson (Connolly), which rose 6% to 160p ahead of figures expected this morning. Beazer Group, which hardened 41/4 to 1901/2p and Bryant Group which rose 2 to A number of building it raised BP to a "buy"

Mar 17 Mar 14 Mar 13 Mar 12 Mar 11 Yr ago "High "Low 2897.0 2930.2 2907.3 2922.6 2927.6 2743.8 2937.4 2666.8 3.90 3.85 3.88 3.85 3.84 3.96 4.22 3.76 17.83 18.07 17.93 18.04 18.09 16.49 18.09 15.80 P/E ratio net P/E ratio nil F7 30 mnce comp 17.85 17.71 17.82 17.87 18.17 17.87 15.71

FT 30 hoerly change: Open 9.00 10.50 11.00 12.00 13.00 14.00 15.00 18.00 High Low 2916.5 2909.9 2901.5 2906.6 2903.4 2901.0 2998.8 2997.9 2998.1 2916.8 2995.7 Mar 17 Mar 14 Mar 13 Mar 12 Mar 11 Yr ago 57,730 54,977 53,471 54,138 58,920 37,132 - NA 2592,8 3014,9 2512,2 1303,2 - NA 51,287 54,308 51,558 42,070 - NA 967,1 885,9 880,8 478,8 SEAO bergains Equity turnover (2mi)† Equity bargains† Shares traded (mi)†

Mar 17 Mar 14 Mar 13 Mar 12 Mar 11 Yr ago "High 1127.8 1127.5 1183.9 1135.5 1185.5 974.9 1140.4

E London market data										
Rises and falls" Total Rises Total Falls Same Mar 17 "Data bar	618 561 1,241	Total Highs Total Lows	117 42	Little Equity opti Total contracts Calls Puts ondon Share Service	95,511 17,867 17,844					

> The Royal Bank

UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

Notes, notice is hereby given that for the Interest Period from 18th March 1997 to 18th September 1997, the Notes will bear a Rate of Interest of 10.16353 per cent per annum.

Charterhouse Bank Limited



COMMERCIAL UNION PRIVILEGE PORTFOLIO SICAV

26 Place de la Garc L-1616 LUXEMBOURG R.C. Litzenbourg B32640

Shares can be switched into any other compartment of the umbrella at no charge or alternatively can be redeemed if instructions are received prior to the liquidation date. If no instructions are received by 18th April 1997 then Bearer shareholders should present their shares to the registered office of

the company or at the following banks: In Luxembourg: CHASE MANHATTAN BANK Luxembourg S.A. 5, rue Plactis L-2338 LUXEMBOURG

Bank J. VAN BREDA Plantin en Moretualei, 295 B-2140 ANTWERPEN

THE BOARD OF DIRECTORS

O The Chase Manhattan Corporation U.S. \$400,000,000 Floating Rate Subordinated Notes due 2009

DAIWA INTERNATIONAL FINANCE (CAYMAN) LIMITED

For the three months 17th March, 1997 to 17th June, 1997 the Notes will carry an interest rate of 5.6875% per annum with a coupon amount of U.S. \$145.35 per U.S. \$10,000 Note, payable on 17th June, 1997.

Bankers Trust Company, London Agent Bank

Yen 549,00

31st March, 1997

of Scotland Group pic US \$400,000,000

In accordance with the Terms and Conditions of the

AGENT BANK:

CHARTERHOUSE

Registered Office: Galerie Kons, 4th floo

NOTICE TO THE YEN RESERVE FUND SHAREHOLDERS Since the net asset value of the YEN RESERVE FUND has been less than \$2,000,000 for a period of more than 90 days now, and in accordance with the current prospectus and article 21 of the Articles of Incorporation, the Board of Directors of COMMERCIAL UNION PRIVILEGE PORTPOLIO. SICAV has resolved to liquidate this Fund with effect from 18th April

ARTAL GROUP S.A. ns of ARTAL GROUPS A. ting of Shan Thursday April 3rd. 1997 at 10:00 has

AGENDA Amendment of article 19 of the articles of incorporation of which the first Amentonical or a comment of the comment of the computity, or at any other place in the imaginality mentioned on the convention, on the Saturday falling either between April 24 and 26 or between May 4 and 7, at 14:00 brs."

material groups also hard- from "underperform". ures. Astec (BSR) improved The securities house said 6 to 148p in the wake of which would benefit from the end-of-winter drop in oil

encouraging figures. Airtours hardened 11 to £10.09%p on the news that it and Carnival Corporation, its partner, are to acquire Costa Crociere, the world's fifth largest cruise operator. for £168m.

tired takeover talk. It appeared, however, that one trader had received an order for 250,000 shares at around 719p and, having completed company. The report said it, found it difficult to recover the stock. The shares were up 12%, but, by the afternoon, the short position was filled and CU closed

gained 1½ to 84p with HSBC Commercial Union was a James Capel said to have strong performer in early turned buyer of the stock feldealing prompting more lowing well-received figures. Cable & Wireless

Goldman Sachs was advising 2 off at 706%p.

LONDON RECENT ISSUES: EQUITIES up (Em.) High Low Stock

group was not announced. A number of food retailers were among the worst performers, including Safeway which fell 13% to 349%p and Tesco which eased 9 to 337p. One analyst said there was a fair bit of stock around with little buying interest. Manganese Bronze Hold-

ings climbed 281/4 to 4831/4p after interim results in line with expectations Specialty chemicals and minerals group English China Clays failed to excite

with its figures. The group said it expected to return to profitability in the first half of 1997, but the shares ended the day 8 lower at 2071/2p. Yorkshire Group jumped

22% to 211%p after the chemicals group announced a restructuring with its fig-

FTSE 100

F13E 250 F13E 250 ex 17

FISE 350 FISE 350 Higher Yield FISE 350 Lower Yield

FUTURES AND OPTIONS ER FYSIE 100 WIDEX FUTURES (LIFFE) \$25 per tuli Index point Open Sett price Change High 4401.0 4368.0 -38.0 4425.0 4387.5 -37.0 4415.5 4411.5 -38.5 4407.0 4358.0 4430.0 4378.5 4415.5 4410.5 E FISE 250 BIDEX FUTURES (LIFFE) \$10 per full Index point 4710.0 4700.0 -22.0 4710.0 4700.0 4733.0 4723.0 -22.0 4733.0 4723.0 M FTSE 100 RIDEX OPTION (LIFFE) (4975) \$10 per tull index point. P C P C P C 1 123/2 3 73/2 5 33 19/2 147/2 27/2 188/2 40 77 Caller 7.185 Page 5.383

E EURO STYLE FTSE 100 ANDEX OPTION (LIFFE) £10 per full trolex point Calls 1,752 Puts 2,937 * Underlying

TRADING VOLUME

513½ 107 4 762½ 1009½ 454 454 854½ 854½ 189½dd 515½ 275sst 521 516ad

Net Div. Gra P/E div. cov. yiti net 9 up (2m.) High Low Shock

\$125 F.P. 21.1 168¹₂ 121¹₂ Thorson
\$100 F.P. 25.0 100 100 Aucros inv Trust
\$50 F.P. 24.5 84 47¹₂ TBirmingham City
F.P. 3.04 17¹₂ 134; TCambridge Minest
\$25 F.P. 289 77¹₂ .55 Centrics
\$250 F.P. 94.5 335 305 Core Group
\$200 F.P. 12.2 270 240 TDobbles Geoden
\$25 F.P. 2605 570¹₂ 500¹₂ Energy Group
\$160 F.P. 24.5 188¹₂ 178¹₂ Citroward Can Sys
\$28 F.P. 3.50 31¹₂ 28¹₂ Howle
\$ F.P. 68¹₂ 28¹₂ Mile G High Cap
\$ F.P. 100¹₂ 99¹₂ Mile G High Cap
\$ F.P. 701¹₂ 77¹₂ Mile G High Cap
\$ F.P. 701¹₂ 277¹₂ Mile G High Cap
\$ F.P. 100¹₂ 29¹₂ Mile G High Cap

FT GOLD MINES INDEX Yaer ago 7792.68 -1.6 1810.38 2273.68 208154 -1.9 2130.09 3148.78 31.26 3252.18 1918.45 2064.61 +0.1 2063.45 2576.62 1580.05 -0.8 1683.35 1978.00 sticcted Limited 1997. All rights

The UK Series FTSE Actuaries Share Indices Day's Year Day. Net P/E Xd adj. Total Mar 17 chge% Mar 14 Mar 13 Mar 12 ago yleid% cover ratio ytd Return -12 4424.3 4997.7 4422.5 9859.6 3.66 2.10 16.17 44.08 1848.15
-0.3 4707.8 4720.2 4725.1 4244.5 3.36 1.48 25.07 18.48 1831.3
-0.4 4751.7 4763.8 4766.9 4275.9 3.45 1.51 24.08 18.93 1983.77
-1.0 2184.4 2175.2 2185.4 1844.2 3.62 1.98 17.48 18.09 1885.20
-1.3 2114.8 2101.8 2112.2 1802.2 4.72 1.95 14.28 22.00 1520.81
-0.6 2280.3 2255.4 2285.1 1893.5 2.62 2.20 22.55 16.97 1589.00
-2365.20 2374.09 2374.20 2070.31 2.90 1.67 25.85 10.10 1984.72
-2373.73 2382.36 2380.44 2057.31 3.05 1.75 23.41 10.28 2008.70
-0.9 2154.51 2146.80 2155.05 1823.79 3.58 1.96 17.94 18.08 1888.38

FTSE SmallCap ax IT FTSE All-Share **E** FTSE Actuaries iustry Sectors Day's Year Div. Net P/E Kd adj. Total Mar 17 chge% Mar 14 Mar 13 Mar 12 ago yield% cover ratio ytd Return +0.1 4118.81 4094.89 4115.93 3331.89 3.62 2.12 16.28 25.93 1818.20 -2.3 4220.33 4178.05 4167.20 4188.46 3.79 2.36 13.82 86.85 1254.81 +0.6 4202.16 4188.94 4226.03 3369.02 3.85 2.08 15.61 20.17 1912.50 -0.9 3681.18 3698.38 3566.29 2372.76 1.56 2.13 37.84 2.67 2212.40 10 MINERAL EXTRACTION(20) 12 Extractive Industries(5) 15 Oil, Integrated(3) 16 Oil Exploration & Prod(12) -0.9 3681.19 3689.39 3596.29 2372.76 1.56 2.13 37.84 2.87 2272.40 -0.7 2083.14 2058.73 2063.75 2082.59 3.86 1.88 17.09 12.95 11.53.78 +0.6 1986.45 1387.96 1371.16 1129.45 3.01 1.82 22.84 3.23 1176.58 -0.1 1918.38 1912.66 1917.04 1875.45 4.15 2.55 11.82 1.15 990.70 -1.0 2362.77 2378.07 2378.06 2554.37 4.47 1.56 17.95 26.01 1149.14 -1.8 1576.11 1556.20 1576.24 1807.16 4.91 1.80 1.80 14.96 25.57 912.36 -1.1 2315.35 2282.76 2288.34 2347.42 342 1.51 24.13 2.20 1216.80 -0.3 2645.89 2654.00 2956.12 2362.8 3.19 2.43 16.12 9.56 -1637.83 +0.4 2572.95 2568.91 2597.20 2712.74 4.06 2.00 15.37 12.89 1106.97 1100.65 1102.41 1032.89 1477.46 8.41 1.13 17.23 2.25 897.78 20 GEN INDUSTRIALS(272) 21 Building & Construction(35)
22 Building Metis & Merche(32)
23 Chemical(28)
24 Overatified Industrials(16)
25 Sectronic & Elect Equip(38) 1915.80 2288.92 26 Engineering(70) 27 Engineering, Vehicles(13) 26 Paper, Pokg & Printing(27) 29 Textiles & Apparel(14) 2637.28 -1.5 4254.80 4223.69 4257.49 3452.10 - 3.50 - 1.88 18.47 56.58 1808.21 - 1.5 12508.49 2833.24 2851.95 2782.79 4.45 1.87 16.04 31.28 1087.48 - 0.5 2924.09 2901.67 2901.61 2540.58 3.78 1.91 17.35 18.00 1355.47 - 0.1 2948.80 2852.42 2858.51 2560.14 3.45 2.31 15.69 3.46 1190.44 - 0.1 2197.70 2191.42 2199.42 1918.81 2.57 1.90 24.64 4.71 1382.40 - 2.0 6704.05 6654.67 6727.50 4835.86 2.80 1.85 24.05 94.95 2303.18 - 4.1 4530.91 4634.83 4703.67 4129.55 6.23 1.85 10.85 147.58 1156.63 30 CONSUMER GOODS& 4189.85 32 Alcoholic Beverages(7) 2903.13 33 Food Producers(25) 34 Household Goods(17) 36 Health Care(15) 37 Pharmaceuticals(18) 38 Tobacco(2) -0.8 2700.10 2692.27 2701.51 2351.11 2.86 1.95 22.31 12.24 1427.00 -0.3 2781.12 2787.31 2786.18 2518.84 3.09 1.99 203.9 7.84 1046.32 -0.3 3589.21 3589.30 3820.18 2557.77 2.53 1.71 28.89 35.41 1997.66 -0.9 4420.50 4398.12 4418.75 3697.74 2.23 1.97 28.40 28.70 1613.87 -0.9 4420.50 4398.12 4418.75 3697.74 2.23 1.97 28.40 28.70 1613.87 -0.9 4420.50 4398.24 1876.23 4.09 2.29 13.36 4.45 1283.38 -1.0 2074.50 2079.96 2083.33 1084.09 3.19 2.02 19.42 7.15 1204.18 -0.7 3447.37 3412.25 3422.54 2351.00 3.17 2.10 18.75 17.09 1689.15 +0.2 2990.42 2984.58 2993.00 2093.56 1.76 2.58 27.54 3.97 1837.26 -0.8 2884.18 2876.99 2881.05 2899.91 3.38 1.29 28.96 11.00 1230.46 40 SERVICESE73 2678.64 40 SERVICESEZ3)
41 Distributors(30)
42 Leisure & Hotels(31)
43 Media(44)
44 Ratallers, Food(15)
45 Retallers, General(53) es, Pubs & Res 49 Transport(22) -0.9 2763.34 2737.92 2737.78 2446.14 4.91 1.50 17.02 5.34 1233.60 1.8 2828.44 2304.55 2818.32 2695.35 5.88 2.20 9.86 22.08 1591.50 1.2 1562.84 1564.43 1548.89 1536.07 7.90 \$\div \text{t} 0.00 845.02 \\ -0.5 2322.23 2310.46 2302.56 2028.08 3.62 1.56 22.09 0.38 1090.50 \\ -1.0 2576.30 2568.54 2582.59 2152.62 5.84 2.33 9.18 0.00 1475.78 80 UTILITIES(31) 62 Electricity(10) 64 Gas Distribution(2) 68 Water(11) -0.8 2208.14 2198.21 2207.07 1944.77 3.61 1.86 18.62 1A.74 1718.30 88 NON-FINANCIALS(880 2189.50 -1.3 3995.84 3960.66 3990.45 2792.38 3.62 2.40 14.38 62.38 1785.86 70 FINANCIALS(106) -1.8 5755.21 5747.28 5796.45 3874.06 3.58 2.66 13.98 122.52 1936.89 -2.0 1764.66 1750.97 1783.51 1357.18 4.88 2.31 10.88 36.91 1969.10 -0.5 4761.11 4741.04 4722.75 3630.44 3.47 2.07 17.38 0.00 2012.18 -0.1 3293.09 3300.87 3332.94 2491.91 3.07 2.42 17.19 15.57 1936.46 -0.3 1910.46 1917.68 1918.87 1438.16 3.33 1.32 28.48 3.69 1208.69 71 Banks, Retaiks 73 Insurance(18) 74 Life Assurance(7) 77 Other Financial(29 79 Property(44) 1905.41 3359.83 -0.1 3362.72 3375.90 3397,15 3070.38 2.16 1.11 52.08 11.05 1194.12 80 INVESTMENT TRUSTS(127) 88 FISE AL-Share(PIS) 2135.02 -0.9 2154.51 2146.50 2156.05 1823.79 3.55 1.96 17.94 18.08 1868.36 1398.11 1346.52 1345.93 1158.42 2.92 0.76 56.22 6.20 1431.98 -0.3 1365.01 1398.01 1366.75 1183.02 3.18 0.73 53.68 6.36 1457.24 FTSE Fledging
FTSE Fledging ex IT .

Hourly movements

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.10 High/day Low/day 4406.5 4366.4 4384.8 4383.7 4387.8 4382.8 4376.7 4374.7 4373.5 4408.1 4372.0 4708.1 4708.4 4707.3 4706.3 4708.6 4708.5 4702.9 4886.6 4683.2 4710.2 4682.0 2177.5 2173.8 2168.9 2172.2 2170.0 2168.1 2166.4 2164.0 2163.2 2178.1 2162.7 Time of FTSE 100 Day's high: 8:38 AM Day's low: 248 PML FTSE 100 1990/87 High: 4444.3 (11/03/87) Low: 3652.3 (16/07/98) .

FTSE 350 industry baskets

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.10 Close Previous Change 1295.0 1296.4 1297.4 1298.9 1298.6 1298.8 1298.3 1297.8 1297.3 1297.3 1298.1 +11.2 6557.0 9626.5 6496.1 8616.1 6503.7 6504.6 6503.9 6502.3 6498.1 6487.0 6821.4 -134.4 2573.5 2571.5 2589.8 2665.8 2562.3 2652.5 2547.8 2545.7 2545.7 2545.8 2571.0 -25.2 5780.6 6785.0 5757.9 5773.4 5764.8 6750.9 5740.8 5739.0 5735.3 5733.9 5828.7 -84.8 For further information on the FTSS FACTURES Share Indices please contact FTSE totamational on 07174 448 1810,
The FTSE Actuaries Share Indices are calculated in accordance with a standard set of ground rules established by FTSE international in conjunction with the Faculty of Actuaries and the Institute of Actuaries. O FTSE international Limited 1897.
All Rights reserved. "FT-SE" and "Footse" are trade merial of the London Stock
Exchange and the Francial Times and are used by FTSE international under
licence. † Sector P/E ratics greater than 80 and not covers greater than 30 are
not shown. ‡ Velores are negative.

ALTER 2285 2.1018 474 261 389 474 261 389 474 261 389 474 261 389 474 474 261 389 47

هجذا من الإصل



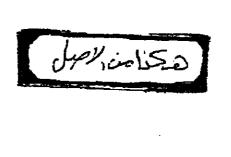
and the second second

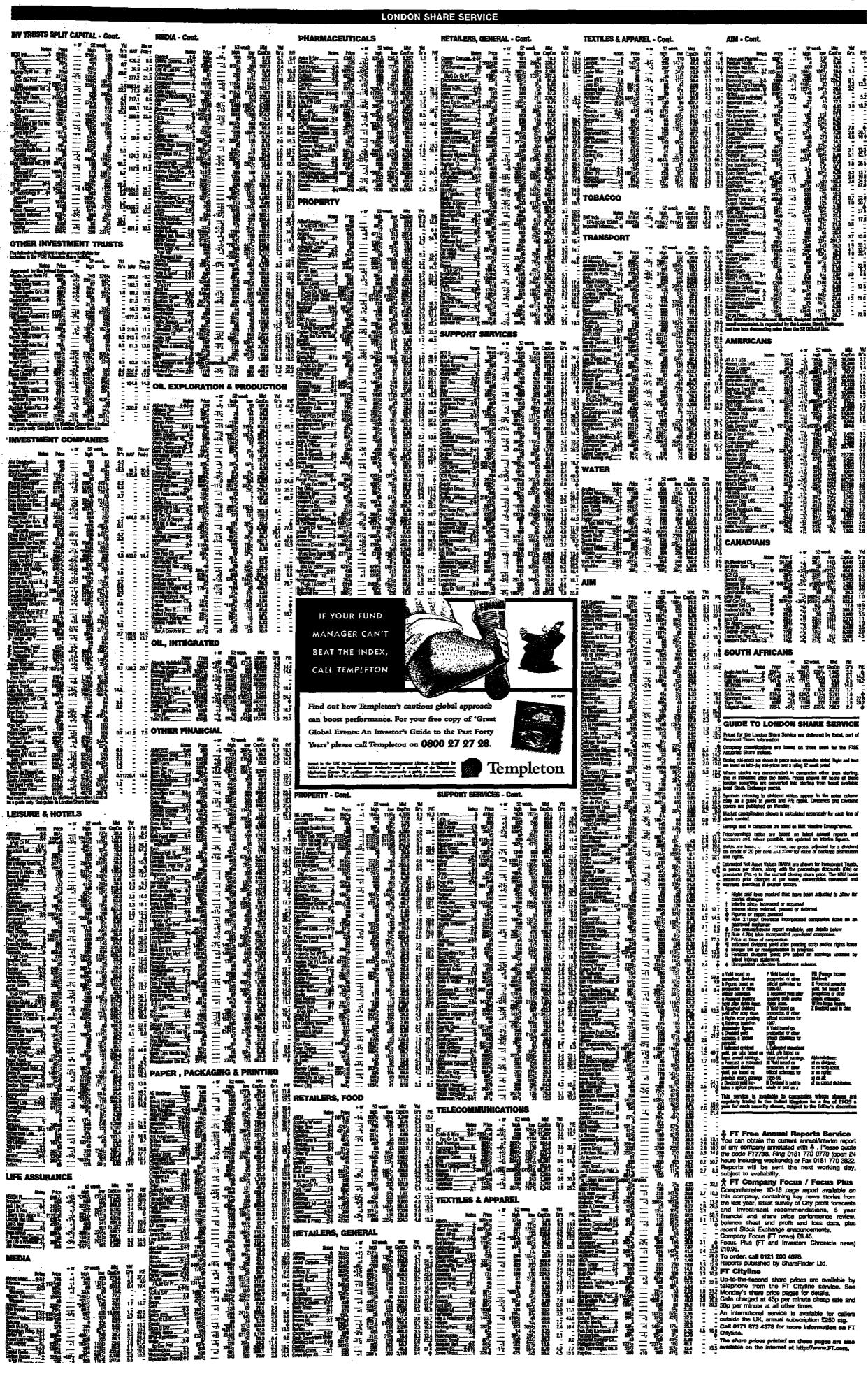
* 19

 $\mathbb{S}^{n} = \operatorname{cond}(\mathbb{R}) \neq \operatorname{cond}(\mathbb{R}^{n})$

| Home | Price | Control |

Hotes Price Advanced to the Control of the Control





93 6 9 H M Crp 39 16 4 Cust lates 304 16 4 Cust lates 374 20 4 Cust lates 23 5 17 9 Cust lates 24 19 14 Cust lates 42 20 Cust lates 43 50 2 Cust lates 43 50 Cust lates 43 50 Cust lates 44 55 2 Cust lates 45 55 2 Cust lates

4

12 3447 0.40 2.9 205 0.80 3.8 175 0.18 1.7 41 345 0.25 0.6 9 1820 0.80 3.2 18 40

- D -

214, 134, CRI Lin, R. 2214, 134, CRI Lin, R. 2214, 134, CRISTIN, S. 434, C

4 pm close March 17

1980/17
High Law Back
21 1/ 12 1/9 Bitm/Prop
74 7/5 55 1/9 Bitm/Prop
74 15 Bed In
47 15 Bed In
47 1/9 15 1/9 Bed In
41 1/9 1/9 Bed

0.44 0.50 4.30 2.08 0.36

- B -

好好 经有通好专场经习的看 去

30% 19% Enron 088
53 23 Eropo int
24/4 14/4 Enerch
30% 24% Entropie
14/14 14 ENERCH
24/2 17% Enerch
32/2 21% Enerch
32/2 21% Enerch
32/2 23 Election
32/4 25/4 Enerch
32/2 32 Election
13 8/4 Entropie
17% 12% Enropie
16/2 15 Enerch
107 17% Except 0.33 0.20 1.18 0.34 0.50 5.6 1 0.50 5.6 1 0.16 1.0 1.52 9.7 1.23 3.0 3.16 3.1

| Temporary | Temp ٦. بار 78

37, 15, LA Camer

285, 285, 174, 154, 166, 275, 285, 174, 154, 166, 275, 285, 174, 154, 166, 275, 285, 174, 154, 166, 275, 285, 174, 154, 166, 275, 285, 287, 1285, 1285, 1285, 1287, 1285, 1287, 1285, 1287, 1285, 1287, 1285, 1287, 1285, 1287, 1285, 1287

201, 302, Protein 1
22 Risare-Lin
101 944, Priservoid
2214, 254, Priservoid
2214, 254, Priservoid
2214, Priservoid
2214, Priservoid
2214, Priservoid
2214, Priservoid
2214, Priservoid
2314, 2314, Priservoid
2315, Priservo - R -35-22-2 Rui Cup.
125-8 8-2 RiCColorma
37-2 55 Rates
125-8 8-2 RiCColorma
37-2 55 Rates
125-2 52 Regions
38-2 13-3 Regions F.
44-33-4 Regions F.
55-3 34 Regions F.
55-3 34 Regions F.
55-3 35 Region R.
55-3 35 Re

-P-Q-

GUEST. belson hotel

When you susy with us in **BRUSSELS** stay in touch - with your complimentary copy of the

FINANCIAL TIMES

\$2 44½ J Rher PT 13½ 9½ Jackpot En 23½ 19½ Jackst Eng 10½ 7½ Jakast ST 10 6½ Jap Ote 61½ 45½ Jap D 104½ 5½ Jap Jap ST 25½ 7½ J.G kd x 91½ 62½ Jap Jap ST 91½ 15½ Jap Jap ST 24½ 11½ Jap Jap ST 24½ 15½ Jap ST 24½ Jap ST

•

Carried Street	FINANCIAL TIMES TUESDAY MARCH 18 1997 *	30
	Highs & Lows shown on a 52 week basis WORLD STOCK MARKETS	
	+/- High Low Yie PVE +/	+/- High Law
		Saturation of a solution of the solution of th
A COLUMN TO SERVICE STATE OF SERVICE STATE STATE OF SERVICE STATE		175 + 22 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
	## 1/370	**************************************
		1918
	Section 405.50 -6.50 438 150	**************************************
We as State by	In the world's crowded skies, Rockwell Collins Avionics Plays a key role in promoting Safety and efficiency. **Rockwell	
	In the world's crowded skies, Rockwell Collins Avionics plays a key role in promoting safety and efficiency. **Rockwell** **Ro	**************************************
	Some 74.00 - 200 112 010 12 115 100 12 115	
	In the world's crowded skies, Rockwell Collins Avionics plays a key role in promoting safety and efficiency. ***PROCESSED 11 *** The promoting safety and efficiency in the promoting safety in the prom	1845 1945 1945 1955 1955 1955 1955 1955 19
	Part	70 Ja - 1 High Law 70 Ja - 1 Ja 22 July 80 - 1 Ja 22 July 10 Ja - 1 July 10 Ju
	Danier 1,001 -27 1,550 1,000 2.5 Spring 163.70 +.70 67.00 100.00 1.2 39.1 865 76.10 -2.20 60.30 40.12 2.5 10.5 67.00 -1.	56 28.20 19 2.4 15.3 15.4 15.4 15.4 15.4 15.4 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.5 15.4 15.4
	No. Continue Con	17 19 55 17 19 52 17 19 55 17 12 10 19 55 19 55 17 12 1 19 55 19 10 2 7 12 1 19 55 19 10 2 7 12 1 19 71 17 18 1 12 12 1 19 71 17 18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
· -	BRATE OF THE PROPERTY OF THE P	T 4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
- - -	Separate	5 161.9 105 17 19 24 4 5 5 67 47 19 24 4 5 5 67 47 19 24 4 5 6 7 19 24 4 5 6 7 19 24 4 5 6 7 19 24 4 6 7 19 24 6 7 1
was	Part	mile 2 4 spilotot. For Morar 1 talk celler Reg +1 804 quant to +1 804 220 8725 morar to talk conjugate angle. orar camping ring D181 mare to 0881 770 3820
	Mar 2536.0 2596.0 -45.0 2639.0 2504.5 592 36.101 Mar 2196.00 2160.50 -27.50 2160.25 2140.50	Hosing Change on day 1400 +10 600 +11 260 -1 328 -1

Dow slides amid rate rise fears

Stock prices took a tumble in the US amid growing concerns that the Federal Reserve open market committee might decide to push up interest rates at its meeting next week, writes Richard Tomkins in New York.

At 1 pm, the Dow Jones Industrial Average was 72.51 down at 6.862.95. The Standard & Poor's 500 index was down 9.53 at 783.64 and the Nasdao Composite index followed its decline, losing 26.28 to 1,266.69. NYSE volume was 260m.

Yesterday's session marked the unveiling of the revised Dow Jones Industrial Average, featuring four new stocks in place of four poorly performing ones that have been pushed out. But the changes did nothing to prevent the index's decline: all

Hewlett-Packard was off \$% at \$54%, Travelers shed \$2% at \$50%, John ness had begun to build son & Johnson fell \$% at ahead of tomorrow's US

declined by \$% at \$28%. Share prices were hit by worries that the Fed would push interest rates up to affected by a weekend message from Mr Warren Buffett, chairman and chief C\$66.75. executive of Berkshire Hathtually all stocks. Shares in cents to C\$40.35.

Berkshire Hathaway were

Among the few big gainers was McDonald's, which rose \$1% after Mr Buffett revealed that Berkshire Hathaway had increased its holding in the fast-food company to 4.3 per cent.

shares fell \$2% to \$57%.

\$32°/

Advanta plunged \$9 to \$31% after a profit warning. taking other credit card companies with it.

lower too. Traders said that a certain amount of nervous \$56% and Wal-Mart Stores inflation data. At noon, the TSE-300 composite index was off 52.21 at 6.145.50.

Hit by profit-taking and interest rate worries, banks avert the threat of inflation, fell in moderate volume. so squeezing corporate prof- Royal Bank of Canada came its. Sentiment was also off C\$1.05 to C\$57.75 and Canadian Imperial Bank of Commerce lost 50 cents to

away, that investors were 25 cents to C\$50.85 and Newprobably overpaying for vir- bridge Networks retreated 75

Latam markets tipped

Dollar returns of about 20 year. The asset diversificaper cent were expected in tion should continue on anyemerging equity markets in thing other than a crash sce-1997, with Latin America nario, it added. likely to offer the best regional return in the near future, according to a report from Robert Fleming in London. The bull case for emerging markets was highly potent, its global emerging markets research team said, adding that the temptation to out money made in booming developed markets into emerging markets had

REGIONAL MARKETS

..

SAO PAULO gave up 1.7 per cent as the market looked to Wall Street for direction in the absence of domestic market moving news. At midsession, the Bovespa index was 157 down at 9.342.

MEXICO CITY drifted down on profit-taking that left the IPC index 28.76 weaker by midsession at proved difficult to resist this 3,746.95.

MARKETS IN PERSPECTIVE										
	% 6	hange in loc	al currency	t	% change starting †	% change in US 5 †				
	1 Week	4 Wests	1 Year	Start of 1995	Start of 1996	Start of 1996				
Austria	-0.15	+2.40	+18.80	+26.68	+3.44	+6.67				
Belgium	-0,15	+4.50	+32.09	+35.92	+10.66	+14.11				
Denmark	+0.55	+1.63	+44.19	+51.02	+25.14	+29.03				
Finland	-1,14	+3.10	+56.51	+65,63	+37.42	+41.71				
France	-2.17	+0.84	+34.23	+44.51	+19.54	+23.27				
Germany	-0.42	+3.44	+36.57	+45.23	+18.52	+22.33				
Ireland	-0.15	-0.33	+31.31	+34.36	+27.07	+31.04				
Italy	-2.54	-4.84	+26.33	+24.28		+16.46				
Netherlands	-0.34	+4.37	+45.37	+54.53		+29.5				
Norway	+0.71	+1.66	+39.26	+45.85		+34.50				
Spekn	+1.10	+1.30	+51.87	+56.08	+27.13	+31.10				
Sweden	-0.32	+6.08	+48.05	+63.07	+35.03	+39.25				
Switzerland	+0.30	+3.56	+28.77	+38.69	+5.89	+9.19				
UK	+0.04	+1.85	+18.68	+19.15	+19.15	+22.87				
EUROPE	-0.40	+2.22	+29.85	+35.00	+18.94	+22.6				
Australia	-0.56	-2.50	+10.49	+9.34	+13.68	+17.23				
Hong Kong	-4.80	-3.81	+13.05	+19.61	+15.79	+19.41				
Japan	-0.56	-2.51	-10.67	-13.55	-29.92	-27.73				
Malaysia	-0.58	-1.31	+15.97	+28.40	+27.63	+31.82				
New Zealand	-3.54	-5.58	+2.85	-0.66	+2.80	+6.00				
Singapore	-4.37	-9.66	-5.27	-0.37	-4.72	-1.74				
Canada	-1.33	-0.65	+27.16	+34.28	+30.23	+34.29				
USA	-1.51	-1.87	+23.07	+28.25	+24.36	+28.25				
Mexico	-1.48	-2.07	+29.20	+33.46	+25.01	+28.91				
South Africa	+0.60	+0.92	+5.79	+14,14	-9.20	-6.36				
WORLD INDEX	-1.08	-0.93	+17.02	+19.93	+9.30	+12.71				

US Dav's Pound

Dollar falls, bourses in further correction

Having rehounded with the Dow last Friday, bourses dropped with the dollar yes terday and lost more as US shares fell again. FRANK-

Düsseldorf. Traders were

also influenced by an article

in Bild, the German newspa-

per, which quoted Mr Theo

Waigel, the German finance

minister. as saying that

adherence to EMU conver-

gence criteria was more

important that the timetable

DM1,210.50, Adidas by DM8

to DM187.90 and Henkel

prefs by another DM4.95, or

5.2 per cent, to DM89.90 after

pany reported a 6 per cent.

rise in 1996 group net profits.

All three had been unusually

strong recently, said Mr

Frahm. Henkel had gained

nearly 20 per cent to

DM99.95 in the eight trading

Turnover fell from

days to March 6.

the household products com-

BMW fell DM58.50 to

for monetary union.

FURT shed 2 per cent, the Dax index closing 67.18 lower at an Ibis-indicated off \$700 at \$36,200. 3.337.11. The dollar had come back from more than DM1.70 on Friday to under DM1.69 vesterday, noted Mr Eckhard Frahm at Merck Finck in

ADT jumped \$3% on news that it had agreed to be bought by Tyco Interna-tional for \$4bn, but Tyco's

Big losers included tobacco stocks, hit by the Supreme Court's decision not to overturn a law in Florida that makes it easier for the state to pursue antitobacco litigation. Philip Morris tumbled \$5% to \$124 and RJR Nabisco fell \$11/4 to

TORONTO moved sharply

Alcan Aluminium gave up

of all first-section stocks rose 5.21 to 1.358.75 and the capital-weighted Nikkei 300 by 0.63 to 259.95. In London, the ISE/Nikkei 50 index climbed

3.09 to 1,410.49. The broking sector reflected the scandal at Nomura Securities, falling by an aggregate 1.6 per cent in a rising market. Nomura plumbed a new 15-month low following weekend press analysis. This indicated that its share of all TSE stock transactions had dropped from 13.1 per cent on March 6, immediately before the latest blow to its reputation, to 8.3 per cent for the period

March. Nomura was the second most actively traded stock Y1,340. Daiwa Securities, which last week was the sub-The 225 index rose 129.86 ject of rumours concerning to 18,053.50 after moving the reasons behind "routine" mission, rebounded from a

between 7 March and 14

weaker at Y877 Mitsubishi Heavy Indus tries was the volume leader. However, with selling to jumping Y50 to Y815 in 9.6m book profits for the 31 March shares after a Nomura book-closing completed by Research Institute report most domestic investors, suggested that the company was an attractive long-term

low of Y873 to end Y32

Retail stocks performed for the rest of the month. well lifted by last Thursday's Volume more than halved to GDP figures which showed an estimated 360m shares that private consumption expanded by 2 per cent in the special quotation settle- the October to December

Supermarket operator Ito-

South Africa ends mixed

Johannesburg, dominated share index ended 3.9 higher by hectic early trading at 7.131.0. At the close, the ahead of the noon expiry for industrial index was up 53.4 the equity future, saw

A mixed session in golds slide lower. The allto 8,380.6, while golds ended

industrials improve, but off 20.9 at 1,387.8. FT/S&P ACTUARIES WORLD INDICES

FRIDAY MARCH 14 1997 -

The FT/SSP Actuaries World Indices are owned by FTSE international Limited, Goldman, Sechs & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatiWest Securities Ltd. was a co-founder of the Indices

		LIZY'S	Pound			LOCAL	Local	Gross	US	Pound			oca			Year
			Sterling	Yen		Currency		Div.		Sterling	Yen		Currency 5		52 week	ago
of stock in	dex	<u> </u>	Index	Index	Index	Index,	on day	_Yield	Index	Index	Index	Index	Index	High	Low	(abb.ox)
Australia (76)2	2.77	-0.6	206.29	173.75	196.81	185.78	-1.2	4.09	224.13	208.05	173.98	198.23	188.10	225.77	188,44	195.87
Austre (24)18	6.17	0.0	172.40	145.20	164.47	164.42	-0.1	1.77	186.23	172.66	144.55	164.70	164.64	195.04	174.70	181.18
Belgium (26)23	8.66	-0.1	221.01	185.14	210.85	206.31	-0.2	3.32	238,80	221.67	185.37	211.21	206.66	241,54	203.64	209.45
Brazii (28)24	4.52	1.6	226.43	190.71	216.02	474.83	1.6	1.19	240,67	223.40	186.82	212,88	467.55	247.23	148.69	150.70
Cenada (114)19		0.6	164.60	155.48	176.11	196.86	0.7	1.87	198,17	183.95	153.83	175.27	195.57	203.31	154.12	156.25
Denmark (32)37		0.7	345.08		329.22	328.72	0.6	1.44	370,08		287.27		326.73	376.98	291,30	294.80
Fintand (28) 26		Q.6	245.48	206.75	234.19	282.37	0.6	1.61	263,54			233.08	280.62	268.58	174.47	186.53
France (91)22		0.4	204.79	172.48	195.37	198.89	0.4	2.60	220,18		170.91	194,73	198.02	225.82	185,93	187.35
Germany (59)20		0.5	185.43	156.18	176.90	176.90	0.3	1.49	199,34			176,30	176.30	205.33	164,47	169.39
Hong Kong (59)46		-1.4	428.70	361.07	408.99	460.36	-1.4	3.35	469,49		384.43	415 <i>.2</i> 3		514.49	407.55	410.22
Indonesia (27)23		-0.8	215.41	181.42	205.50	342.77	-0.7	1.55	234.62			207.51	345.29	-	-	_
(16)33		-0.3	310.06	261.14	295.80	301.80	-0.6	3.14	335,88		260.72	297.06	303.56	343.35	258.50	256.50
Italy (59)		8.0	79.48	66.95	75.83	108.53	0.8	2.05	85,17	79.06	66.11	75,32	107.70	96.32	70.61	73.39
Japan (480)11		-0.2	103.68	87.33	98,92	87.33	0.3	0.90	112,16		87.06	99.20	87.06	164.68	109.16	146.83
Malaysia (107)60		-0.7	591.29	498.01	564.10	609.14	-0.7	1.06	643,09		499,19		613.25	660.85	512.47	
Mexico (27)133						11645.29	0.5	1.13					11592.39			
Netherland (19)35		0.9	327.20	275.58	312.16	308.35	0.8	2.51		325.05	271.82			357.18	279,88	
New Zealand (14)		-1.4	78.20	65.86	74.60	64.26	-1.2	4.43	85.83	79.48	66.47	75.73	65.03	95.60	75.94	81.20
Norway (41)31		0.2	268.06	242.62	274.82	289.28	0.4	2.12	310,47	288.20	241.00		288.1Û	321,23	238.19	238.89
Ph@ppines (22)		-0.8	182.43	153.65	174.04	258.52	-O.B	0.67	198,63			175,68	260.57	-	-	-
Singapore (43)		-1.8	370.53	312.07	353.49	264.47	-1.8	1.05	407 47			360.38		449.15	371.28	423.02
South Airica (44)36		-1.9	334.12	281.41	318.76	350.43	-1.0	2.39	368.00		285.66	325.47	353.95	390.34	301,49	
Spain (35)21		-0.1	200.55	168.91	191.33	236.97	0.0	2.69	216,72	201.17	168.22	191.67		228.16	164.81	166.62
Sweden (49) 43		-1.0	402.43	338.95	383.93	499.31	0.2	2.09	438.79	407.30	340.50	368,08		448.64	334.04	
Switzerland (36)25		0.3	238.62	200.97	227.65	233,48	05	1.27	256,81	238.38	199.34	227 13		257.68	229.36	
Theliand (45)		-4.1	73.23	61.68	69.86	79.68	-4.0	4.05	82,46	76.55	64.01	72,93		187.79	73.98	173.04
United Kingdom (212) 28		0.7	262.31	220.93	250.25	262.31	0.5	3.74	281,23	261.05	218.30	248,73	261.05	285.30	225.08	
USA (654)32	2.22	0.4	298.38	251,31	284.86	322 22	0.4	1.87	320.97	297.94	249.15	284.89	320.97	331.54	254,79	261.81
Americas (823)29		0.4	273.40	230.27	260.83	248,45	0.4	1.85	294.02	272.92	228.23	260 04	247.42	303.45	233.09	238.80
Europe (727)24		0.5	228 16	192.17	217.67	229.36	0.4	2.66	245.21	227.62	190.34	216,87	228.35		203.01	204.21
Nordic (150)37		-0.3	350.68	295.35	334 55	372.32	0.3	1.92	380,04	352.77	295.00	336,12	371.02	385.85	286.64	
Pacific Basin (873)13		-0.4	122.94	103.55	117.29	102,22	-0.1	1.42	133.33	123.77		117.92	102.34	177.01	131.50	159.77
Euro-Pacific (1600)		0.1	166.80	140 48	759.13	150,18	0.2	2.13	179,96	167.04	139.69			191.51	176,79	178.19
North America (768)31		04	291.52	245.53	27B.11	313,97	0.4	1.87	313.55	291.05		277.31		323.69	248.65	
Europe Ex. UK (515)22		0.3	204.74	172.44	195.32	206,74	0.4	2 05	220,34	204.53		194.88		223.97	185.65	186.60
Pacific Ex. Japan (393) 30		-1.1	283.10	238.44	270.08	263,48	-1.2	2.82	309,09	285.91	239.93	273.37		320.65	268.97	279.22
World Er. US (1813)18		0.1	170 44	143.55	162.60	156 42	0.2	2.11	183,88	170.69	142.73	162.63		193.47	179.10	
World Ex. UK (2255)22		0.2	206.37	173.82	196.88	198.25	0.3	1.80	222,48	205.50	172.68	196.75		228.59	199.58	202.78
World Ex. Japan (1987)28	7.10	0.3	285.86	223.92	253 64	277,51	0.3	2.19	286,22	265.68	222.17	253,14	276.69	292.72	233.10	236.91

The World Index (2467) 228.01 0.2 211.14 177.83 201.43 204.02 0.3 1.99 227.47 211.15 178.57 201.19 203.41 233.38 202.32 204.98 Copyright, FTSE International Lessand, Goldman, Section and Co. and Standard & Poor's, 1997. All rights received, "FT/SSP Actiones" is a joint trademan of The Financial Times Limited and Standard & Poor's.

FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10,30 11.06 12.00 13.00 14.00 15.00 Close Hourly changes FISE Burgtrack 100 2177.99 2178.64 2178.27 2174.63 2172.96 2171.35 2164.98 2154.22 FTSE Europeack 200 2203 16 2202.04 2202.63 2199.42 2199.77 2199.02 2192.91 2198.22 Mar 13 Mar 12 Mar 11 Mar 10 Base valus 1080 (23/10/91); Higaster 100 - 21/2615, 200 - 2002.05 Louking: 100 - 2164.22 200 - 2192.75 ↑ Perint O F152 International Loubled 1997. 48 digital reserved.

DM16.70 on news of turnround from losses to profits at the engineering group. PARIS slid away steeply at

the end to close with the CAC 40 index at its session low off 57.24 at 2.588.38 in volume of 8.9m shares. Interest rate sensitive sec-

tors appeared to take the brunt of the decline. Banks were heavily marked down, and so was the leading construction stock, Bouygues. BNP fell FFr11.80. or 4.6 per cent, to PFr244 and Société Générale gave up

FFr24 at FFr646. AGF shed

FFr7.50 to FFr200.50 for a

two-day decline of almost 7 per cent. Bouygues lost FFr21 to FFr559. The one bright spot was Michelin, ahead of today's results. Reports that Toyota Motor was planning a \$1.6bn plant in France sent the DM16.4bn to DM10.8bn. The shares up FFr3.60 to day's winners were led by FFr339.6. But the prospect of

DM3.30, or 24.6 per cent, to carmakers. Renault, which reports on Thursday, fell FFT4.50 to FFT135 and Peugeot FFr12 to FFr647. AMSTERDAM reported

negative arbitrage in the options pits, said to have had a disproportionate downside impact on the cash market as the AEX index fell 12.66 to 753.40.

Heineken and KLM both fell 3.4 per cent, KLM shed F12 to F156.90 while Heineken tumbled Fl 11.50 to FI 326.50 in spite of an upgrade from Goldman Sachs in the wake of last week's solid results.

Weak chemicals sentiment in Germany continued to depress Akzo Nobel which came off F17.50 to F1267.50. Nedlloyd, a strong market lately ahead of Thursday's results, ran into profittaking, dipping Fl 1.50 to FI 57.30.

ZURICH dropped 1.7 per mid-caps. Deutz leaping ever tougher competition hit dollar and increases in

domestic bond yields. The SMI index fell 79.7 to 4,556.5. Among industrials, Sulzer, up SFr2 at SFr979, went against the trend on expectations of demerger announcements or senior management changes at today's annual

news conference. ABB lost

SFr34 to SFr1,735.

lost SFr8 to SFr722.

Novartis lost SFr19 at SFr1,739 ahead of results and its first annual news conference today. Roche certificates fell SFr235 to SFr12,190. Speciality chemicals experienced their first bout of profit-taking since last week's debut of Ciba SC shares, Ciba SC lost SFr5.25 to SFr120.25 and Clariant

Banks were hard hit by higher domestic bond yields. UBS fell SFr29 to SFr1,307 and CS Group tumbled SFr4.75 to SFr163.50. Surveillance fell SFr150 at SFR3.280 as the inspection and testing group, which recorded a 14 per cent rise in 1996 profits, warned that the loss of two large contracts could hit this year's profits.

MILAN was depressed by the recurrence of longrunning worries over the European single currency and tensions within the governing coalition concerning plans for supplementary ZURICH dropped 1.7 per budget measures. The Comit cent prompted by the weak index fell 5.55 to 736.79

Royale Beige

index lost 262 to 11,693. Among the telecoms, Stet fell L321 to L7.463 and Telecom Italia lost L222 to L4,172 as investors adjusted portfolios following Friday's announcement of the share exchange ratio to be used when the two are merged

later this year. Mediaset held its loss to L68 at L7.004 amid indications that the broadcast and advertising company was still interested in bidding for the third cellular phone licence in Italy.

MADRID featured a 3.6 per cent drop in Telefônica. Ptal25 lower at Pta3,340 on worries that Spain would approve cheap connection charges for the country's Retevision. The general

index fell 8.27 to 476.93. BRUSSELS saw another gain in Royale Belge, BFr210 higher at BFr9,200, although the Bel 20 index fell 21.93 to 2,170.95. The insurer, up 41 per cent this year, continued its climb after a bonus dividend with last Thursday's results and on rumours that merger operation with AXA Belgium was afoot.

STOCKHOLM gained a minor return on its banking sector speculation as the holding company, Lundberg. sold its controlling stake in Ostgota Enskilda to Den Danske Bank, Lundberg B rose SKr4 to SKr133 and Ostgota by SKr23.60, or 87.7 per cent, to SKr50.50, the bid price, as the general index fell 28.65 to 2,735.75. COPEN-HAGEN was not so pleased with Den Danske, marking it down DKr9 to DKr601 with the KFX index 0.79 lower at

ISTANBUL rebounded 5.8 per cent as political worries receded and the market found encouragement in the outcome of a weekend meeting after which EU foreign ministers reassured Turkey over its membership aspirations. The IMKB National-100 index rose 87 to 1,586.

Written and edited by William Cochrane, Michael Morgan and

Seoul rebounds ahead of economic package

Growing expectations for the government's economic package, due to be announced on Thursday, sent SEOUL 2.7 per cent higher. Analysts said that the package was expected to include measures to stabilise rising interest rates and the weak domestic currency, as well as to raise the foreign stock ownership ceiling. which would provide fresh impetus for blue chips.

The composite index, weak last week, jumped 17.07 to 658.90.

Samsung Electronics rose Won2,000 to Won55,000 and Posco gained Won2,300 to Won43.000.

TOKYO's brokers continued to suffer in the wake of the sokaiva scandal, but late bargain hunting helped the Nikkei average regain the and closed down Y40 at 18,000 level, writes Jonathan Annells.

between 17,863.85 and checks by the Securities and was breached early as the dollar climbed back into the Y123 range, prompting foreign buying of blue-chip exporters.

activity was generally slow. and brokers said trade was buy. likely to be similarly slack from 761m on Friday when ment of futures boosted quarter. activity.

Advances led declines by Yokado jumped Y130 to 644 to 449 with 161 Y5,380, and the convenience unchanged. The Topix index store chain Seven-Eleven Japan rose Y40 to Y7,190. In Osaka, the OSE average

> added 106.79 to 18.982.72 in volume of 207.4m shares. TAIPEI chalked up its sixth consecutive six-year high, the weighted index advancing 135.11 points, or 1.6 per cent, to close at its intraday high of 8.426.42 in

> turnover of T\$176.9bn. Blue chip electronics jumped 3 per cent while the plastics sector registered a 2.3 per cent gain. Some brokers had expec-

> ted the index to consolidate at 8,400 after a 23.5 per cent gain in 1997, questioning whether its long rise reflected fundamental value.

"This is nothing but a liquidity-driven rally," said one. "Money is abundant and people are always looking for their next target."

HONG KONG was swept higher by a rebound in the property sector after the market's 4.5 per cent losses The Hang Seng index

gained 102.00 to 12,838.53, but in turnover that fell to HK\$9.1bn. In the property sector.

Henderson Land, due to release interim results tomorrow, rose HK\$1.50 to HK\$64.50, and Sun Hung Kai Properties, which releases interim results on Thursday, gained 75 cents to HK\$84.25. Cheung Kong rose HK\$1.50 to HK\$70.50 on news that it

in blue chips although, analysts noted, the upbeat mood showed no sign of percolating to the broader market.

The BSE-30 index, down 3.4 per cent last week, ended with a gain of 52.81 or 1.4 per cent at 3,798.12, as the Indian central bank that interest rates should be reduced to support economic growth.

SHENZHEN's hard currency B shares jumped 8 per cent as investors focused on issues expected to report solid 1996 results and concerns eased about a possible crackdown on speculation by the authorities in Beijing.

Laguna Verde residential 169.99 while the A index of shares targeted at domestic BOMBAY saw sharp gains investors rose 7.51 to

423.68. SHANGHAI also put in a solid performance with the A index up 34.904, or 3 per cent, at 1,212.753 and B shares 0.459 higher at 70.898.

DHAKA was marked lower for a fourth straight session finance minister told the as profit-taking continued to erode gains made during the previous week after news that commercial banks were to double credit available to

investors. The all-share index lost 46.75, or 3.2 per cent, to 1.423.47, adding to a 1.7 per cent fall on Saturday and a 1.9 per cent decline on Sun-

trading today on LIFFE

LIFFE introduces the March 1999 Three Month ECU

Today, LIFFE lists the March 1999 Three Month ECU future, actively supported by the Designated Market Makers. Subject to EMU going ahead as anticipated, this contract will be denominated in Euros with a simple 'one for one¹ contract conversion.

LIFFE is already by far the most active European exchange in post 1999 maturities, with the widest range of LIBOR based money market futures. All these contracts can settle against the Euro LIBOR if and as long as the respective currencies participate in EMU.

Whatever your views on EMU, LIFFE offers you the best, most flexible and safest way to manage the transition to EMU.

To find out more please contact Francesco Margini on 0171 379 2762 or visit our web site on http://www.liffe.com/

ECU Three Month future

With the active support of the Designated **Market Makers**

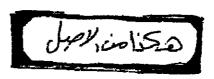
Istituto Bancario San Paolo di Torino S.p.A.

Kredietbank N.V.

NatWest Futures, a division of National Westminster Bank plc (acting on behalf of NatWest Markets)

> SGF Chase Futures & Options (acting on behalf of The Chase Manhattan Bank)





FINANCIAL TIMES TUESDAY MARCH 18 1997 ★ April close March 17 NYSE PRICES	NASDAQ NATIONAL MARKET 4 pm close March 17
	N Su N Su N Su N Su
Configured Train provious page 20% 12 Scales 2 0.08 0.3 64 2867 174, 174, 175, 12, 124 187, 175, 175, 187, 187, 187, 187, 187, 187, 187, 187	Start Base F With Replace Law
17 84 This Cop 12 120 95 124 125 124 125 125 125 125 125 125 125 125 125 125	ARCO ADR 1.72 13 473 707g 707g 707g -13g Example 2174 212 212 212 213 34 117 (C) 3165 512 412 512 18 512 18 512 11 512 11 11 11 11
24 N/4 Smooth 1.57 8.2 31 837 136 137 134 142 143 143 143 143 143 143 143 143 143 143	Am Frings 46 6806 12% 12% 12% 13% 13% 13% 13% 13% 13% 13% 13% 13% 13
247 296 Shleshed x 1.44 6.5 12 35 214 214 14 214 14 15 215 214 214 14 15 215 214 214 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 14 15 215 214 214 15 215 214 214 14 15 215 214 214 214 15 215 214 214 214 14 15 215 214 214 214 14 15 215 214 214 214 14 15 215 214 214 214 14 15 215 214 214 214 214 214 214 214 214 214 214	## Proof Par 1 24 22 82 11 81 17 17 17 17 17 17 17 18 107 18 107 18 107 18 107 18 107 18 18 107 18 18 107 18 18 107 18 18 18 18 18 18 18 18 18 18 18 18 18
21 (2.3) See See See See See See See See See Se	Samble 3 3 22 26 26 26 26 26 26 26 26 26 26 26 26
374 28 Standard 18 18 38 39 38 35 4 128 128 12 18 15 16 16 18 18 18 18 18 18 18 18 18 18 18 18 18	Ber View 0.64 33 1035 53 51-5 52 52 52 52 52 52 52 52 52 52 52 52 52
25° 17° 5 process for 3.5° 1.4° 3.0° 4.5° 3.4° 4.5° 5.5° 4.5° 5.5° 5.5° 5.5° 5.5° 5	Bradyer A 0.52 17 1074 242 23 232 34
214 38 78 8 43 18 8 9 43 43 43 43 45 45 45 18 18 18 18 18 18 18 18 18 18 18 18 18	Call Micro 454 143 137 137 137 137 137 137 137 137 137 13
AMEX PRICES 4 pm closs March 17	Chapter 6.82 16.5907 45-2 45-3 47-4 -1
P/ Six Nucle Div. E 100x High Low Close Cimg Shock Div. E 100x High Low Close Cimg CrossAT A 0.64 28 224 115g 115g 115g 115g 115g 115g 115g 115	ChieseTe 7.531 1 11-3 10-1 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3 10-3
SR Rever 200 7 23 22½ 22½ 2½ 2½ 2½ 14 4 4 4 5 25 3% 3½ 3½ 3½ 14 5 100 100 100 100 100 100 100 100 100 1	Company Co. 29 4715 274 275
Bonnes 2.00 it 10 1½ 1½ 1½ 1½ Bonnes 2.06 6 389 25½ 25½ 25½ Bonnes 2.06 14 46 35¼ 34½ 35¼ Bonnes 2.06 14 46 35¼ 34½ Bonnes 2.06 14 46 35¼ 35¼ Bonnes 2.06 14 46 35¼ 34½ Bonnes 2.06 14 46 35¼ 35¼ Bonnes 2.06 14 17 124 25½ 25½ Bonnes 2.06 14 46 35¼ Bonnes 2.06 14 12 1½ 1½ 1½ Bonnes 2.06 14 12 1½ 1½ Bonnes 2.06 14 14 14 14 14 14 14 14 14 14 14 14 14	Consistence 275 167g 143g 147g + 14g 147g + 14g 147g + 14g 147g 147g + 14g 152g 137g 154g + 14g 152g 152g 152g 152g + 14g 152g 152g 152g 152g 152g 152g 152g 152
A SURE SIGN OF THE RIGHT CHOICE	Cybergrod 1071 11 1075 1071 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1071 11 1075 1071 1771 1071 11 1075 1071 1071 11 11 1075 1071 1071 11 11 11 11 11 11 11 11 11 11 11 11 1
RENAISSANCE	Description 120 18 201 42 42 42 43 45 160 530 534 542 42 42 43 45 160 530 534 542 42 42 43 45 160 530 534 542 42 42 43 45 160 530 534 542 42 42 43 45 160 530 534 534 534 534 534 534 534 534 534 534
The Mark Of A Fine Hotel. For reservations contact your travel agent or call toll-free from Austria 6666 8552, Belgium 6866 13219, France 6866 9665 40, Germany 6136 812340, Grant Princip 6866 (\$1.227, Netherlands 66 622 73 37, Switzerland 6866 552620	Dig Specific 157 13 13 13 13 13 13 13 1
	Defined # (55 13 628 231 231 231 414 EASTAID efficies are localised in Brussele (161 32-2 / 227 65 30) and in Libration (161 44-1/17 459 3690).